

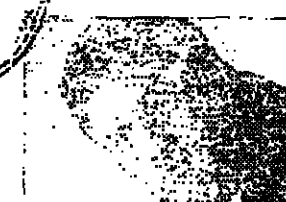
Free market
Opportunities after
the currency crisis
Page 10



Shock to the system
Shareholders get
tough in Germany
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Flying doctors
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TOMORROW'S
Weekend FT
How Nashville
changed its tune

FINANCIAL TIMES

Europe's Business Newspaper

FRIDAY, AUGUST 12, 1993

Madrid agrees to cut spending plans by \$720m

Spain's minority Socialist government, hoping to restore confidence in the country's recession-hit economy, yesterday announced it was cutting Ptas190bn (\$720m) in planned spending from the 1993 budget and promised "maximum" cuts in the 1994 budget, which is being drafted.

But the cuts fell well below what analysts and the markets had been hoping for. The recession, overspending and the tax shortfall have taken Spain way off course from the targets it set itself last year in a convergence plan designed to prepare the country for monetary union with its EC partners. Page 12; No reason to mourn, Page 10

Volkswagen shares rose sharply in Frankfurt on hopes for a "positive" outcome from tonight's extraordinary meeting of the vehicle maker's supervisory board, where 20 non-executive directors were expected to re-state unconditional support for Ferdinand Piech, group chairman, and José Ignacio López de Arriortúa, production director. Page 12

Dutch/Shell disclosed a \$188m (\$93m) charge for restructuring, much of it relating to its loss-making chemical business. The company's half-yearly results showed that other parts of the group performed strongly, producing a 20 per cent rise in profits in the second quarter in spite of a weak oil price and tight margins. Page 13; Details, Page 17; Lex, Page 12

Hochtief to build new Athens airport: Hochtief, one of Germany's largest construction companies, has won a DM6bn (\$2.2bn) contract to build and run a new airport to serve as the regional hub for southeast Europe at Spata, 16 miles from Athens. Page 4

General des Eaux, the French diversified services group, is combining with Singapore Telecom and Yorkshire Water to invest about \$200m (\$250m) in a cable system for Yorkshire in further evidence of the appeal to overseas investors of UK cable TV and telephone franchises. Page 19

Mandela and de Klerk in urgent talks: President F.W. de Klerk of South Africa and Mr Nelson Mandela (left), the ANC leader, were in urgent talks last night in an effort to find ways of curbing the violence that has swept Johannesburg since the end of apartheid. Page 6; More than 100 lives in the past five days, In an earlier tour of Kaituma, the township at the heart of the violence, Mr Mandela accused the police and security forces of not caring about black lives. "The lives of black people are cheap. It is as if flies had died," he said. Page 5

UK 1992 deficit below forecasts: Britain's current account deficit was nearly \$3bn (\$4.5bn) smaller in 1992 than the government originally estimated due to an unforeseen boost from the devalued pound. Page 6; Observer, Page 11

Whisky exports increase: Scotch whisky makers reported a continued decline in UK sales and renewed their appeal to the government to ease taxes on spirits. The value of exports to non-EC countries was 6 per cent higher at \$568m (\$828m). Page 6; EC alcohol market, Page 3

Rohm-Royce is to close its subsidiary Desidera Titanium, Europe's only supplier of a metal essential to the aerospace industry. It will buy it instead from Japanese and US suppliers. Page 6

Philips, Dutch electronics company, reaped the benefits of strict controls on financial expenses and assets to produce a 48 per cent rise to \$711m (\$81.5m) in net profits before extraordinary items in the second quarter. Page 13

Reed Elsevier, international publishing and information group, produced a headline pre-tax profit of \$258m (\$384m) for its first six months. Page 13; Background, Page 18; Lex, Page 12

Gunman kills guard in courthouse siege: A gunman killed a security guard and wounded two other people in a courthouse in Topeka, Kansas. He is believed to have taken hostages after exploding a car bomb near the building, which houses offices of the FBI.

Explosion kills up to 70 in China: Huge explosions ignited a string of warehouses in Shenzhen, south China. Reports said up to 70 had died, including many firemen, and 200 were injured. Hong Kong's fire units and hospitals were on standby after an unprecedented plea from China.

STOCK MARKET INDICES

FT-SE 100: 2943.4 (+2.1)
DAX: 2483.3 (+0.47)
FTSE Europe 100: 1288.5 (+0.24)
FTSE 100: 1481.05 (+0.24)
Nikkei: 20,425.94 (+71.91)
New York Composite: 3548.42 (+3.64)
Dow Jones Ind. Ave.: 3548.42 (+3.64)
S&P Composite: 447.87 (+0.67)

US LUNCHTIME RATES

Federal Funds: 3%
3-mo Treas. Bils: Yld. 3.105%
Long Bond: 107 1/4
Yield: 6.52%

LONDON MONEY

3-mo interbank: 5 1/8% (same)
Life long gilt: 10 1/2% (Sep 110 1/2)
NORTH SEA OIL (August)

Brent 15-day (Sep): \$16.85 (+16.75)
Gold

New York Comex (Aug): \$377.2 (+39.2)
London: \$368.25 (+41.5)
Tokyo close Y 104.75

STERLING

New York London: \$ 1.4645
London: \$ 1.481 (1.501)
DM 2.56 (2.5675)
FF 6.80 (6.8)
Sfr 2.2625 (2.2625)
Y 155.5 (157.25)
£ Index 81.5 (81.7)

DOLLAR

New York London: DM 1.7115 (1.7115)
DM 1.7115 (1.7115)
Sfr 1.5078 (1.5078)
Y 104.3 (104.3)
London: DM 1.7185 (1.7185)
DM 1.7185 (1.7185)
Sfr 1.5115 (1.5115)
Y 104.25 (104.25)
£ Index 85.7 (85.7)

Pakistan seeks loan from IMF to bolster reserves

By Farhan Bokhari in Islamabad and Alexander Nicoll in London

PAKISTAN is negotiating a short-term loan from the International Monetary Fund after suffering a sharp fall in foreign exchange reserves, believed to have left it with the equivalent of about two weeks' import payments, senior officials in Islamabad said yesterday.

The reserves sank amid the turmoil of the political power struggle which ended with the resignations on July 18 of President Ghulam Ishaq Khan and Mr Nawaz Sharif, prime minister.

Official figures are not available, but commercial bankers in Karachi estimate that reserves have risen from their lowest level - which has not been disclosed - since the appointment of an interim government. They now stand at around \$350m, compared with \$1bn a year ago.

An IMF mission is in Islamabad for negotiations on new credit with the government of Mr Moeen Qureshi, the prime minister and former senior World Bank official who is due to hold office until elections in two months' time.

Mr Qureshi is preparing a comprehensive package of economic reforms intended to reduce government spending, increase revenues and boost exports.

The government wants the economic programme to be supported by the IMF, which would initially arrange short-term financing of about \$200m to meet immediate balance of payments needs.

This would later be replaced and supplemented by a \$1.2bn IMF loan over three years, from its longer-term facilities.

Final agreement on the larger credit would have to await discussions with the incoming government.

Mr Qureshi, who has a relatively free hand because his long absence from Pakistan as an international financial official has left him free of domestic political ties, is acting rapidly to deal with pressing economic difficulties.

Mr Babar Ali, a leading industrialist appointed finance minister, said: "Our interim government has the unique opportunity of demonstrating to them [politicians] how things could be done, because we have no legislature to go back to, we have no lobby to satisfy."

The government has quickly sought to boost exports with a 9 per cent devaluation of the rupee. Mr Qureshi has also set up a committee of senior officials to make recommendations for cuts in public spending.

Pakistan has repeatedly missed targets for reductions in the budget deficit.

Businessmen and economists expect reforms to include a review of gas, electricity and petroleum prices, to raise more revenue. Reforms of the tax system are also expected.

Senior Pakistani officials said the current round of negotiations with the IMF is expected to conclude over the weekend with an understanding on a mix of credit from different facilities.

Qureshi's campaign, Page 5

French, Danes and Belgians keep cost of borrowing high

Wider exchange rate mechanism bands fail to trigger expected interest rate cuts

By John Riddling in Paris and James Blitz in London

THE Bank of France yesterday continued to keep its short-term interest rates high to support the franc in the reformed European exchange rate mechanism, amid signs that recent intervention in currency markets had heavily depleted its foreign exchange reserves.

While the French central bank kept its intervention rate, at which it lends to commercial banks, unchanged at 6.75 per cent, it also ensured that the cost of borrowing French francs for one day hovered around 12 per cent by deciding not to cut short-term rates.

Figures released yesterday by the central bank indicate French foreign-currency reserves fell by more than FF100bn (\$17bn) in the week to the July 29 - one day before the franc fell to its old floor in the ERM prior to the stretching of the system's limits earlier this week.

The low level of French reserves may be one reason why the government is maintaining relatively high interest rates to support the currency, in spite of expectations that widening the ERM's currency margins would allow a quick easing in borrowing conditions to help economic recovery.

France's policy yesterday coincided with that of Belgium and Denmark, both of whose currencies have traditionally been closely tied to the D-Mark. The

two countries' central banks continued to ensure yesterday that their money markets remained fairly illiquid with the cost of borrowing their currencies well into double figures for most of the day.

Six economics professors at the Massachusetts Institute of Technology who called last week for the end of the European exchange rate mechanism say the decision to widen the currency fluctuation bands to 15 per cent was "sound and pragmatic".

No reason to mourn, Page 10

The approach of all three countries appears to be to keep their currencies as close as possible to their old ERM floors as a way of maintaining a close D-Mark tie and underlining some semblance of unity on pan-European currency co-operation.

The heavy selling last week of the French franc and other weak currencies in the system triggered the institution on Monday of 15 per cent bands against the D-Mark for all currencies in the system apart from the guilder.

These margins replaced the 2.25 per cent bands for all the ERM currencies except the Spanish peseta and Portuguese escudo which had 6 per cent bands.

Some economists in Paris and London said the large fall in French reserves - a consequence of last week's large buying by European central banks of weak currencies for D-Marks - would

Haggling wins more time for Japan's LDP

By Robert Thomson in Tokyo

JAPAN'S Liberal Democratic party won a stay of execution yesterday through skilled haggling over the procedural technicalities of a parliamentary session that is to select a new prime minister and install a cabinet.

Much of the day was spent "discussing how to discuss our disputes", one LDP deputy explained. Japan ended the day with a prime minister, Mr Kiichi Miyazawa, but without a cabinet, which formally resigned in expectation of a stint in opposition.

For the first time since 1955, the LDP is on the verge of losing power, as it is outnumbered 223 to 260 in the lower house by the seven-party coalition. The parties range from the left-leaning Social Democratic party through several conservative parties to the Komeito, or Clean Government party, which is Japan's version of the religious right.

In Kumamoto, the home town of Mr Morihiro Hosokawa, the coalition's prime minister designate, revellers waiting with matches poised to light ceremonial lanterns were left with nothing to celebrate, as MPs from the government and opposition met eight times without a settlement.

The LDP found fault with the coalition's choice of lower house speaker and the planned length of the parliamentary session, and demanded that Mr Hosokawa

make a policy speech after his election to prime minister. Mr Miyazawa proved a better prophet than Mr Hosokawa of yesterday's events. After his cabinet resigned around him, Mr Miyazawa said "I feel nothing special today", while Mr Hosokawa

net resigned around him, Mr Miyazawa said "I feel nothing special today", while Mr Hosokawa

Continued on Page 12

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Set for another charge, Page 13
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Gold price plummets in US as bullish mood evaporates

By Kenneth Gooding, Mining Correspondent

GOLD lost 2 per cent of its value in five seconds of hectic trading on the New York Commodity Exchange yesterday, falling from about \$383 a troy ounce to \$384.

The previous bullish sentiment evaporated after reports that the Bank of China had sold about 6 tonnes - or 193,000 ounces - in London early yesterday. There was also selling by Arab and Swiss syndicates which made the market very nervous.

Nervousness turned to a stampede as soon as trading started on Comex in New York as some investment funds sold as much gold as fast as they could, triggering more selling by funds which use computer programmes to limit their losses.

Gold's sudden and sharp fall dragged down other precious metals, as well as sending gold company shares plummeting.

Gold steadied in the afternoon and closed in London at \$388.25 an ounce, down \$13.25 from Wednesday's close.



There was renewed selling at midday on Comex, however, and by 2pm New York time the price was down to \$371.

Gold has risen from a seven-year low of \$327 an ounce in January. Only six days ago, the US funds used the uncertainties created by what appeared to be the virtual collapse of Europe's exchange rate mechanism to push the price through the \$400 an ounce level.

Some analysts suggested yesterday's fall was no more than a healthy correction after a speedy

price rise. If gold could climb back to \$385, the bull market would remain intact, they argued.

Others were more cautious and pointed out that the US investment fund buying which had propelled gold upward might be reversed.

Mr Ted Arnold, metals specialist at Merrill Lynch financial services group, said: "On the basis of underlying physical demand, the price should have topped out long ago and fallen back by at least \$30 an ounce."

He pointed to a "collapse" in demand for physical gold in the crucially important Asian and Middle Eastern markets which accompanied the build-up of options trading activity on Comex and added: "We remain convinced that the huge gap between physical offtake and the paper market can't last forever. One day paper market prices will have to fall and fall sharply."

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RAISED IN THE HIGHLANDS

THE FAMOUS GROUSE

FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE

Mediators suspend Geneva peace talks

By Laura Silber in Geneva

INTERNATIONAL mediators suspended peace talks on Bosnia for three days, apparently to step up pressure on Bosnia's Muslim President Alija Izetbegovic and his divided delegation.

They postponed the Geneva talks even after Bosnian Serb leader Radovan Karadzic agreed to withdraw Serb forces from strategic heights overlooking Sarajevo and to open two routes into the besieged city.

"We agreed to open the city of Sarajevo as soon as possible," Mr Karadzic told reporters in Pale, the mountain stronghold above Sarajevo.

Lord Owen and Mr Thorvald Stoltenberg, the peace envoys, last night said they would invite Mr Karadzic and his Croat counterpart, Mr Mate Boban, to attend talks on Monday, said a spokesman.

The envoys are apparently reluctant to resume talks if Mr Izetbegovic and his country's multi-ethnic presidency remain split. They seem to be seeking

assurance that the parties press forward with talks on the republic's ethnic partition.

At the same time, they hoped to wait until Serb forces withdrew from key heights, said Bosnian officials. Diplomats believe that Mr Izetbegovic is holding out in the hopes of Western intervention against Serb targets besieging Sarajevo.

The chance for reviving the talks stalled for four days, were raised when Mr Haris Silajdzic, Bosnia's foreign minister, said his president would

return to the negotiating table if Serb forces withdrew as agreed from the key heights above Sarajevo.

At the same time, it appeared unlikely that General Ratko Mladic, Bosnian Serb commander, would immediately withdraw and hand over control of the strategic points on mountains Bjelasica and Igman to United Nations peacekeepers. Serb leaders said two routes running through Serb-held territory would be opened for use by UN military, relief and commercial traffic.

One of the proposed routes would run north to Mostar, and the second would run south to Tuzla and the Adriatic Sea. But it would operate at the mercy of Muslim adversaries, because it cuts through territory held by Serbs and Croats.

Mr Momir Bulatovic, president of Montenegro, which with Serbia is under punitive sanctions, yesterday lashed out at the Serb military advance round Sarajevo. In unusually sharp criticism, he called the

action of "certain parts of the military" as "totally unnecessary and incomprehensible".

Meanwhile, Islamic states called for Nato air strikes against Bosnian Serbs to relieve the siege of Sarajevo. Mr Abdul Satar, foreign minister of Pakistan, lashed out at western moves to "reward the aggressor".

In a bid to heal differences with his Croat foe, Mr Izetbegovic has proposed a joint Muslim-Croat republic within a new Bosnian state but Croatia had so far rejected the idea.

Bosnian Serbs ready for the final assault

General's campaign has been a mixture of brilliance and brutality, writes Laura Silber

GENERAL Ratko Mladic, the Bosnian Serb commander whose forces have this week been tightening their siege of Sarajevo, appears to be indulging his uniquely macabre sense of humour.

In flagrant defiance of the UN ban on flights over Bosnia, the general tours Serb positions in the hills around the battered capital in a Gazelle helicopter.

Swaggering in his peaked world war one cap, he thumbs his nose at the western countries' talk of air strikes against his forces, and boasts about how he has saved up Sarajevo for last.

Gen Mladic, who has masterminded the Serbs' campaign to carve an "ethnically cleansed" mini-state out of Bosnia with a mixture of brilliance and brutality, has consolidated control over strategic heights around the Bosnian capital, with its 390,000 trapped inhabitants.

Serb guns, tanks, and soldiers have now cut off the last route used by the mainly Muslim Bosnian army to smuggle ammunition, weapons and supplies to their besieged city.

What, it must be asked, can he and his fellow Bosnian Serb leaders want?

After all, they already control 72 per cent of Bosnian territory, and the mainly Muslim Bosnian government of President Alija Izetbegovic has all but admitted defeat by bowing to the republic's ethnic partition.

Gen Mladic has never been ambiguous about his aim. He has publicly advocated the "total military defeat of the Muslims" as the only means of achieving peace in Bosnia.

At achieving that means securing the fall of Sarajevo, it seems, then so be it. In that sense, the siege of the capital is the centrepiece of Gen Mladic's military strategy.

The men who claim to be his political masters, however, have sometimes given voice to different priorities.

Serbian President Slobodan Milosevic, in particular, appears still to be in a hurry to sign a peace agreement in the belief that it will prompt the easing of sanctions on what remains of Yugoslavia.

In turn, he may be applying political pressure on Mr Radovan Karadzic, the Bosnian Serbs' political leader, to appear more pliant in the

Geneva peace negotiations.

Hence, perhaps, Mr Karadzic's announcement yesterday ordering Serb forces to withdraw from key heights overlooking Sarajevo and open two roads leading to the city - with the stated aim of forcing Mr Izetbegovic to abandon his boycott of the talks.

Gen Mladic's reaction, at least for public consumption, was derision.

He scoffed to UN officers: "Once the Serb flag is flying, we never take it down. The UN flag can fly alongside but below the Serb flag."

Gen Mladic has never been ambiguous about his aim of total military defeat of the Muslims.

In reality, it is unlikely that Gen Mladic is totally at odds with Mr Karadzic. Instead, the apparent split between them on this as on previous occasions may be a convenient ruse aimed at sowing confusion among the Serbs' western advisers.

Mr Karadzic himself has made no secret of the fact that he, too, has designs on Sarajevo itself.

To back up his claims to at least part of the capital, Serb officials have been circulating fictitious maps purporting to show that Serbs comprised a majority in many city districts. The international mediators, Lord Owen and Mr Thorvald Stoltenberg, appear to have been persuaded that Serbs have an historical claim to part of Sarajevo.

Before the war, however, according to pre-war statistics collected by municipal authorities, Muslims represented the biggest group in each municipality.

But there are differences of emphasis at least between the Gen Mladic and Mr Karadzic.

Gen Mladic is said to have been lured by Mr Karadzic's pledges in the Geneva negotiations to hand over territory to the Muslims. According to diplomats, Mr Karadzic has agreed that the proposed Muslim republic should cover 30 per cent of Bosnian territory, as insisted on by the EC and UN mediators.

Allies remain hesitant over air strikes

SENIOR NATO commanders met at the allied headquarters in Belgium yesterday to draw up logistical plans for possible air strikes to be presented to a meeting of the organisation's military committee today.

But as the diplomatic wrangling continued between the US and UN about who should control the air strikes and what their objective should be, it was still unclear whether the allies would fulfil their threats to act against the Serb forces encircling Sarajevo.

An official at the British Ministry of Defence said: "As far as we are concerned, we are ready to go in if the order is given."

But to start military action you need a clear military objective and a clear political aim. The problem is we don't have either yet."

Under the terms of the compromise agreement hammered out after 13 hours of acrimonious discussions in Brussels three days ago, Nato has threatened to launch air strikes for two separate purposes: first, to defend UN troops in Bosnia if they come under attack; and second, to break the Serbian "stranglehold" on Sarajevo.

Under pressure from the European allies, who are determined to avoid being sucked into further military conflict, Nato diplomats yesterday stressed they would seek UN authority to bomb Bosnian Serbs if they block aid convoys, but would not interfere in battles like those taking place in the mountains around Sarajevo.

"We are essentially just fulfilling the UN humanitarian mandate. We have no other purpose there," a Nato official in Brussels yesterday said.

But recent statements from the White House have

prompted some European observers to fear that the US is considering an expanded military aim for the air strikes: to attack key Serbian positions outside Sarajevo or even target specific commanders and buildings.

Considerable disagreement continued between the US and the European allies persisting even about what the definitions of self-defence and the UN's humanitarian mission should be.

These stem in part from the different dispositions (if any) of the troops of the western allies.

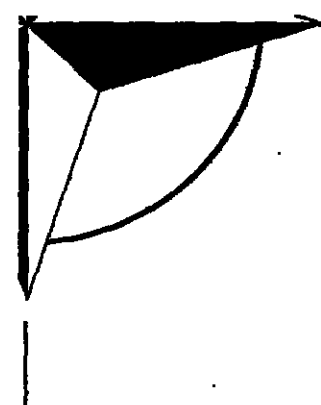
The Canadians, with ground troops in Srebrenica surrounded by Serbian forces,

It is still unclear if the allies will fulfil threats to act against the Serbs encircling Sarajevo, reports Gillian Tett

were the most vociferous this week in arguing against Washington proposals for air strikes. The French, with troops in Sarajevo and recently under Serb fire, have also expressed fears that air strikes other than those launched to fend off any attacks could endanger forces on the ground.

There are also doubts in Europe about the effectiveness of air power on its own. A French military expert yesterday said that although France had agreed to the bombing of Serbian positions because the fall of Sarajevo was at stake, it had doubts about what it will really achieve.

He added that France's position was based on a desire to show support for Muslims - and on deep uncertainty,



On the Balkan watch

NATO has deployed air and naval forces around the former Yugoslavia on three separate missions.

Operation Sharp Guard: to enforce the sea blockade against Serbia.

Operation Deny Flight: to enforce the ban on military flights around Bosnia-Herzegovina.

Unprofor: for the possible support of UN ground forces in Bosnia.

* Carrying additional non-Nato deployed aircraft

UNITED STATES
SHARP GUARD ● 2 frigates plus further maritime air patrol support
DENY FLIGHT ● 12 USAF F-16 fighters
UNPROFOR ● 12 USAF F-16 fighters

FRANCE
SHARP GUARD ● 1 frigate FS
DENY FLIGHT ● 12 Mirage 2000 fighter aircraft
UNPROFOR ● 8 Jaguar attack aircraft

THE NETHERLANDS
SHARP GUARD ● 2 frigates plus further maritime air patrol support
DENY FLIGHT ● 12 F-16 fighter aircraft
UNPROFOR ● 6 F-16 fighter aircraft

ITALY
SHARP GUARD ● 8 Italian air force transport aircraft
DENY FLIGHT ● 12 F-16 fighter aircraft
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SPAIN
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Russian private bank to get \$15m loan from IFC

By Leyla Boulton in Moscow

THE International Finance Corporation, the World Bank's private investment arm, yesterday granted a \$15m loan to a private bank in the first official attempt by the West to stimulate small and medium-sized business in Russia.

The International Moscow Bank, a joint venture between Russian and Western shareholders, will make medium- and long-term loans with the money, which is to be repaid to the IFC by the year 2000.

The bank has lent less than \$100m to finance projects within Russia despite having \$3bn on deposit - a striking indication of the country's shortage of investment capital.

The bank says it cannot lend more than the equivalent of its shareholders' funds because most of its funds are short-term deposits belonging

to Russian enterprises. The wider obstacles to medium- and long-term lending are lack of confidence in Russia's investment climate and high inflation, which makes long-term rouble loans virtually impossible.

Mr Daniel Adams, the IFC's vice-president for capital markets, says the bank will be a catalyst for loans by other institutions, even though external lending could never compensate for the billions of dollars potentially available inside the country.

Mr John Fitzgerald, a member of the DMB board, said there were a lot of potentially lucrative projects in Russia despite a shortage of tools for assessing projects.

The DMB recently lent \$300,000 to help a small Russian company buy equipment for the manufacture of casing, a cheese-making ingredient

with export potential. The three-year loan was repaid within 15 months.

Projects eligible for the \$15m fund must show a similar capacity to generate foreign exchange.

The Russian government yesterday signed an \$11.5m (\$161m) loan with the European Bank for Reconstruction and Development to boost oil production in western Siberia, according to Itar-Tass news agency.

The 15-year loan to the Purneftegaz oil company, which will re-equip and revive idle oil-wells and exploit new ones, carries a three-year grace period and an interest rate of 4.5 per cent. Energy minister Yuri Shafarinik said the loan would help build investor confidence.

Mr Mario Sarcinelli, EBRD vice-president, believes the project will be a model for other banks.

Virgin steps up Sunday campaign

By John Ridding in Paris and Michael Skapinker in London

VIRGIN, the British music and book retailer, yesterday raised the stakes in its battle to open its French megastores on Sundays by threatening to cancel its plans to expand in France.

"Our expansion plans, which would generate 1,000 jobs in five years through the opening of 25 new stores, cannot go ahead as it would be impossible to draw up a reliable budget estimate," the group said. It estimates that its megastore on the Champs Elysees, its main French outlet, generates 20 per cent of its sales on Sundays.

Yesterday's statement is the latest volley in the company's battle over Sunday trading in France. The battle has split the French government and set Virgin's French employees against the country's trade unions, which oppose reform of the 1906 Sunday trading law.

The costs facing Virgin have also risen sharply. Earlier this week, a Paris court raised sharply, from FF250,000 to FF4m (\$450,000), the fine that will be imposed on Virgin if it ignores the ban on Sunday trading.

The company has opened its outlets for the past four Sundays in defiance of a court ban and is appealing against the fines.

The case has split the French government. Mr Jacques Toubon, the culture minister, said yesterday that Virgin should be granted an exception to the Sunday trading ban because it provides access to cultural goods. But Mr Michel Girard, the labour minister, caught between a desire to safeguard jobs and the court ruling, urged Virgin to obey the law.

Economic woes mount for Çiller

By John Murray Brown in Istanbul

TURKEY'S highest inflation figures in 15 months, announced this week, could hardly have come at a worse time for Mrs Tansu Çiller, the prime minister, as she prepares to launch her promised economic reforms.

Coupled with the recent resignations of three of her most senior bureaucrats, including Central Bank governor Bülent Emlak, a pivotal figure in Turkey's economic progress in the 1980s, Mrs Çiller needs quick results if she is to survive the expected challenge to her leadership in the delegate convention of the True Path party set for November.

The Çiller economic programme envisages acceleration of state sell-offs, reform of farm support policies, and tax changes to close the budget gap. She promises more social spending.

Diplomats, however, say she faces an unenviable policy dilemma: whether to go for bold reform now and risk confronting conservatives in her party and other vested interests, or sit tight until after the party convention.

Her job is not made easier by annual inflation which rose to 73 per cent in July, a month in which it would normally decline because of seasonal factors such as cheaper food.

The government's need to finance the deficit, projected at around 15 per cent of GDP for 1993, continues to sap the private sector by fuelling high real interest rates and crowding out other borrowers.

Mrs Çiller has had some success in reducing short-term domestic borrowing, but in so doing has been forced to approach the Central Bank with budgetary demands, thus fuelling monetary expansion.

In Ankara last month, Mr Wilfried Thalwitz, deputy president of the World Bank,

applauded the government's plans.

The bank says it is prepared to help finance insurance and unemployment schemes, without which the closure and labour redundancies related with privatisation would be politically difficult.

But already Mrs Çiller is confronted with public sector opposition to her wage restraint policy. Big union protests have taken place almost daily for the past two weeks in Ankara and other cities. Among the state sector unions, Mrs Çiller's radical proposals for

privatisation are likely to get an even cooler reception.

The trade deficit is worsening, and for the first time the current account looks under strain despite increased flows from tourism, Turkey's largest single foreign exchange earner. Mrs Çiller believes that the lira is still overvalued. However, a senior adviser this week denied rumours that a devaluation was in the offing.

More worrying have been the signs of discontent within the bureaucracy over Mrs Çiller's anti-inflation policy, particularly her attempts to cut high

interest rates. She still contends this is the main cause of Turkey's chronically high inflation.

On this point, Mr Saragoclu was uncharacteristically blunt in his criticism of the prime minister.

His resignation, followed by the departure of state planning chief İhsan Kesici, reflects the opposition of many government economists.

No replacement has yet been named for the leading candidate, Mr Mahfi Eğilim, a former Treasury official, was reported to have declined the offer.

Unlike President Süleyman Demirel, whose strategy was to "talk up" the economic prospects, Mrs Çiller has been apocalyptic in her warnings about the consequences of failure. Many economists believe her best chance lies in using the dismal inflation figures to argue for radical reform.



Tansu Çiller: 73% inflation adds to economic problems

Drop in asylum seekers

By Ariane Genillard in Bonn

THE NUMBER of foreigners seeking asylum in Germany fell by a third in July, the first full month since tough laws were introduced.

A total of 20,658 applied for asylum, 33.7 per cent fewer than the previous month. The sharpest reductions came among nationals from Romania and Bulgaria. Fewer applications were also recorded from former Yugoslav republics other than Bosnia.

The fall is largely attributed to tougher asylum procedures which came in force at the beginning of July. "These numbers prove that the new law works," said Mr Erwin Teufel, premier of Baden-Württemberg and a member of Chancellor

Helmut Kohl's Christian Democratic Union.

But Mr Edmund Stoiber, premier of Bavaria, warned that problems remained despite a drop in the number of applications. Mr Stoiber and other conservative politicians have voiced concern that more would-be asylum seekers are instead becoming illegal immigrants.

Under the stricter law, asylum seekers face new, faster procedures if they come from a "safe country of origin" which figures on a list adopted by parliament. Authorities now have to decide on their case within 19 days instead of the average of 12 months it took previously.

Moreover, border guards can turn back asylum seekers com-

ing over the German border if their case is deemed "manifestly unfounded". The federal border protection office said 1,100 asylum seekers had been turned back in July at the German-Polish border on these grounds.

The fall in the number of asylum seekers came as Mr Klaus Kinkel, the Free Democrat foreign minister, called on Germany to tackle the larger problem of adopting an immigration policy.

The Free Democrats and opposition Social Democrats have long argued that a solution to the growing number of asylum seekers, which peaked at 440,000 last year, should be followed by a policy defining the status of foreigners coming to work in the country.

Swedish rates cut to 10-year low

By Hugh Carnegie in Stockholm

SWEDEN, engulfed by last year's ERM crisis, yesterday took advantage of its position on the sidelines of the latest upheaval by announcing a cut in interest rates to the lowest levels for more than 10 years, to encourage recovery from the country's deepest recession since 1945.

A strengthening of the Swedish krona since the weekend allowed the Riksbank, the central bank, the scope to cut its key marginal rate from 8.5 to 8.25 per cent, despite the bank's official view that it would like to see a further rise in the currency's value.

Yesterday, the krona stood at SKr4.63 against the D-Mark, up from near SKr4.75 at the end of last week.

The contrast with the events of last autumn was stark. Then, overnight lending rates were pushed up to 500 per cent in a vain bid to keep the krona pegged to the ERM as Sweden prepared to join the European Community. Since then, the marginal rate has been steadily brought down from the level of 12.5 per cent last November.

The benefits of looser monetary policy and increased export competitiveness are the chief hopes for a return to growth next year after three successive years of contraction in the economy.

Mr Thomas Franzen, Riksbank deputy governor, said there was no early intention to reinstate a pegged exchange rate.

Finland is in a similar position. It recently revised downwards its forecasts for the economy, predicting a 2 per cent fall in GDP this year and only "minor" growth next year, rather than the 3.5 per cent growth it had forecast.

In both countries, unemployment is expected to go on rising into next year.

Germany's forex reserves expand

By Andrew Fisher in Frankfurt

GERMANY'S foreign exchange reserves were swollen by nearly DM8bn (£3.1bn) last week as a result of speculative currency inflows, but this figure does not yet include the full impact of the Bundesbank's intervention to prop up the French franc, the Bundesbank said in its weekly statement.

This omission is because of the usual delay in reporting foreign exchange transactions. The support operations involving the German central bank at the end of July will thus show up in next week's statement, it said.

The DM7.7bn rise in reserves, mostly reflecting

Summer scrutiny for Paris bankers keen to advise

By John Riddling in Paris

THE MERCHANT banker confessed: "I haven't been this nervous since my university exams." Then he set off for an appointment at the French Finance Ministry on the bank of the River Seine in eastern Paris.

His anxiety, shared by about 100 counterparts in international corporate finance over the past two days, was caused by the prospect of a rigorous oral examination by a panel

of five senior French bureaucrats and financial experts.

The aim is for one's merchant bank to be chosen for an advisory role in the French government's ambitious privatisation campaign, to be launched in the autumn with the sale of the state's shareholdings in Rhodé Foulenc, the chemicals group, and Banque Nationale de Paris. The challenge is to survive the peculiarly French selection.

"It isn't easy," said one member of a hopeful corporate finance team. "They can ask you pretty much anything - what you think cash flow will be in two years' time, who founded the company and when, or what effects the widening of European exchange rate bands will have on profit margins."

They may not feel it but the visitors to the treasury over the past few days are the lucky ones, having already passed a written examination, which reduced the number of merchant bank applications from more than 60 to fewer than 20, and which laid out the claimants' case for selection. Written submissions were limited to 50 pages - 20 of text and 30 of footnotes - after the previous privatisation programme, when a series of massive tomes was delivered to the treasury.

As the total has been shrunk so the competition has been intensified. The selection panel is expected to name only a few winners.

The rewards, initially at least, are not expected to be big. "The treasury doesn't pay much for an adviser," said one member of a five-man team seeking selection, "but there is a lot of prestige attached."

Companies selected as advisers, and even those that come close, also stand an excellent chance of being picked for the underwriting syndicates which sell the privatisation share issues. There, the financial rewards become very big.

"You can count on a 2-3 per cent commission on your share of the sale," said one banker. With the government's 73 per cent of BNP worth up to FF29bn (£3.3bn), and its 43 per cent share of Rhône-Poulenc valued at FF12bn-FF15bn, that could mean substantial returns.

The treasury panel is expected to announce the winners within a week. Meanwhile, Paris will be home to a lot of nervous merchant bankers this weekend.

French bank privatisation upsets the secret liaisons



French Privatisation

WHEN Banque Nationale de Paris, the bastion of France's state-controlled banks, is privatised this autumn, the sale will mark the start of a new era, not only for the bank, but for the French government's relationship with the banking industry.

For decades the French government has dominated the banking sector mainly by its ownership of the leading commercial banks - BNP, Société Générale and Crédit Lyonnais, known as *les trois vieilles*, the "three old ladies". The state has not only had direct influence over those banks

- choosing their chairmen and scrutinising strategy - but through them has indirectly influenced developments across the industry.

Société Générale was sold to the private sector by the last centre-right administration in 1987. BNP will be the second of the three to be privatised, with Crédit Lyonnais scheduled for sale before the 1995 presidential elections. The sale of two, and eventually all three, of the "old ladies" will dramatically diminish government influence over the banking scene.

One of the most significant changes will be in the selection of senior personnel. The government has traditionally appointed the chairmen of the state-controlled banks. The candidates were invariably

fonctionnaires, or civil servants. The chairmen - Mr Michel Pébereau at BNP, Mr Marc Viénot at Société Générale and Mr Jean-Yves Haberer at Crédit Lyonnais - have all worked at the treasury and ministers' private offices.

The choice of chairmen is intensely political. A change of government, or the end of the chairmen's three-year contracts, triggers a game of musical chairs. The new government has already replaced Mr René Thomas as chairman of BNP with Mr Pébereau, who worked for conservative ministers earlier in his career. Some financiers suspect the next victim may be Mr Haberer, who was fired from Paribas in 1986 and

appointed to Crédit Lyonnais by the Socialists.

After privatisation the banks' chairmen will be chosen

The government has dominated banking with its ownership of 'les trois vieilles', writes Alice Rawsthorn

by shareholders as at any other private company. This should ensure that the big French banks are no longer prey to sudden shifts in strategy. It should also make their

senior executives less vulnerable to political pressure over corporate strategy and their role in economic policy.

The precise nature of the relationship between the French government and the public sector banks is shrouded in secrecy. The banks claim they are independent. Other financiers disagree. "France is a country where banks have traditionally been tools of the state," says one Paris banker. "There are instances when ministers shout instructions down the telephone, but mostly they don't need to. The government puts its own people in charge, who know exactly what it wants them to do."

One of the most sensitive areas is interest rates, specifically the degree to which the government uses the state banks to control base rates. In recent months, when the government has been anxious to keep rates low for fear of aggravating the recession, BNP and Crédit Lyonnais have led the rate reductions, whereas the private banks, notably Société Générale, have been the first to raise them. The privatisation programme, which coincides with the independence of the Bank of France, should mark the end of this practice.

It should also be more difficult for the government to use the banks as tools in industrial policy. The state banks have inherited large stakes in other public sector companies as part of the regular reshuffles of

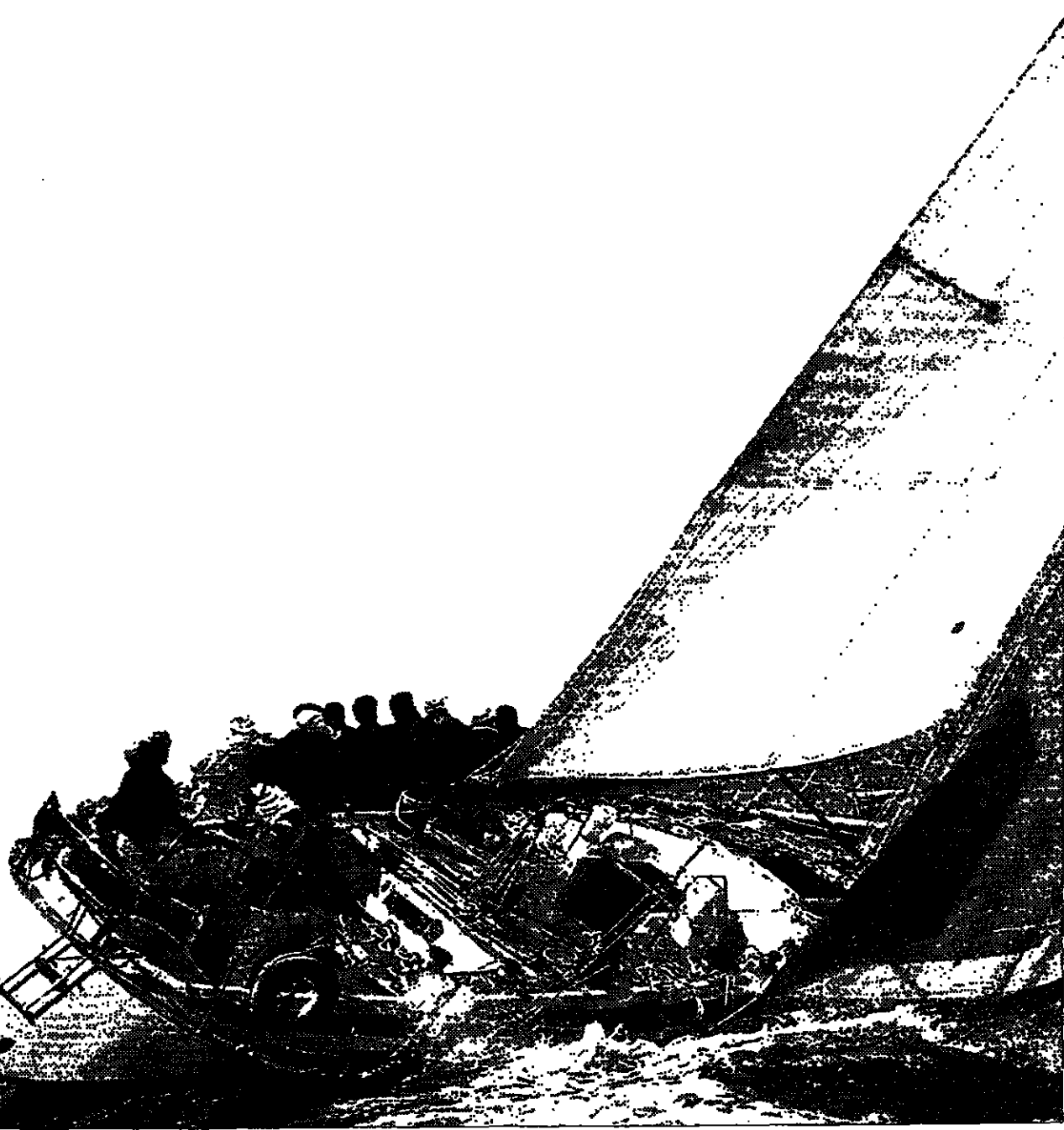
the government's industrial holdings.

However the tradition of the "industrial bank" is so well-entrenched in France that, even if the banks stop taking stakes in public sector companies, they are likely to continue to invest in the private sector as Société Générale has done.

Similarly it will take a long time for the French banks to lose the *fonctionnaire* culture left by years of government control. The state-appointed chairmen have filled junior positions at the banks with fellow civil servants. Analysts suspect this public sector ethos has contributed to the French banks' cautious approach to international expansion and to their bureaucratic management structures.

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Alcohol market in EC 'worth £95bn annually'

By Philip Rawsthorne

THE European Community's alcoholic drinks market is worth \$95bn a year, according to a report published yesterday.

About 225m people - 85 per cent of EC adults - are drinkers, consuming between them 26.6bn litres of beer, 13.7bn litres of wine, and 1.5bn litres of spirits a year.

The French, Germans and Spaniards are the heaviest drinkers, the British and Irish among the most abstemious. The average European's annual consumption of 9.5 litres of pure alcohol, however, has fallen nearly 15 per cent since 1980.

The drinks industry provides full-time employment for about 3m people in production and distribution, 2 per cent of all EC jobs.

It contributes a \$4bn trade surplus to the Community, and it raises £36bn in tax revenues, almost enough to fund the EC Commission's annual budget.

To raise an equivalent amount, EC governments would need to increase income tax rates by 12 per cent or VAT rates by 16 per cent.

This assessment of the industry's economic importance by the European Institute of Business Administration is

included in a report submitted to the European Commission by the Amsterdam Group, formed by leading drinks companies to help combat alcohol abuse.

Mr Richard Owen, chairman of the group's committee responsible for the report, said yesterday: "The industry has a vested interest in encouraging responsible drinking among the majority while actively discouraging alcohol abuse by a small minority."

It is estimated that while more than 90 per cent of consumers drink in moderation between 4 and 7 per cent drink excessively.

The report agrees there is a range of significant health risks from excessive consumption, but argues that moderate drinking alone poses no problems and can be beneficial.

Attempts to curb overall drinking have little or no effect on irresponsible drinkers, it says. The report recommends the extension of information and education programmes but suggests that the most effective alcohol policies are developed at national level.

"No reasonable case can be made on social, health or economic grounds for curbing the industry's right to normal commercial freedoms," it concludes.

US factory orders show rise of 2.6%

By Nancy Dunne
in Washington

ORDERS received by US factories rebounded 2.6 per cent in June, the first rise in three months and the biggest increase this year, the Commerce Department reported yesterday.

In another positive report, the US Labour Department yesterday indicated a decline in the number of workers filing new unemployment claims in the week ending July 31. Claims fell to a seasonally adjusted 336,000, against 339,000 a week earlier.

In all, new orders for manufactured goods increased \$6.4bn in June, following a 1.5 per cent drop in May. New orders for the first half of this year were 6.1 per cent ahead of the equivalent period in 1992. Orders for defence goods, which have been declining, were up 8.1 per cent, the first rise since March. Excluding the defence category, orders still rose 2.5 per cent.

The orders rise was above

Wall Street economists' expectations of a 2 per cent increase. Transportation equipment provided the largest increase in June, most of it for aircraft and parts. Excluding transportation equipment, new orders for durable goods increased by only 0.3 per cent.

The rise was more significant in the non-durable goods sector, where orders rose 1.3 per cent to \$124.1bn for products such as chemicals and foods.

Shipments of both durable and non-durable goods rose in June, by 2.3 per cent and 1.3 per cent respectively. However, the number of unfilled orders declined, particularly for durable goods, which fell to the lowest level since August 1989.

A falling backlog in orders is bad news for employment because it indicates that the current factory workforce has little difficulty dealing with the orders flow. It raises little hope that the manufacturing economy is prepared to shake off its debility, until demand picks up in Europe and Japan.

LA police sentences may go to appeal

By Louise Kehoe
in San Francisco

THE US JUSTICE Department is considering whether to appeal against the 2½-year jail sentences received by two white Los Angeles policemen convicted on federal charges over the beating of Mr Rodney King, a black motorist.

The earlier acquittal on California state charges of all four police officers involved in the incident led to rioting in Los Angeles last year that left 54 dead and an estimated \$1bn (\$670m) in damage. The severe beating of Mr King after a high-speed car chase in March 1991 was videotaped by a bystander.

Prosecutors in the federal case had been seeking the maximum sentence - 10 years in jail and fines of up to \$250,000. Explaining his leniency, Judge John Davies said that Mr King had brought much of the violence upon himself by resisting arrest.

The judge also criticised federal prosecutors for having put the officers through a second trial after they had been acquitted in a state court.

There has been no violent reaction to the sentences handed down on Wednesday. However, they stirred anger and dismay in the Los Angeles black community and a bitter response from Mr King. In a television interview yesterday, he said that, if he had been facing similar charges, "I would have been doing 10, 15 years. But once you're going up against police officers, it's hard to prove it. Who's going to believe you?"

"This is a travesty of justice, as opposed to a measure of justice," said Mr Joseph Duff, president of the LA chapter of the National Association for the Advancement of Colored People. Mr Mark Whitlock, executive director of LA Renaissance, a black community support group, charged that the sentences would further erode faith in the fairness of the courts.



Police Sergeant Stacey Koon (above), one of the officers sentenced in Los Angeles, and Judge John Davies (below)



A need to pedal out of poverty in Bolivia

CROUCHED at the side of a dirt road in the 12 de Octubre market in El Alto, the working-class township on the rim of the canyon above the Bolivian capital, La Paz, with a huge pile of gnarled potatoes spread on a blanket in front of her, Mrs Cecilia Ticona de Medina does not think highly of economic stabilisation programmes.

Wrapped against the biting Andean air, in a colourful shawl with a pink-faced baby sucking at her breast, she tips her bowler hat and opens her mouth to reveal rotting teeth, blackened from chewing coca leaves to stave off hunger.

Mrs Medina, aged far beyond her 32 years, has journeyed all night on the back of a truck from the mining town of Potosí to sell the potatoes for the equivalent of a few dollars, however long it takes. She has five children and is married to a miner who lost his job in 1985 during the government's radical adjustment programme, often cited as the most successful such revision carried out under democracy in Latin America. Mrs Medina is not convinced: "You can't eat stability."

Bolivia has reduced annual inflation from 26,000 per cent to less than 10 - the lowest in South America - and is seen as a model of how to tackle hyperinflation and debt crisis in a democracy. But it also illustrates the fact that economic stability does not necessarily bring prosperity. The poorest country in the region, its return to economic growth since 1987 has barely outpaced population growth.

Mr Gonzalo Sánchez de Lozada, the victor of the presidential election held in June, is due to be sworn in as president today - independence day. He was planning minister in 1985-89 and the main author of economic adjustment.

Combating poverty and improving wealth distribution are the main challenges facing him and he has no doubt about what voters want. "The onus is on me to get the economy moving and get money to the forgotten people," he says.

Mr Palmiro Soria Sauzedo,

assistant director of Plan Internacional, a development agency, warns: "It's time to democratise the economy as well as politics. Otherwise that was the last vote for the free market option".

For the average Bolivian, the costs of balancing the budget have seemed more tangible than the benefits. Living costs spiralled after the government slashed subsidies and raised

and family income averages 72 bolivianos (\$11.40) a month. Mr Sandro Calvani, head of the UN Drug Control Programme in Bolivia and former World Health Organisation representative in Africa, says, "poverty here is worse than in Ethiopia or Burkina Faso". He is not surprised that, for many, growing the coca leaf is the only way.

Some 10 per cent of the working population is involved in the coca trade, including many former miners. Bolivia is now the second largest producer of coca after Peru (and of cocaine after Colombia), generating some \$650m-\$700m a year, of which some \$150m-\$200m stays in the country.

Rather than construct a real alternative to this ancient cultivation turned drug source for the developed world, Bolivia has become highly dependent on foreign aid. By contrast, foreign investment has been deterred by differing government in the face of strong union opposition. Exports are declining - a trade surplus of \$104m in 1989 had turned into a \$661m deficit last year, the worst in a decade.

Mr Sánchez de Lozada denies that the adjustment programme has worsened conditions. "That's like blaming the fireman for the fire. People forget that, from 1980 till adjustment in 1985, GNP shrank 27 per cent because of the collapse in tin prices [Bolivia's main legal export] and the debt crisis. We found a very poor country with hyperinflation and left a very poor country without hyperinflation."

He blames the last government for failing to stabilise. "The problem is that, since then, we've had stagnation and thus not dealt with the terrible social problems left over from the 1980s."

The new president plans an ambitious transfer of wealth through the distribution of shares in state companies worth an estimated \$4,000 per person. He declares: "Stability is like a bike. We've stabilised and must now start pedalling, otherwise we will fall."

Mexican retreat on housing rights

By Damian Fraser
in Mexico City

THE MEXICAN government has sought to quell rising protests at a law which eliminates rent controls and curbs tenants' rights in Mexico City. It has promised to protect existing tenants from the law's impact for five years.

The law, passed by Congress last month, removes ceilings on rent increases, eliminates the one-year minimum for a housing contract, and simplifies the legal eviction of a tenant. The aim was for the law to stimulate investment in

Mexico City's housing market, widely believed to have been depressed by the rent controls and tenants' rights.

However, citizens' groups, unions and opposition parties bitterly opposed the law, and led street protests against it. President Carlos Salinas has partly bowed to this by promising to postpone application of the legislation to existing tenants for five years. He will also propose measures to stimulate housing investment.

The new law will apply to all new tenants, though, so citizens' groups are to continue their protests.

There has been no violent reaction to the sentences handed down on Wednesday. However, they stirred anger and dismay in the Los Angeles black community and a bitter response from Mr King. In a television interview yesterday, he said that, if he had been facing similar charges, "I would have been doing 10, 15 years. But once you're going up against police officers, it's hard to prove it. Who's going to believe you?"

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NEWS: WORLD TRADE

Hochtief to build new airport for Athens

By Ariane Genillard in Bonn
and Kevin Hope in Athens

HOCHTIEF, one of Germany's largest construction companies, has won a DM4bn (\$2.3bn) contract from the Greek government to build and run a new airport at Spata 16 miles from Athens.

The airport is intended to serve as the regional hub for southeast Europe. The Greek government says it will replace the existing airport in Athens, which has been criticised by local residents for its high level of noise pollution.

Under the terms of the deal, the airport will be operated for 50 years by a company owned 40 per cent by the Greek state and 60 per cent by a Hochtief-

led consortium.

The latter includes Asea Brown Boveri-Germany from the Swiss-Scandinavian group, Krantz TKT, a subsidiary of the Deutsche Babcock engineering group, and Flughafen Frankfurt/Main company, which runs Frankfurt airport. The principal Greek subcontractor will be Mechaniki, a northern Greek construction concern.

The Greek partner will provide 35 per cent of the financing through an Ecu400m (\$452m) grant from the European Community and is raising the remainder of its contribution through an airport transit tax.

The controversial tax was imposed earlier this year on

passengers using existing Greek airports.

The German side will contribute the rest of the financing. Hochtief said its initial capital commitment would be Ecu50m.

The construction is expected to take 51 months and the airport is due to be operational in 1998.

The German companies won the contract after being shortlisted with a French-Greek consortium led by Société Auxiliaire d'Entreprises de France and Aéroport de Paris.

Hochtief said the key factor in winning the contract was the willingness of the German consortium to allow the Greek state a larger equity stake in the airport company.

Clinton administration seeks special facility to raise \$20bn for border projects

Mexico-US environment fund proposed

By Nancy Dunne

THE CLINTON administration has suggested to Mexico that the countries set up a finance facility, only loosely linked with the Inter-American Development Bank, to raise up to \$20bn (£13.4bn) for environmental projects at the border.

The proposal is part of negotiations on the North American Free Trade Agreement now under way in Washington. The trade ministers of the US, Canada and Mexico met again

yesterday to take up where their subordinates left off in talks throughout the week.

The official word was that progress was being made but reports filtering out of the negotiations indicated otherwise - only partly due to the US desire to hold the Nafta grand finale after Congress has approved a new budget. The US is still insisting on the use of trade sanctions to enforce environment and labour aspects of the agreement; Canada and Mexico are, to differ-

ent degrees, still resisting.

Although the administration is proposing a stand-alone financing facility for the environment for the first time, the idea is stirring little excitement in Congress, where several Democrats are still hoping for the creation of a North American Development Bank.

The Clinton plan is for a border institution, established through presidential agreement between the US and Mexico. It would co-ordinate a regional plan on the environ-

ment, review project designs for dealing with waste water and industrial pollution, assess the technical and financial feasibility of proposed projects, and oversee construction and operation.

It would also mobilise private sector finance, direct government supports (loans, guarantees, equity finance) and provide money through the finance facility.

The latter would be separately chartered and capitalised by the US, which would

provide 85 per cent of the \$25m in paid-in capital, and Mexico, which would provide the rest. It would be capitalised initially at \$5,025bn, a sum expected to yield up to \$20bn for lending. The IADB would be associated with it in some form of advisory capacity.

The scheme has been criticised as inadequate by Mr Albert Jaquez, chief of staff to Congressman Esteban Torres, who has introduced legislation to create a North American Development Bank.

US steel-makers want injury rulings changed

By Nancy Dunne

US CARBON steel producers are citing a plunge in their shares last week as an argument for a rare reconsideration by the US International Trade Commission of many of the steel cases which last week went against them.

The commission's findings shocked many who had expected injury findings, and higher tariffs as a result, on most of the 72 complaints brought by the industry.

In a new petition, submitted last Tuesday, the 12 largest steel producers said 40 negative injury findings by the ITC, and the share self-off which followed, wiped out more than \$1bn (\$871m) in their market value. This had affected their ability to raise capital and maintain investment needed to remain competitive in flat-rolled steel markets.

The six ITC commissioners, who will take a written vote on the petition, have until Monday to submit their injury deci-

sions formally to the Commerce Department. The steel companies have asked them to reopen the case and "to issue an appropriate modification and correction" when they vote on Monday.

"Such a final vote will permit the commission to take proper note of the devastating impact of continued unfair trade in carbon steel flat products on the financial state of petitioners and their ability to raise necessary investment capital," the new petition says.

at least \$14bn.

The state utility, which operates 56 power stations, three of them nuclear, wants to unload some of the burden of environmental responsibility on the private sector. Taiwan's environmental lobby has been active in opposing new power stations, particularly the proposed 2,300MW of nuclear capacity planned for Yenliao in northern Taiwan. The Yenliao project is currently out to tender.

Frank Gray is editor of *Power in Asia*, a *Financial Times* newsletter.

UK exports 'lose out' in Argentina

BRITISH exporters to Argentina complain that the prohibitive cost of recently extended government export insurance is losing them business in one of Latin America's fastest growing markets, writes John Barham.

The UK government's Export Credits Guarantee Department resumed coverage to Argentina in June, after an 11-year absence following the 1982 Falklands war.

However, exporters see it as no more than an empty political gesture. No company has taken out the £100m-worth of cover available for Argentina because of its cost. Exporters must pay a 14 per cent premium (almost three times the premium charged by other countries' export credit agencies) plus a further 3 per cent annual interest rate.

Mr Daniel Corallo, president of Capime, a local company representing UK power engineering company John Brown Engineering, says: "British goods are well-priced, but lose to competitors backed by state-subsidised export finance."

Mr Carlyle David of the ECGD says its computerised system enables it to "assess risk objectively and set premiums and cover appropriate to those risks." Argentina has a "fairly high risk, so we regard the amount of cover allocated as sufficient."

British exports to Argentina rose 31 per cent in the first five months of this year.

Menem finds that free trade is something of a mixed blessing

John Barham reports on second thoughts in Argentina

A STEADILY deteriorating trade balance and approaching elections are forcing Argentina to backtrack gradually on its free trade policies. In recent weeks it has resorted to a battery of protectionist measures aimed mainly at Brazil, its principal trading partner with which it is trying to consolidate Mercosur, a four-nation regional common market with Uruguay and Paraguay.

Claiming that recession-bound Brazilian companies have captured excessive shares of the paper market, Argentina last month imposed quotas for some paper products. Then, it announced an 18-month halt to preferential tariffs on Brazilian refrigeration equipment. Now, it has placed extra duties on textiles and is considering further protection for the petrochemicals industry.

All this is welcomed by hard-pressed industrialists who had accused President Carlos Menem's government of being "anti-industry", pursuing policies that have led to unrestrained import competition, rising costs, an overvalued currency and excessive taxation.

Mr Jorge Blanco Villegas, president of the Argentine Industrial Union which represents manufacturers, complained that "in a world of recession and change, no serious country cheerfully gives away its [domestic] markets". Textile imports had risen 89 per cent in the first half of this year, and paper imports had captured a third of the market.

This is not the first time Argentina has retaliated against Brazil. Last October, Mr Domingo Cavallo, economy minister, trebled to 10 per cent a tax on imports, aimed specifically at Brazilian goods.

Officials blamed Brazil's severe recession, covert subsidies and an aggressive exchange rate for unleashing a torrent of

inflation in Argentina has fallen to its lowest level in 24 years, reaching a monthly rate of just 0.3 per cent in July, the government announced, writes John Barham.

Mr Domingo Cavallo, economy minister, said the fall meant Argentina's inflation was converging with "those of developed countries". Achieving inflation rates close to international levels has been one of Mr Cavallo's overriding objectives.

In April 1991, he pegged Argentina's peso to the dollar, and has been striving since then to lower inflation to US levels and avoid an irreparable overvaluation of the peso.

However, improved price stability seems to have been achieved at the cost of rising unemployment and deteriorating external accounts. Although exports are improving, imports are increasing at a much faster rate. The first quarter trade deficit rose 57 per cent to \$511m (\$349m).

According to preliminary government data, unemployment rose to 5.9 per cent in May against 6.9 per cent a year earlier. Underemployment is estimated at a further 10 per cent. These are the highest rates in 20 years and rival unemployment during the 1989-90 crisis of hyperinflation.

Exports to Argentina. Half the 1992 trade deficit of \$2,625m - Argentina's first since 1981 - was with Brazil. However, despite last year's tax increase, this year's first quarter \$511m deficit was up by 57 per cent.

The friction comes against a background of steadily increasing trade between South America's largest economies. Reductions in tariffs called for by Mercosur helped to boost bilateral trade by two-thirds last

year to \$4,935m and Brazil is now Argentina's biggest export market as well as its biggest supplier.

Brazil has reduced its surplus with Argentina by more than half in the first quarter of 1993, by importing more Argentine flour and crude oil. But Argentines complain that trade is one-sided: Argentina is becoming an exporter of raw materials to Brazil and an importer of Brazilian manufactures.

Mr Carlos Magarinos, trade under-secretary, says the more aggressive trade policies are part of a wider change in industrial policy. Most of Argentina's companies are small, incorporate little technology and produce a wide range of products inefficiently. The government wants them to gain economies of scale by narrowing product ranges and investing more in technology. Companies which can show they have made efforts to change but remain exposed to predatory exporters can expect a sympathetic hearing from the government.

Argentina's trade deficit has also become a political problem, with the opposition railing against government "insensitivity" to industry's problems. They accuse Mr Menem of repeating an earlier experiment with free trade that ended disastrously in 1981 with mounting bankruptcies, current account deficits and devaluation.

With important congressional elections due in October, Mr Magarinos says "we must take care of the [trade liberalisation] process to avoid criticisms. It must continue and be done reasonably." Otherwise, he fears, people "would say we cannot trust [the government] with our future and vote against us, and they would be right. And then [other parties] would come and close the economy again."

Testing time for Pakistan's caretaker PM

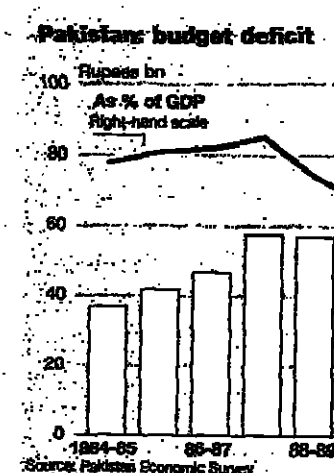
Farhan Bokhari and Alexander Nicoll on Qureshi's dash to tackle chronic economic woes

MR Moeen Qureshi, Pakistan's caretaker prime minister, has only a short time to tackle the country's chronic economic problems. But he has begun a campaign to enforce tighter control on spending and to increase revenue which may, business and economists believe, have long-term impact.

Mr Qureshi, appointed in July to lead a government which is due to hold office until elections on October 6, said this week: "The problems (of the economy) have to do with the establishment of discipline and integrity, not only in all parts of the public sector but also the private sector. There has to be a sense of civic commitment to meeting your obligations and I am afraid that is frequently lacking in Pakistan."

The former World Bank official is perhaps uniquely qualified to deal with the problems left behind by Mr Nawaz Sharif, the former prime minister who resigned in July after a bitter political struggle which also resulted in the premature departure of President Ghulam Ishaq Khan.

Mr Qureshi, who is 63, worked for Washington financial institutions for 33 years



and is therefore untainted by ties to Pakistan's political parties. Deputy chief of the government's planning board while in his 20s, he left Pakistan in 1968 to join the International Monetary Fund.

He gathered huge experience in the problems of developing countries first as an African expert at the IMF, and later as a senior official in the International Finance Corporation. From 1981 until his retirement in 1991, Mr Qureshi was a senior vice president of the World Bank.

He has inherited an economic situation which worries Pakistan's financial community, although there have been no official intimations of an immediate crisis.

Foreign exchange reserves are very low, though bankers believe they have risen since Mr Qureshi's appointment. Pakistan's trade deficit in the financial year ended June 30 was \$3.2bn (\$2.14bn), with exports of \$6.8bn falling short of the targeted \$8bn. Economic growth slowed and inflation rose in the financial year, and the Asian Development Bank estimates that foreign debt rose from \$25.4bn to \$26bn.

The latest devaluation was

intended to counter Indian and Chinese exports of textiles, Pakistan's chief export earner. Falling textile sales have led to widespread losses, with almost 15 per cent of approximately 6m spinning units shutting down during the past year.

Mr Sharif was an enthusiastic reformer of the economy. He oversaw a substantial privatisation programme, removed restrictions on industry, and actively sought to boost exports foreign investment. However, he failed to curb the budget deficit. Though exports grew, they fell

below official projections. Foreign investment remained small because of economic and political uncertainties.

Mr Babar Ali, an industrialist who has been appointed finance minister, says: "We feel that perhaps there was some hesitation on the part of the politicians, because there could have been bitter pills that they didn't want to take, but we have no such hang-ups."

The interim government's first measure was a 9 per cent devaluation of the rupee to boost exports. Measures under

consideration include reduced spending on infrastructure, such as motorway construction projects which began under Mr Sharif, senior officials say.

Mr Qureshi said the steps considered were aimed at reducing the budget deficit, strengthening the financial position of utility companies such as the Water and Power Development Authority - Pakistan's largest public sector supplier of power - and further deregulation of the economy.

He did not make clear whether an increase in the tariff for electricity or other utilities would be on the agenda. It was also not clear how the government would deal with the chronic problem of widespread tax evasion. "People do not pay taxes. If people don't pay taxes, you cannot have resources from which to run government," said Mr Qureshi.

The government has begun an official inquiry intended to compile a list of bank clients who took large loans, defaulted on repayments and then used connections to influential politicians to stop the banks from liquidating their assets. The inquiry began after reports that defaulters could be barred from contesting the elections.

Some officials see this initiative as an important test of the government's determination to introduce tough, politically sensitive measures. They hope Mr Qureshi will leave behind a new medium-term economic plan, which would help to reduce the overall budgetary deficit down to 5.5 per cent of GDP - the target recommended by international financial institutions, which has been missed for several years.

There must be doubts about how lasting measures can be taken by a neutral, caretaker government, given that its successor which is elected in October will again face familiar political constraints.

The best hope, however, is that the incoming government will feel bound by economic necessity to abide by the terms of the agreement which Mr Qureshi hopes to reach with the IMF, particularly as it will partially escape the unpopularity which naturally goes with agreeing to IMF strictures.

Moreover, Mr Qureshi has the backing of the army, which brokered the resignation deal which brought him into office. Though the army has proved that it is no longer interested in wielding power directly, it remains a powerful force in the background.

Mandela and de Klerk in urgent talks

By Philip Gawth in Johannesburg

PRESIDENT FW de Klerk of South Africa and Mr Nelson Mandela, the ANC leader, were in urgent talks last night in an effort to find ways of curbing the violence that has swept townships east of Johannesburg, claiming more than 130 lives in the past five days.

Their meeting followed an announcement by Mr Mandela that arrangements were being made for a joint tour of the East Rand townships by the ANC leader and Mr Mangosuthu Buthe, leader of the mainly Zulu Inkatha Freedom party. It also came after the deployment of an extra 3,000 policemen, backed by the Defence Force, in an effort to restore peace.

Before meeting Mr de Klerk, Mr Mandela had toured Kaituma, the township at the heart of the violence, where he struggled to convey a message of peace and reconciliation to angry supporters.

Addressing a crowd of about 8,000, Mr Mandela said: "We are building a nation. The answer has to be reconciliation, peace and political tolerance."

His call was met, however, with repeated cries for weapons and the presence of Umkhonto we Sizwe, the ANC's military wing.

Mr Mandela also accused the police and security forces of not caring about black lives. "To this government, to this police force, to the South African Defence Force, the lives of black people are cheap. It is as if flies had died." He called for the police Internal Stability Unit to be withdrawn from the township and said a national police force under multi-party control should be established.

Mr Mandela apportioned some blame to the ANC, admitting that ANC supporters had been involved in the violence. He said the violence was not only the responsibility of the government. "Real leaders do not just point fingers." This point is likely to be strongly argued by Mr de Klerk. Recent opinion polls suggest that he has lost considerable support among whites because of fears that the government can't maintain law and order.

He is also likely to stress that considerable onus rests on Mr Mandela and Chief Buthe to end the violence.

Mideast talks 'back on track' - Christopher

By Julian Ozzanne in Jerusalem

MR Warren Christopher, the US secretary of state, who is shuttling between Middle East states, appeared yesterday to be edging towards progress on the deadlock in peace talks between Syria and Israel.

However, Mr Christopher failed to bridge differences between Israel and Palestinians, central to a settlement of the Arab-Israeli conflict.

The developments came as it emerged that Mr Yossi Sarid, a moderate in the Israeli cabinet, and environment minister, had talks with a senior official of the Palestine Liberation Organisation with the approval of Mr Yitzhak Rabin, Israel's prime minister. Mr Sarid's meeting with Mr Nabil Shaath, adviser to Mr Yasser Arafat, PLO chairman, in Cairo last month, is the first such contact and will further erode the Israeli taboo on talks with the PLO.

After meeting Mr Rabin yesterday Mr Christopher declared the peace talks "back on track" and said he would be holding an unscheduled second round of talks with President Hafez al-Assad of Syria today. His announcement fuelled speculation of modest progress in talks between Israel and Syria which focus on an Israeli withdrawal from the occupied Golan Heights, seized in the 1967 Middle East war, in return for a full peace including trade and diplomatic relations and security guarantees.

Mr Rabin said Mr Christopher brought "good news" from Damascus but he cau-

tioned: "It is only the beginning. We still have a long way to go."

US officials with Mr Christopher refused to specify the nature of the apparent progress but said the US had increased its role in the peace process from that of an "honest broker" to being an "active intermediary".

The US wants to lay the ground now for the 11th round of peace talks, expected to be held in Washington in September. However, discussions between Palestinians and Israelis on a two-phased settlement remain blocked over the nature of an interim five-year period of limited Palestinian self-rule in the occupied West Bank and Gaza Strip.

The US is pressing for acceptance by both sides of its draft statement of principles which promises the Palestinians an early transfer of administrative functions over areas such as health, education and police, but excludes control by Palestinians over Arab East Jerusalem and the Jewish settlements in the occupied territories.

Palestinian leaders, some of whom boycotted Mr Christopher's visit, reject the document as being pro-Israeli and are trying to persuade the US to start talks about the final status of a Palestinian entity. Israel opposes such a move. The shape of the joint statement has become crucial because both sides believe what they agree to now will determine the shape of a final Palestinian entity.



Police guard the 1,000-year-old city of Angkor Thom, in northwest Cambodia, amid fears of attacks by Khmer Rouge guerrillas

Nigerian committee agrees on civilian-led government

By Paul Adams in Abuja

CIVILIANS will "dominate" an interim Nigerian government under a proposal agreed in Abuja yesterday designed to break the country's political deadlock.

A joint committee of leaders of Nigeria's two political parties and members of the military government ended their two-day meeting with a recommendation that President Ibrahim Babangida hand over to a civilian-led interim government on August 27.

"It is... envisaged that a majority of civilians over military personnel will dominate

the interim national government, including its highest ruling body," Vice-President Augustus Abacha, head of the committee, said in handing over its report to General Babangida.

The recommendation is not binding, however, and the precise role of Gen Babangida in such a government remains unclear. Although many Nigerians are sceptical about his willingness to step down, he may be under pressure from within the military.

Although there is considerable popular support for Chief Masood Abacha, who continues to demand that his June 12

presidential election victory be recognised, many of the politicians attending the Abuja meeting feel they may have to accept the proposed interim civilian government.

Mr Abacha, who has denounced the proposed interim government, met Baroness Chalker, Britain's overseas development minister, in London yesterday. The minister restated Britain's call for President Babangida to keep his commitment to hand over power on August 27.

Mr Abacha later left London for the US, saying his talks there would include members of the administration.

China steps up scrutiny of taxation

CHINA is to campaign against tax evasion and fraud as part of attempts to restore order to its chaotic economy, writes Tony Walker in Beijing.

A state circular released yesterday demands that business enterprises should no longer receive extensions to tax-exempt periods. It also warns against tax cuts.

Companies claiming tax concessions for exports will be closely scrutinised, as will private businesses that have mushroomed throughout China and enterprises involving foreigners. Tax offices are urged to increase efforts to collect tax from "self-employed businesses".

NEWS IN BRIEF

Heavy toll in blast at Shenzhen plant

A huge blast likened by local residents to an atomic explosion has killed up to 70 people and injured many others in the southern Chinese economic zone of Shenzhen, writes Tony Walker in Beijing.

Xinhua, China's official news agency, reported that a succession of explosions had rocked Shenzhen city early yesterday afternoon, sending smoke billowing into the air and breaking windows several miles away.

Sources in Shenzhen, which stands on the border with Hong Kong and the New Territories, said an initial explosion occurred in a nitric acid storage facility.

The intense heat ignited a second and larger detonation in a gas storage plant nearby.

Some 300 people are reported to have been admitted to hospital.

Japan tool orders down by 25.6%

Machine tool orders in Japan were down by more than a quarter in the first half of the year and orders for the whole year may be the lowest for a decade as domestic manufacturers continue to cut capital spending, writes Gordon Cramb in Tokyo.

The Japan Machine Tool Builders' Association said yesterday that orders for the six months to June were ¥387.3bn (£1.82bn), down 25.6 per cent. Export orders were down only 8.6 per cent from the same period of 1992 but those placed by customers at home fell 33.2 per cent.

It said that in the absence of a sharp recovery, full-year order intake may emerge at only some ¥900bn. This would bring them back to or even below the levels of 1982-83 and more than halved from their peak ¥1.41bn achieved in 1989.

Orders from Japanese automotive and electronics groups, the two main sets of customers, each fell by more than a third amid overcapacity and weak consumer demand for their end-products.

Zimbabwe stands firm on farm sales

Zimbabwe's government will not back down on plans to force white farmers to sell their land, Mr Kumbirai Kangai, the agriculture minister, said at the annual congress of the Commercial Farmers' Union which ended yesterday, Reuters reports from Harare.

There would be social strife without land reform, the minister said. "Land just has to be redistributed because if it is not, then those with no land will take the law into their own hands and there will be social trouble," said the minister.

CFU delegates said the government had a "racial agenda" in its land redistribution programme.

Farmers reap the gains of land laws

Iain Simpson on the market reforms transforming Vietnamese agriculture

VIETNAM'S programme of economic reforms is having a big effect on the lives of the country's 55m peasant farmers. With increased rights over their land they farm, they are now free to make commercial decisions, but a growing number are finding that market reform means lower incomes.

A new land law passed by the National Assembly on the final day of its latest session last month allows private ownership of land in all but name. Under the law, peasants can lease, mortgage, inherit and "transfer" (a more acceptable term than "sell") the land they farm.

The Assembly also passed a law cutting agricultural taxes from 10 to 5 per cent, giving farmers a greater incentive to increase their output.

According to the country's 1992 constitution, all land officially belongs to the people - in other words, to the state. Under the new land law, however, farmers will be guaranteed the use of their land for between 20 and 50 years.

The law is a logical step in a process that started in 1989 when Vietnam officially abandoned its policy of collectivisation of land.

The programme had been pursued in north Vietnam since 1954, when the country gained its independence from

French rule. However, the Communist party's attempt to introduce the same policy in southern Vietnam after reunifying the country in 1975 met fierce resistance and was quietly abandoned.

The government hopes the new laws providing security of tenure and lower taxes will encourage the country's farmers to invest in the land and to become less dependent on state investment in the sector.

With the growth of a free-market economy in Vietnam, farmers are finding that their traditional three rice crops a year are earning less and less.

Vietnam is one of the largest exporters of rice in the world and the price at home has dropped sharply.

Vietnam derives nearly half of its income from agriculture, which is dominated by rice.

Farming accounts for nearly three-quarters of the country's employment, and about a third of its exports.

Many farmers say they want to diversify and grow at least one cash crop a year. The problem is that Vietnam's banking system has not adapted quickly to the new economic system. Credit is scarce and

farmers who have no gold hidden under the floor are finding it hard to raise the money to modernise.

The new land law appears to be popular with farmers. One man working in the rice fields just outside Hanoi says that he and his family have been farming the same land for nearly 30 years but, with the land collectivised, he has enjoyed little personal reward for his efforts. Now, he observes with a grin, he will be able to increase his yield and keep the proceeds.

Ideologically, private ownership of land is very hard for the ruling Communist party to

accept. It goes against the basic tenets of their philosophy: Marxism-Leninism-Ho Chi Minh Thought. One delegate to the National Assembly said that the land law and the lower agricultural tax were designed to promote the Vietnamese concept of "market reform with socialist characteristics".

As a compromise, the new law allows almost total freedom in the use and transfer of land, which will have the same effect but will cause fewer problems to the hard-working theorists at the Institute of Marxism-Leninism.

There has been some debate in the National Assembly over the details of the law, including what should happen to land when the lease expires. However, the direction of policy and the contents of new laws are decided at a plenum of the party's Central Committee before the National Assembly opens and there was general agreement on the basic principles of the law.

Although land ownership is difficult for the party to swallow, there seems to be a general acceptance that it is an essential part of Vietnam's market reforms.

As one party official put it, "There's no way for Vietnam but to continue with reform and to improve the general efficiency of the economy."

CALL FOR TENDER

EMINENCIAS Business and Economic Consulting Ltd. as privatisation consultant in the State Property Agency/the Callers/

call for an International (multi-round) tender for Hungarian and foreign professional and financial investors

to buy the HUF 561,000,000 value shares package of MOFEM Ltd., (the Company) in the possession of the State Property Agency representing 51% of the share capital, and, independently, the business participations of the Company worth HUF 174,900,000 ie 99.95% of the share capital of MOFEM-Csorna Ltd. and HUF 15,000,000 ie 6.7% of the share capital of Pannoglobus Ltd.

MOFEM Ltd is a tap and ball-end producing company having a natural monopolistic situation in Hungary, its profit after tax on capital being 11.8% in 1992.

The two independently available business participations cannot be bought against existing loan and compensation coupons.

The detailed call for tender - which contains the detailed information on the Company and the business participations, the conditions of the tender and the method of judging - can be bought at EMINENCIAS Ltd. (54, Dembinszky St. 1071 Budapest) from 9 August 1993, at the price of HUF 30,000, ie Thirty thousand Hungarian Forints (plus VAT) per copy. The documentation is available in Hungarian, English and German languages. The precondition of the participation at the tender is the acquisition of the prospectus. The information package can be taken over only against a duly signed secure declaration and a power of attorney or a duly signed declaration of participation intention.

Deadline of submitting the applications
24 September 1993 14.00 hours

Place of submitting the application: Registrar of the State Property Agency
Address: 56, Pozsonyi St. 1133 Budapest

The applications must be submitted personally, through an emissary or by post (in this case at the applicant's own risk) in three copies, in Hungarian language, in a closed non marked envelope at the above address.

In view of proving the intention of buying, earnest money has to be deposited, the amount of which is to be found in the detailed call for tender.

The application must contain the binding period of the offer, which cannot be shorter than 120 days.

Based on the submitted applications, the State Property Agency will choose the applicants to be invited to the second round, and will inform them of the further conditions.

The Callers withhold the right to claim this tender unsuccessful.

Further information can be obtained from EMINENCIAS Business and Economic Consulting Ltd.

Dr. István János
Address: 54, Dembinszky St., 1071 Budapest
Telephone: (36-1) 268-4076
Facsimile: (36-1) 268-0570

NEWS: UK

Rolls-Royce to close Europe's only titanium plant

By Roland Adburgham and Daniel Green

ROLLS-ROYCE is to close Europe's only supplier of a metal essential to the aerospace industry and buy it instead from Japanese and US suppliers.

Deeside Titanium, a Rolls-Royce subsidiary which makes titanium sponge granules, is to shut because demand is falling and imports are cheaper, Rolls-Royce said yesterday. It was opened only 11 years ago because the UK wanted its own source of an essential material used

in engines for Tornado fighters and other aircraft both military and civil. The plant, in Clywd, north Wales, has been operating at well below its capacity.

Rolls-Royce said: "The company has maintained operations to provide the special quality of titanium which is needed to make the high temperature alloys used in Rolls-Royce engines. It used to be a strategically important source. Now there is the required quality from alternative sources."

Deeside Titanium is near the site of Shotton steelworks where 8,000

jobs were lost when steelmaking ended in 1979. It was the first big project to be attracted to regenerate the area and was seen as a flagship investment symbolising new metal for old. Titanium has an exceptional strength to weight ratio and corrosion resistance.

The plant, which will close before the end of this year, was set up at a cost of £25m with backing by the Labour government's National Enterprise Board. The shareholders were Billiton UK, a Royal Dutch Shell subsidiary, Imperial Metal Industries and Rolls-Royce. Subse-

quently Rolls-Royce took a controlling interest of over 80 per cent with IMI retaining the balance.

Today, the plant sells titanium granules to IMI which uses them to make special alloys for Rolls-Royce aero engines. IMI sells any surplus alloy to other aerospace companies in North America, while Rolls-Royce also had other sources for the special alloys.

Demand for the granules never came up to expectations and the plant never worked at full capacity even when the aerospace industry was at its strongest in the late 1980s.

In the past two years the market has deteriorated. Defence spending has been cut and orders for civilian aircraft postponed. Titanium prices fell sharply as supplies were swollen by metal from the former Soviet Union.

The price of aerospace grade titanium dropped from more than \$10 a kilogram in 1989 to \$3.50 now. In response, Japanese and US companies cut production by more than one third in 1991 alone.

Any investment for new factories was attracted to the US which has both the world's largest aerospace

industry and an import tariff on titanium products of 15 per cent, compared with 7 per cent in the EC.

A US-Japanese joint venture with twice the capacity of Deeside Titanium, opens this year in Ohio. IMI will test the quality of this new plant's output as another possible alternative to Deeside, said Mr Peter Fisk, chairman of IMI Titanium.

Deeside Titanium never employed more than 150 people. The present workforce is only 73, whose redundancies will be phased over several months.

Deficit in 1992 was £3bn less than forecast

BRITAIN'S current account deficit was nearly £3bn smaller in 1992 than the government originally estimated, thanks to an unforeseen boost from the devalued pound, writes Emma Tucker.

The final balance of payments figures published yesterday showed a sharp jump in UK earnings from overseas portfolio investments, partly because of the drop in sterling. The current account deficit for last year was £3.6bn, £2.9bn lower than provisional estimates of £11.5bn published in March. In 1991, the deficit was £7.7bn.

Although final quarterly figures for 1992 are not yet available, economists suspect that the improvement in performance came from the automatic boost to income earned in foreign currencies that followed the pound's exit from the European exchange rate mechanism last September.

The latest figures are likely to prompt revisions to economists' pessimistic predictions for the 1993 current account deficit. The average forecast among economists is for a deficit of £18.4bn and in March, the Treasury forecast a deficit of £17.5bn.

"This is not really a change in the UK's underlying performance," said Mr Kevin Gardiner, UK economist at SG Warburg Securities. "But nor is it necessarily a transient change, provided the pound remains relatively weak."

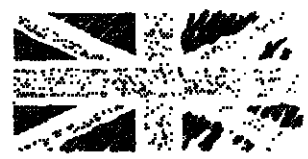
The Treasury said the figures were encouraging in that they showed a much smaller deterioration in the current account between 1991 and 1992.

Earnings from interest, profits and dividends registered a surplus of £5.5bn compared with only £320m in 1991. The overall surplus on invisible earnings - which include services, interest, profits, dividends and government transfers - was £4.8bn, compared with £2.6bn in 1991.

The trend in visible, or merchandise, trade remains gloomy. The visible trade deficit was £13.4bn last year, compared with £10.3bn in 1991.

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Britain in brief



Boost for shipyard customers

Customers of shipyards are to get extra financial support under rule changes announced by the Department of Trade and Industry.

Mr Tim Sainsbury, industry minister, said the level of security needed to qualify for the home shipbuilding credit guarantee scheme is being cut. "New applicants for HCS will now be able to use their new vessels as security for up to 60 per cent of the loan - rather than the 40 per cent or 50 per cent that has been the practice in the past. This will produce a more level playing field for UK shipbuilders, helping them to compete with shipbuilders from around the world."

The scheme is restricted to individuals or companies in the UK, Isle of Man or Channel Islands. A foreign company can use the scheme if it registers as a UK company.

Car sales up 7%

Sales of new cars in the UK rose 7 per cent last month as Vauxhall gained market leadership in a single month for the first time.

Vauxhall, the UK subsidiary of General Motors, won 23.3 per cent of new car sales last

month compared with the 20.3 per cent achieved by Ford, the traditional market leader.

New road plan

Measures announced yesterday to reduce the time taken to complete new roads and bypasses have been welcomed by business and the road transport industry. Changes to the planning process were also proposed to cut between three and five years from the 13 years it currently takes to agree on and build new roads.

Record equity turnover

Turnover in overseas equities hit a new all-time high in July, rising £3bn on the previous month to £50.7bn, the London Stock Exchange said. It estimates that 90 per cent of all cross-border transactions in Europe are transacted through the Exchange's Sea system.

Polly Peck talks

Administrators to Polly Peck International, the collapsed fruit to electronics conglomerate, are in discussion with the bankruptcy court in Cyprus government in an apparent attempt to stop it taking over PPI's local assets and delaying their disposal.

Hard Ecu 'only option'

The hard Ecu represents the only option left open for business to gain full advantage of the single market, the

Institute of Directors said.

The IoD claimed that with the timetable for a single currency "inevitably delayed", the early introduction of a common currency - which could eventually evolve into a single currency - was of paramount importance for the European economy. Mr Peter Morgan, IoD director general, said the present method envisaged for creating monetary union was unrealistic and that the hard ECU "currently represents the best alternative route".

Drug budget inquiry planned

The Commons health committee is to undertake an inquiry into the state-run National Health Service drugs budget in the autumn. MRs will consider whether steps taken by government to control the budget are leading to more appropriate and cost-effective drug use.

British Gas sells to Ireland

British Gas yesterday signed a £8m contract to supply Ireland to the company's first deal to sell gas outside the UK.

The gas will be supplied through a pipeline being built between Moffat and Scotland and Loughshilly, north of Dublin, by Ireland's Bord Gais and scheduled for completion in September. The one-year contract starts from September. It is the first time Bord Gais has bought outside the state, but Mr Michael Conlon, chairman, said: "Ultimately Ireland will be integrated into the European natural gas network."



A stillman at work in a Scottish distillery: the government loses money despite taking £7.16 tax on every bottle of scotch

UK whisky sales fall but exports rise

By Philip Rawstone

SCOTCH whisky makers yesterday reported a continued decline in UK sales and renewed their appeal to the government to ease the tax burden on spirits.

Industry figures for the year to May showed a 5.5 per cent fall in sales. The government, too, was losing money despite taking £7.16 tax on every bottle, said the Scotch Whisky Association.

"Treasury receipts from spirits in 1992-93

were down £80m - 7 per cent in real terms - and are already heading for a similar loss this year."

The association blamed the government's taxation policy for encouraging other EC states to raise spirits duties.

Nine EC countries had increased the tax differential between spirits and other drinks during the past 12 months, said Mr James Brunner, chairman.

Scotch volumes exported to the EC in the first five months of the year were 2 per

cent down on the same period last year.

Total export volumes in the first half of the year rose, however, as a 3 per cent increase in shipments to the rest of the world more than compensated for the decline in Europe. The value of exports to non-EC countries was 6 per cent higher at £555.8m. Growth was achieved even in difficult mature markets such as the US, where shipments so far this year have grown 2 per cent in volume and risen 11 per cent in value to £123m.

Prison cheese factory seeks pizza the action

HARRODS, the Savoy, the Ritz and many other leading London stores, hotels and restaurants will this week start taking their supplies of mozzarella and ricotta from the prison service.

In one of the most ambitious commercial ventures ever undertaken by the prison service in Britain, women prisoners at East Sutton Park open prison, Kent, have been trained in cheesemaking.

Each day they will turn 12,000 litres of milk from cows on the prison farm into one tonne of mozzarella and half a tonne of ricotta.

The scheme brings together a number of features that officials hope will increasingly shape the future of the prison service - public-private sector partnerships, market-rate wages for prisoners and training for real jobs that may help reduce the re-offending rate.

The prison's cheesemaking activities will take place in conjunction with Mr Edgardo Pasquelli, an Italian business-

man. The prison service will sell the cheese to Mr Pasquelli whose company, Mama Mia, will distribute and market it.

Prisoners employed on the scheme will work in a realistic workplace environment and earn around £130 per week, compared with an average of about £5 in traditional prison workshops.

They will pay tax and board and lodging allowances from their wages, and much of the rest will accumulate for their release. Women had to submit written applications to join the project, and were selected by interview.

Mr Derek Lewis, director general of the Prison Service who launched the scheme at East Sutton Park yesterday,

said prison could be very debilitating, taking away people's sense of responsibility.

The new enterprise should enable prisoners to regain responsibility for their own lives, and help them live in a law-abiding way after their release.

He said the venture showed the value of partnership with the private sector. The Prison Service would not have had the marketing, distribution or technical skills to launch it alone.

Mr Pasquelli said he believed the quality of farming conditions at East Sutton Park would enable the prison to produce some of the best mozzarella and ricotta in Europe. Only high quality outlets, including 250 leading London restaurants, would be supplied.

The Prison Service owns 5,800 hectares of land, 60 per cent of it in use as farms and gardens. Most of the produce and milk is used to supply prison kitchens.

Back to the Fifties for gilt-edged yardstick

By Sara Webb

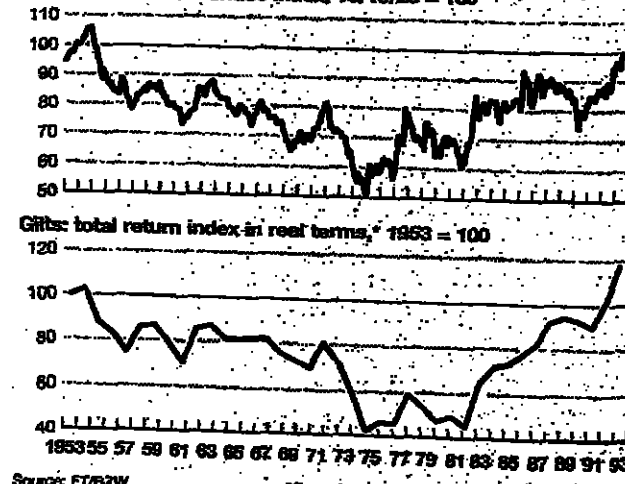
ONE of the oldest yardsticks of the gilt-edged market is on the threshold of a level not seen for nearly 40 years. The FT Government Securities Index, a basket of UK government bonds of various maturities, closed yesterday at 99.97, up 0.17, reflecting the recent strong rally in the gilt market.

The index last touched 100 on April 15 1955, when Sir Anthony Eden was prime minister and Mr Rab Butler was chancellor. Based at 100 in 1926, it reached a high of 127.4 in January 1935 and plummeted to a low of 49.18 in January 1975, in an era when inflation exceeded 30 per cent.

The fall in inflation and the decline in UK interest rates in the 1990s have prompted a strong rally in gilt prices. Base rates have fallen from 10 per cent to 6 per cent in the past

Forty years on - gilts regain their glister

FT Government securities index, 15/10/26 = 100



Source: FT/ECN

year. Since the shake-up of the ERM, further cuts are expected, with Mr Roger Bootle, chief economist at Midland Global Markets, predicting that base rates could fall below 4 per cent by the end of the year.

With the development of more specific gilt market indices, the Government Securities Index appears to have lost

some of its following. The FT Actuaries All-Stocks index has become a more popular measure. One gilt-edged market-maker pointed out that pension and life funds tend to measure the performance of their portfolios against gilt indices with specific maturity dates.

Bonds, Page 16

FIDELITY DISCOVERY FUND

Société d'Investissement à Capital Variable
Kansallis House
Place de l'Etoile
L-1021 Luxembourg

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY DISCOVERY FUND, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, Kansallis House, Place de l'Etoile, Luxembourg, at 11:00 a.m. on August 26, 1993, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended April 30, 1993.
4. Discharge of the Board of Directors and the Auditor.
5. Election of six (6) Directors, specifically the re-election of Messrs. Edward C. Johnson 3d, Barry R. J. Bateman, Charles T. M. Collis, Charles A. Fraser, Jean Hamilius and H. F. van den Hoven, being all of the present Directors.
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
7. Declaration of cash dividends on the Fund's Class A and Class B shares in respect of the fiscal year ended April 30, 1993, and authorisation of the Board of Directors to declare further dividends in respect of fiscal year 1993 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.
8. Proposal, recommended by the Board of Directors, to amend the fourth paragraph of Article 15 of the Fund's Articles of Incorporation to delete the specific limitations in the nature of investment safeguards set forth therein and to substitute more general language, in order that all of the Fund's investment safeguards may be determined by the Board of Directors in its discretion, subject to the requirements of Luxembourg law and regulation. Copies of the fourth paragraph of Article 15 as proposed to be amended may be obtained from the Fund at its registered office in Luxembourg and are being mailed to all registered shareholders with this Notice of Meeting.
9. Proposal, recommended by the Board of Directors, to amend the Fund's Investment Management Agreement with Fidelity International Limited ("FIL") by adding a new Section 16 to specify the basis on which FIL, as Investment Manager, may delegate, with the Board's consent, FIL's responsibilities in respect of portfolio management for the Fund, and to amend Section 10 of the Agreement to state the responsibility of FIL for such delegate's actions pursuant to such delegation. Copies of Sections 10 and 16 as proposed to be amended may be obtained from the Fund at its registered office in Luxembourg and are being mailed to all registered shareholders with this Notice of Meeting.
10. Consideration of such other business as may properly come before the meeting.

Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. With respect to item 7, in order to approve the dividends, each class will vote separately its approval of the dividend to be paid on shares of that class; the affirmative vote of a majority of the shares of that class present or represented at the meeting will be required in addition to the affirmative vote of a majority of the combined classes present or represented at the meeting.

Approval of item 8 of the Agenda will require the affirmative vote of two-thirds (2/3) of the shares, acting as a single class, present or represented at the Meeting at which a majority of the outstanding shares of all classes, treated as a single class, must be present or represented; if a quorum is not present, then at the adjournment session of the Meeting, approval of item 8 shall require the affirmative vote of two-thirds (2/3) of the shares, acting as a single class, present or represented at the Meeting with no minimum number of shares present or represented for a quorum. Approval of item 9 of the Agenda, including at any adjournment session of the Meeting, will require to affirmative vote of a majority of the shares, acting as a single class, present or represented at the Meeting at which a majority of the outstanding shares of all classes, treated as a single class, are present or represented.

Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of either or both Class A and Class B shares which constitute in the aggregate more than three percent (3%) of the outstanding shares of both classes, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: July 22, 1993

BY ORDER OF THE BOARD OF DIRECTORS

Fidelity Investments

APPOINTMENTS



The Inter-American Development Bank
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Requirements:

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- Six years of international investments or portfolio management experience.
- Proficiency in English. Second language (Spanish, French, Portuguese) pref.

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Deficit in 1992 was 3bn less than forecast

The depth of the German recession is prompting unprecedented questioning of the country's system of corporate governance. It is the equivalent of more formalised debates in the US and the UK that were touched off after a series of corporate failures and scandals highlighted weaknesses in the "Anglo-Saxon" stock market-centred form of capitalism. In the UK the soul-searching led to the publication of a code of good practice, which was issued last December by the Cadbury committee on corporate governance. In the US a number of financial institutions have taken the initiative to change the management of companies that they believe have been performing poorly. The effects of the debate in Germany have been varied. There has been increased shareholder activism, notably by Professor Eckehard Wenger, of the University of Würzburg, who was recently elected to the annual meeting of Daimler-Benz after he made a vehement attack on the company's management. Calpers, the large US investment fund, intervened at the annual shareholders meeting of BMW, the German utilities-based conglomerate. The fund's spokesman condemned the naïveté of the German company for expecting to be able to raise cash in international capital markets at the same time as having an anachronistic capital structure restricting shareholders' voting influence. A further symptom of the corporate governance debate is the willingness of managers to think the unthinkable. For example, board members of Deutsche Bank and Daimler-Benz have hinted that the bank should reduce its 26 per cent stake in the industrial group. The two deny any concrete plans for such a move, but the fact that the issue is being talked about in public casts doubt about one of the most stable relationships in German capitalism. Deutsche has owned the stake since 1926. Meanwhile, German managers pepper their press conferences with buzzwords such as "investor relations" and "shareholder value", which imply that the interests of long-suffering shareholders are beginning to be taken more seriously. And a highly critical book about German management entitled *Nieten in Nadelstreifen*, or *Nits in Pin-Stripe Suits*, has been at the top of bestseller lists for months, its note of self-doubt capturing the mood of the times. Critics of the system are united in believing that senior managers are shielded from the pressure to perform - at least as measured by reported profits and other financial criteria such as dividend growth.

German shareholders are starting to reject their boards' traditional lack of accountability, writes David Waller

A shock to the system



With the exception of Krupp's purchase of rival steel group Hoesch last year, or Pirelli's ultimately unsuccessful attempt to acquire control of Continental tyre company, hostile takeovers are rare. Managers sit behind legal barricades, which guarantee that they cannot be dislodged from office. For example, devices restrict shareholder voting rights (*Stimmrecht-beschränkung*), and special types of non-voting shares, such as the "vinkulated" shares common in the insurance sector, allow management the right to choose which shareholders acquire votes on their holdings. Critics are unhappy with two other characteristically German features: ● The two-tier board structure. Joint-stock companies are by law required to appoint a supervisory board (*Aufsichtsrat*) and a management board (*Vorstand*). The management board is responsible for the day-to-day management of the company, while the supervisory board, comprising representatives of both shareholders and employees, oversees management performance according to its own criteria. It also appoints senior management and, in some circumstances, has the right to veto important commercial decisions. ● Strong relationships between Germany's bigger banks and large German companies. Those relationships are expressed via direct industrial holdings and via influential positions occupied by bankers on industrial companies' supervisory boards. For example, besides Daimler-Benz, Deutsche is reputed to have stakes of at least 10 per cent in more than 80 large German companies. And the chief executive of Deutsche is traditionally chairman of the Daimler supervisory board. Such relationships lead to a flow of information between banks and companies from which ordinary shareholders are excluded. "It is the most Japanese system outside Japan," says Roland Berger, head of the leading German management consultancy that bears his name. "The German corporate gov-

ernment of long-term technology, labour relations, consumer responsibility and so forth." Others strongly disagree, citing the long-termism that the system encourages as a central reason for the success of the German economy in the decades since the end of the second world war. Walter Seipp, chairman of the supervisory board of Commerzbank, believes German managers' freedom from the threat of takeovers is a strength. "It has been argued that takeovers have helped strengthen corporate US," he says. "On the contrary. There are many companies which have been decisively weakened by successive leveraged takeovers and by the need to fight off unwelcome bids. I am very happy that we have not had this wave of takeovers in Germany." Seipp accepts that many German companies are in need of a degree of "cultural revolution". But he rejects suggestions that the absence of a "market for corporate control" has weakened boardrooms. "I don't know any other European country which is so open in terms of chances to get to the top of management. Neither family nor school nor university have any influence on this. Getting into the corporate elite is based on performance and nothing else. "I fear that those who talk about shareholder value are those who simply want to make a fast buck." Whether that remark is justified or not, there is certainly reason to doubt whether the current corporate governance debate poses a serious threat to the system. There is little chance that a wave of takeovers will force German companies to restructure. Research from two UK academics shows that 86 per cent of all listed German companies have a single shareholder of 25 per cent or more, providing an effective block to takeovers. Moreover, recent economic evidence suggests the worst of the German recession may be past. The stock market has reached new highs and unions have agreed on the cost-cutting measures to restore the competitiveness of German industry, without the threat of takeovers. If the economy does restore its former economic might the questioning about the efficacy of the German system will fade away. *Nieten in Nadelstreifen by Günter Opper, reviewed in the FT on May 30. *German capital markets: corporate control and the obstacles to hostile takeovers: lessons from three case studies. By Julian Franks and Colin Mayer of the London Business School and the University of Warwick.

Learning from past mistakes

Christopher Lorenz explains how companies gain from self-analysis

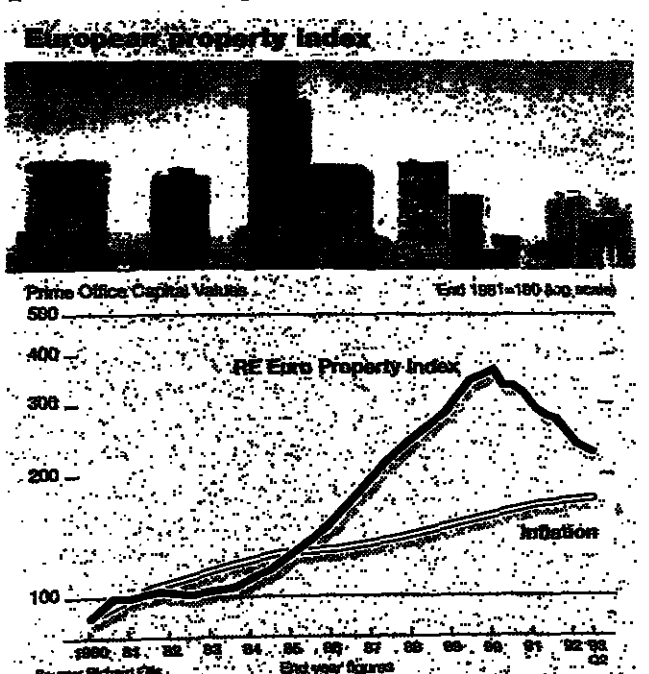
Before Boeing started to develop its 757 and 767 aircraft, a group of senior employees spent three years on "Project Homework", comparing the managerial failures and successes of past development processes. They produced hundreds of recommendations. Several members of the team then transferred to the 757 and 767 start-up projects. Guided by this experience, Boeing produced the most problem-free product launches in its history. Such systematic self-analysis of a company's past experience - especially its mistakes - is unusual in industry. But it is one of several essential "building blocks" for any company which wants to become a "learning organisation", according to David Garvin, a professor at the Harvard Business School. Garvin's advice is delivered, in a long article in the latest Harvard Business Review, at a time when the learning organisation has become one of the most popular concepts in management on both sides of the Atlantic. But the Harvard professor certainly has plenty of practical advice on what he calls the "three Ms" of learning organisations. ● Meaning. Other authors differ widely over the definition of a learning organisation - for instance over whether behavioural change is required for learning to occur. Garvin defines it as one which is "skilled at creating, acquiring and transferring knowledge, and at modifying its behaviour to reflect new knowledge and insights". ● Management. His operational "guidelines for practice" praise Xerox for its systematic problem-solving; US General Electric, General Foods, Chaparral Steel and Allegheny Ludlum for various experimental methods; IBM (in the 1980s), Boeing, BP, and the Arthur D Little consultancy for learning from past experience; Digital, AT&T and Xerox (with benchmarking) for learning from others; and GTE, Time Life and the PPG Glass Company for transferring knowledge throughout their organisations through the rotation of personnel and other means. ● Measurement. Ways of assessing an organisation's rate and level of learning to ensure that gains have been made. Well-known techniques such as "learning curves" and "experience curves", which relate learning to a company's or industry's rising production volume, are incomplete, Garvin points out. They focus on only a single measure of output, cost or price. They ignore learning that affects other competitive variables, such as quality, delivery or new product introductions. They ignore possible "drivers" of learning, such as new technology or the challenge posed by competing products. And they say little about the sources of learning or levers of change. Instead, Garvin advocates use of "the half-life curve", a measure originally developed by Analog Devices, a US semiconductor manufacturer. This measures the time taken to achieve a 50 per cent improvement in any specified performance measure, for instance defect rates, on-time delivery or time-to-market. Garvin also advises companies to use a range of auditing techniques to track progress through three overlapping phases: cognitive learning (the expansion of knowledge and new patterns of thought); behaviour change; and performance improvement. For all this to work, companies should start by providing more time and skills for employees to reflect, analyse and innovate; by breaking down internal boundaries and external ones; and by creating "learning forums" on specific topics, from the changing competitive environment to the health of cross-functional processes. For many companies, Garvin's list of tips may prove quite a mouthful. But, as his examples of best practice show, they are worth digesting. *Building a Learning Organisation. HBR July-Aug 93. Reprint 93402. Fax: 617-495-6935.

THE PROPERTY MARKET

Could the turmoil in Europe's currency markets mark a turning point for Europe's stricken property industry? Optimists believe that, if the upheaval results in interest rate cuts, it could relieve some of the pressure on Continental property markets. Some relief is certainly needed. In the three months to June, average capital values fell by more than 3 per cent; in the year to June, values fell by 18 per cent, according to a survey of Europe's 13 largest property markets by Richard Ellis, the chartered surveyors. It is tempting to draw parallels with the UK market following sterling's withdrawal from the exchange rate mechanism last September, when the fall in sterling and the reduction of interest rates paved the way for a change in sentiment towards commercial property. It raised the prospect of a revival in tenant demand; it relieved the pressure on property company balance sheets; and it encouraged investors to switch out of bank deposits into higher-yielding property. The comparison with the UK should not be taken too far, however. For one thing, most countries in Continental Europe appear to be unwilling to make sweeping cuts in interest rates and the value of their currency. For another, lower interest rates would have less impact on property companies on the Continent, where there is a greater use of fixed-rate finance for property. Nonetheless, there is little doubt that high real interest rates have damaged Europe's property markets. Across Europe, vacancy rates are continuing to rise, albeit from a low base, in most Continental cities. Development activity is very limited. Investors are generally wary, although they are beginning to return to some markets such as London. In general, investment yields are relatively stable, but rents are falling sharply. But the performances of individual markets vary significantly. ● The Belgian property market has, until recently, performed strongly. But recently a downturn in demand from tenants has pushed vacancy rates up to an average of 6.5 per cent, according to Richard Ellis. Rents have fallen by about 5 per cent to BFR6,750 per sq m a year. However demand from investors has held up, which has pushed investment yields down slightly to about 7.5 per cent.

Continental comeback

Interest rate cuts could relieve pressure, says Vanessa Houlder



● The French property market demonstrates some similarities with that of the UK, with a serious oversupply problem in Paris of rental property, along with high levels of bank borrowings and bad property debts. Prime yields have risen from less than 4 per cent to 6 per cent, according to Richard Ellis. Rents, which stand at about FRF3,600 per sq m a year, are still falling. ● Germany's deepening recession has sent rents down across the country, with the exception of Düsseldorf, according to Jones Lang Wootton, the chartered surveyors. Investment yields for prime property have, however, remained steady as investors, faced with declining interest rates, have redirected funds into property. ● Italy's political and economic crises have depressed the property market even though interest rates, at 9 per cent, are at their lowest since 1976. Occupier demand in the office market is low and rents are about 20 per cent below their peak. ● The Netherlands' property market is relatively stable. Despite declining economic growth and a slight drop in letting activity, rents have held up well and there have been modest increases in Rotterdam and Utrecht, according to Jones Lang Wootton.

Changes in property values (%)

	Retail	Office	Industrial	All
Year to Month of				
Jan 93	-4.8	-2.2	-18.5	-11.8
Jun 93	-2.5	-2.9	-10.5	-8.7
Year to Month of				
Jan 92	-1.5	-1.3	-0.9	-1.2
Jun 92	-1.5	-1.3	-0.9	-1.2
Year to Month of				
Jan 91	-1.5	-1.3	-0.9	-1.2
Jun 91	-1.5	-1.3	-0.9	-1.2

Source: FIO Monthly Index, Investment Property Database

to Jones Lang Wootton. Investment interest, particularly from foreign investors, has increased. It is unclear whether the Dutch stand to gain or lose from the crisis in the ERM. While it may try to lower interest rates, the guilder's continued link to the D-Mark in the old 2.5 per cent band may put exporters at a disadvantage. ● The Spanish property market is declining rapidly. Rents are falling sharply. They have dropped by 13 per cent to Ptas3,500 per sq m in a month in Madrid and by 14 per cent to Ptas3,000 per sq m in a month in Barcelona, according to Richard Ellis. Central Madrid has a vacancy rate of 6 per cent, while on the outskirts the vacancy rates rise to as much as 36 per cent, according to Knight Frank & Rutley España, property advisers. ● In Portugal, rents have fallen by 12 per cent in the last three months to a maximum of Est700 per sq m a year, according to Richard Ellis. Prime yields in Lisbon have risen to about 10 per cent. ● In Ireland, commercial property rents are still stagnant. But falling interest rates in recent months are encouraging private investors back into the market, even though institutions remain net sellers. ● The UK is still working off the ill effects of the surge in credit and development at the end of the 1980s. However, there is increasing evidence that the market has turned the corner. The combination of a fall in yields and the slower rate of decline in rental values has started a revival in capital values, which rose by an average of 0.5 per cent in June, according to the Investment Property Database. In some respects, the fundamental problems faced by the Continental property markets are less severe than in the UK or the US. Stricter development controls and less bank lending have limited the extent of surplus property in most countries. Over the next four years, average rental growth will remain below inflation in Europe's top 30 cities, assuming real growth in GDP of 1 per cent, according to a forecasting model devised by Hillier Parker, chartered surveyors. Unless the crisis in the ERM results in a far-reaching change in economic policies across the Continent, the prospects of a swift recovery in property markets are poor.

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ANNOUNCES

A Public Auction for the Highest Bid with sealed, binding offers for the sale, in toto, of the assets of the société anonyme named GENIKI PROMITHEFTIKI (KATASKEVAI) AE ELECTRICAL, TELECOMMUNICATIONS AND PLASTICS INDUSTRY, which is under special liquidation.

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GENIKI PROMITHEFTIKI (KATASKEVAI) AE is engaged in the manufacture of low, medium and high voltage electrical equipment of all kinds. In its long period of operation, the Company has succeeded in absorbing and applying locally foreign know-how and is considered to be one of the most successful suppliers of the Public Power Corporation (DEH), the Hellenic Telecommunications Organisation (OTE) and other corporations.

The company is established in Athens and is housed in self-owned offices of about 115 sq.m. in area (25 Stourmari St.) while its plant is at Olinophia, Boeotia, on a self-owned plot of 18,286 sq.m. On this plot, there is a three-storey building consisting of a ground floor, a first floor, a second floor and a roof terrace. The built-up part covers an area of 5,493 sq.m. together with smaller, secondary buildings covering about 490 sq.m.

TERMS OF THE AUCTION

- In order to take part in the auction, interested parties are invited to receive from the liquidator the Offering Memorandum as well as the form of the Letter of Guarantee required for the submission of a binding offer to the Athens notary public assigned to the public auction, Mrs. Andriani-Dimitra Economopoulou-Zaphiropoulou, 18 Voukourestiou Street, 5th floor, tel. 361.8249 up to Thursday, 2nd September 1993 at 1900 hours. Bids must be submitted in person or by a legally authorised representative.
 - The bids will be unsealed before the above-mentioned notary public on Friday, 3rd September at 1100 hours with the Liquidator in attendance. Those who have submitted bids within the prescribed time can also attend.
 - Bids submitted beyond the prescribed time will not be accepted or taken into account.
 - The sealed, binding offers must clearly state the price offered for the purchase, in toto, of the Company's assets and must be accompanied by a Letter of Guarantee from a bank legally operating in Greece, for the amount of eighty million drachmas (80,000,000 drs.) or its equivalent in U.S. dollars.
 - The Company's assets and all fixed and circulating constituent parts thereof, such as immovable and movable property, claims, trademarks, titles, rights, etc. are to be sold and transferred "as is, where is", and more specifically, in their actual and legal condition and location on the date on which the sale contract is signed, regardless of whether the Company is operating or not.
 - The Liquidator, the Company and the creditor representing 51% of the total claims against the Company (Law 1892/90 article 46a para. 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required the transfer of elements of the assets, nor for their incomplete or faulty description in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.
 - Prospective buyers, hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46a, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.
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LEGAL NOTICE

In the High Court of Justice, Chancery Division

IN THE MATTER OF LONDON AMERICAN GROWTH TRUST PLC (formerly London American Ventures Trust Plc)

AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice, Chancery Division dated 25 July 1993, confirming the reduction of the capital of the above named Company as at 23 June 1993 approved by the Court, showing the several particulars required by the above named Act was registered by the Registrar of Companies on 30 July 1993 and a Certificate of Registration by the Registrar of Companies was issued on 4 August 1993.

Members/Governors of 22 Tulse Street, London EC4Y 0H1
Solicitors for the above named company
Dated 5 August 1993

PEOPLE

BT moves Earnshaw to US

Chris Earnshaw has been appointed to head the \$1bn joint venture between British Telecommunications and MCI, the US operator, launched with great fanfare in June.

The joint venture, for which BT is putting up most of the cash, is designed to fight AT&T, the US giant, in the emerging global market for providing "one-stop" advanced telecommunications services to the world's multinationals.

It still has to be christened, but as well as a chief executive, it now has a home - Washington, a clear signal of BT's determination to expose its offering to the dynamic US telecoms market at birth.

At only 39, Earnshaw's



ascent through BT has been meteoric. Joining the Post Office (as it then was) straight from school in 1972, and earned

a physics degree the hard way as a mature student at Sheffield University.

His early career was in network modernisation. In 1988 he was given responsibility for BT's technology and systems engineering for its network, and a year later appointed Director of Network.

His current job, managing director of Worldwide Networks, has given him a key role in planning BT's global strategy.

Earnshaw formally takes up the post on the formation of the new company, sometime next year. But he will be starting the work as soon as he gets back from a short holiday - destination unknown.

Electronic switches

John Crowe, former chief executive of Sieger Ltd, has been appointed md of ASCOM (UK) HOLDING Ltd.

Chris Gill has been promoted to director of the information communications division and to the main board of CSC EUROPE.

John Green has been appointed md of COMPUADD's UK operation on the resignation of Robert Todd as md and European general manager; he is succeeded as sales director by Neil Carr-Jones.

Peter Alden has been appointed md of CAMBRIDGE CABLE, the Comcast & Singapore Telecom joint venture. British-born, he has worked on both sides of the Atlantic, starting his career as a design

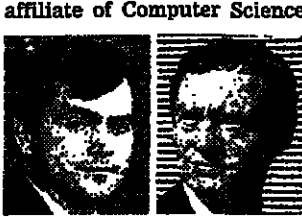
engineer with Marconi; he has been md of Videotron UK, an executive vice-president of Warner Cable in New York, and of Westminster Cable, and joins from Chase International in Connecticut where he was ceo of Polish Cable Television.

Reid Meintzer (below left) has been appointed UK md of IPC Information Systems; he succeeds Jim Fish who becomes chief financial officer of IPC Information Systems Inc.

Andrew Wood, formerly financial director at Rascal-Datcom, has been appointed group financial controller at RASCAL ELECTRONICS.

Charles Cox, Eric Pavver and Alwyn Welch have been appointed directors of HOSKINS, part of Cap Gemini Sogefi.

Andrew Driver, previously a director of Tower Hill Services, has been appointed business director at SHEERWOOD COMPUTER SERVICES.



The Bank settles on a panel

The Bank of England has named a panel of the great and the good to consider the best way forward for its CREST project, the successor to the unfortunate Taurus scheme.

CREST, which is an acronym for nothing at all, aims to speed the period for settlement of equities transactions down to at least five days and smooth the way for paperless share trading.

The Panel, to be chaired by Pen Kent, Associate Director at the Bank of England, includes the great and the good, and perhaps more importantly, representatives of parts of

industry with the greatest commercial interest in the project.

Among the members are Brian Finnegan, head of settlement operations at the London Stock Exchange - which, Kent has suggested, may have little role to play in securities settlement post-CREST. Also on the Panel is Ralph Walrand, chief registrar at Lloyds Bank Registrars which has the lion's share of the UK share registration market.

Other members include Terry Pearson, senior securities adviser at Royal Bank of Scotland Securities Services,

the largest independent custodian for UK pension funds, Allstar Reid, director of custody at Barclays Bank, Hector Samis, vice chairman at UBS

Phillips and Drew, Scott Dobie, joint chairman of NatWest Securities, Andrew Palmer, finance director at Legal and General life and pensions division, Geoff Newman, vice president at one of the world's largest global custodians, Chase Manhattan, and Mike Jones, director of Capel-Cure Myers Capital Management and a member of the Private Client Investment Managers and Stockbrokers Association.

During the oil price boom of the mid-1970s Fitch spent three years as managing director of Wardley Middle East, the Hong Kong Bank's Dubai merchant bank, before returning to the City in 1980 to join Grosvenor Grant which was later taken over by Kleinwort.

Lyndon Rees, a director of Largent Newton & Co, at LOUIS NEWMARK.

Ted Watts, a former president of the RICS and chairman of Watts & Partners, at WSP HOLDINGS.

David Klemman has left BRIDGEND GROUP.

Non-executive directors



Colin Fitch, one of the more permanent features in the rough and tumble world of City corporate finance, is bowing out. He plans to retire as a corporate finance director at Kleinwort Benson Securities when he reaches 60 at the end of the year and has picked up his first non-executive directorship by joining the board of Manders, the Wolverhampton-based paint-maker.

Roy Akers, Manders' chief executive, says that he has known Fitch for quite a while but got to know him particularly well during last year's takeover battle. Fitch was a member of the Kleinwort Benson team which helped Manders defeat the unwelcome 686m bid from Kazon, a rival paint-maker.

After working as an assistant secretary at the Stock Exchange, Fitch joined stockbrokers Rowe and Pitman where he worked closely with the late Bill Mackworth-Town, one of the big names in the corporate finance field 20 years ago and who later headed Morgan Grenfell. Fitch was head of corporate finance at Rowe and Pitman between 1968 and 1976 and was heavily involved in bringing two well-known names to the stock market - Pilkington in 1970 and J Sainsbury in 1973.

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EXTENSION OF REPEAT INVITATION TO TENDER FOR THE HIGHEST BID

FOR THE PURCHASE OF THE ASSETS OF THESSALIKOS VAMVAX A.E. ATHENS

Following Decision No. 341/26.7.93 of the Minister for Industry, Research and Technology, the repeat invitation to tender for the highest bid for the purchase of the assets of THESSALIKOS VAMVAX A.E. as published in the FINANCIAL TIMES and the Greek press on 27.7.93 and 29.7.93 is hereby extended.

Interested parties are therefore invited to submit binding offers not later than 8th September 1993 at 11.00 hours at the office of the Athens Notary Public Mr Evangelos Dracopoulos, address: 19 Voukourestiou Street (2nd floor) Athens 105 71, Tel. +30-1-361.57.32 & +30-1-362.11.28.

Envelopes containing the binding offers shall be unsealed by the above-mentioned Notary Public in his office on the same date at 1300 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting to the unsealing of the binding offers.

EXTENSION OF REPEAT INVITATION TO TENDER FOR THE HIGHEST BID FOR THE PURCHASE OF THE ASSETS OF VOMVICRYL SOC. ANON. INDUSTRIELLE ET COMMERCIALE DES FIBRES ACRYLIQUES of Athens, Greece.

Following Decision No. 341/26.7.93 of the Minister for Industry, Research and Technology, the repeat invitation to tender for the highest bid for the purchase of the assets of VOMVICRYL SOC. ANONYME INDUSTRIELLE ET COMMERCIALE DES FIBRES ACRYLIQUES as published in the FINANCIAL TIMES and the Greek press on 27th and 28th July 1993, is hereby extended. Interested parties are therefore invited to submit binding offers not later than 7th September 1993, at 1100 hours as follows:

- From 9th to 24th August 1993 to the Athens Notary Public Mr Evangelos Dracopoulos, 19 Voukourestiou St., (2nd floor), Athens, Tel. +30-1-362.11.28 and +30-1-361.57.32 and
- From 25th August to 7th September 1993 to the Athens Notary Public Mrs Anna Tsafara, 10-12 Ippokratous St., Athens, Tel. +30-1-364.31.38.

Envelopes containing the binding offers shall be unsealed by the Athens Notary Public Mrs Anna Tsafara in her office on 7th September 1993 at 1300 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting to the unsealing of the binding offers.

EXTENSION OF REPEAT INVITATION TO TENDER FOR THE HIGHEST BID FOR THE PURCHASE OF THE ASSETS OF VOMVIX, SILK INDUSTRY AND TRADE - P. SVOLOPOULOS & CHR. KOUTROUBIS S.A. of Athens, Greece.

Following Decision No. 341/26.7.93 of the Minister for Industry, Research and Technology, the repeat invitation to tender for the highest bid for the purchase of the assets of VOMVIX, SILK INDUSTRY AND TRADE - P. SVOLOPOULOS & CHR. KOUTROUBIS S.A. as published in the FINANCIAL TIMES and the Greek press on 27th and 28th July 1993 and in the Greek press also on 29th July 1993 is hereby extended. Interested parties are therefore invited to submit binding offers not later than 9th September 1993, at 1100 hours to the Athens Notary Public Mrs Ioanna Gavrieli-Anagnostaki or to the Athens Notary Public Mr Evangelos Dracopoulos (acting as her substitute) at the following address: 18 Fidion Street, Athens, Tel. +30-1-361.97.28.

Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in her office on 9th September 1993 at 1400 hours. Any party having duly submitted a binding offer shall be entitled to sign the deed attesting to the unsealing of the offers.

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FINANCIAL TIMES

Second-hand images of the human body

Lynn MacRitchie reviews the work of Marlene Dumas at the ICA gallery

The chimera that artists, especially younger ones, no longer paint, or if they do they certainly do not paint people, hovers over much current chatter about the visual arts. It is, of course, so much nonsense. The human figure is still the chosen subject of many young painters, although they may not approach it in the traditional manner of, say, Lucien Freud, whose lifetime contemplation of the model in the studio will be celebrated at the Whitechapel Gallery this autumn.

A considerable group of young artists in the US such as Raymond Pettibon or Mike Kelley (some of whom were represented at the excellent "Irony & Ecstasy" show at the Salama Caro Gallery in London earlier this summer) are using drawing and painting to explore the representation of the figure. Their source material, however, is much more likely to be found in the detritus of contemporary media images of the body, porn magazines, comic books and advertisements, than in the life class.

In Europe, the leading exponent of this school of figuration is Marlene Dumas, whose powerful and disturbing work can now be seen at the ICA.

Like many painters of the human form before her (Degas or Manet to name but two), Dumas chooses to work from photographs. Unlike them, she works exclusively from photographic images, either taken by herself with a Polaroid camera or found in the pages of books, newspapers or magazines. These make up a store of images from which she selects, exploring their possibilities in series of oil paintings and watercolour drawings. "It is not the relationship between painting and photography that is the most prominent question today," she explains. "The fact is that the photographic, not photography as a specific medium but as a particular mode of signifying, is affecting all the arts at the moment."

Her subjects, even before she begins to work on them, have already been through one process of transformation, leaving her free to remake them in any way she wishes. She expresses it, "My people were all shot by a camera, framed, before I painted them. They didn't know I'd do this to them."

The earliest works in the show are portraits, of family, friends and strangers, painted in light washes of intense colour. Titles are important. "Evil is banal," 1984, shows a young woman whose orange hair stands out in a Bonnard-like contrast against a pale pink cheek and purple shadowed shoulder. A large nude of 1987 titled "The Particularity of Nakedness" is the only male example in a series of studies of a horizontal, naked figure, and the only one to function as a portrait, whose subject, echoing Manet's "Olympia", returns the viewer's stare.

Others show a naked woman, lying prone across a table in "Waiting for the Rain" 1988, or, in "Snowwhite and the broken arm" representing the artist, prone, helpless, polaroids scattered on the floor, camera clutched in her useless hand, unable to shoot back at the greedy gaze of seven small boys. The next series is scenes of children, photographed at school, in obedient lines or groups. "The Dance", 1992, shows four little girls, seen from the back, hand in hand before an empty, threatening space. Little girls remain a dominant theme in her later work, while "The First Humans" 1991, portrays four new born babies in studies the size of full length adult portraits. Her latest works are based on photographs from porn magazines.

At Documenta 9 in Kassel last year, Dumas filled a tiny turret room with monochrome watercolour sketches of young girls, a series based on the story of Salome. After the white installation filled spaces below, their intimacy was a shock, like finding oneself suddenly naked in front of strangers, a state which although inadvertent may provoke harm. That is the condition of Dumas' subjects. Caught first by the camera, then by the painter, something indeed has been "done" to them. In the process of their double objectification, they have been transformed. These babies are not innocent, but redolent with the possibility of evil. These children, fine up smiling in the playground and we see gas chambers. The stained sheet held out labelled "Evidence of Virtue" signifies its opposite, innocence betrayed. The "Peer Group" child exposed naked by her playmates horrifies us with our own thoughts of abuse.



'Liberty', 1992, by Marlene Dumas

All this is done with the simplest of means - naked bodies suggested by a swift wash of watercolour in a manner which recalls the grace and economy of Beuys, a use of oil paint in which sombre strokes of grey and blue are pulled into meaning by vibrant details - the scarlet slippers in "The Window", 1991, or the shocking pink mouth of "Girl with Lipstick", 1992. Dumas' painterly exploration of the body reminds us

that all human horrors have already been committed, recorded and wait only to be repeated, by people just like ourselves. Only the porno performers seem innocent, the watercolour sketches of their endless, wearying display finally returning their bodies to the mystery of the unknowable.

Marlene Dumas, "Miss Interpreted", July 28-September 19, Institute of Contemporary Arts, The Mall, London, SW1Y 5AB.

Theatre/Malcolm Rutherford

Here

Here is a sample from *Here*. It comes from the opening scene when a young couple is considering renting a flat in what seems remarkably like Cambridge.

Phil: I think we need to think about this.

Cath: We are thinking about it.

Phil: We are thinking about it?

Cath: Aren't we?

Phil: What - seriously thinking about it?

Cath: Not seriously thinking about it.

Just thinking about it.

And so it goes on. The trouble with Michael Frayn's new play is that we have been here before. This is the land of linguistics and the meaning of meaning.

Some of the exchanges are even more banal or, if you like, more profound: for example, the endlessly repeated "What?"

"Nothing" "You mean..." "No." Odd how such educated people can become so inarticulate, which I suppose is the point.

Is it funny? Yes, a bit, intermittently. It is curious how the English language allows phrases like "as a matter of fact" to have two meanings: one a casual remark, the other an attempted statement of truth. The same goes for "as it happens".

As it happens, in fact, quite the best parts of the play come when the linguistic cleverness is abandoned and Phil behaves like a spoiled child or an ordinary bullying male rather than the over-trained Cambridge post-graduate, which one assumes is what he is. There is rather a touching scene where he and Cath wear the same sweater and try to behave as one person; another where Cath shows her prowess at wrestling.

The best part of the lot, however, belongs neither to Iain Glen's Phil nor to Teresa Banham's Cath, but to Brenda Bruce as the landlady. Ms Bruce talks as if she has never heard of Wittgenstein, and is all the better for it. Her comic role is to enter whenever the couple is about to make love. Yet later on she has a long speech of her own about her late husband Eric. She shows that she knows all about the concept of space and which side of the bed is whose from her own marriage: there is no need to philosophise about it. Ms Bruce has a wonderfully graphic line about Eric "putting on a special holy look

like Jesus picking up the cross" when he had to get out the tool box to mend the door handle only to find there were no screws in the tin. When Frayn writes like this, he is a very effective playwright.

There is another oddity about *Here* which one can only take to be deliberate. The subject of finance is never mentioned, not even when the couple are thinking about moving into the flat and at the end of the play move on to another with an extra room. No source of income is ever divulged. One knew that Cambridge was abstract, but to omit money altogether is surely to miss a trick or two in the writing. There might at least have been a theory about it.

Towards the end, there is an attempted moment of drama when Phil suddenly breaks down and says "Oh Cath, I'm so miserable". No matter, he is quickly back in the old linguistic routine. The theme must be his intellectual boredom, but the problem with intellectual boredom is that it is quite difficult to portray on stage without being well, you know what I mean. Michael Blakemore directs.

Donmar Warehouse. (071) 867 1150



Iain Glen and Teresa Banham

Ballet/Clement Crisp

Romeo and Juliet

We are, like it or not, celebrating *Romeo and Juliet* year in London. The Kirov ballet has just shown us its rickety version of the Lavrovsky original. Birmingham Royal Ballet brought its staging of MacMillan's choreography to Covent Garden on Wednesday (more of this anon). Next week English National Ballet offers the Ashton production on the South Bank. And, unsurprisingly, the Royal Ballet will also present the MacMillan *Romeo* as the autumn season begins at the Royal Opera House. These tireless facts indicate the extent to which ballet companies now rely upon the tried and true - and predictable - to hold an audience. The triumph of the obvious is the death of repertoire.

But I record with pleasure that the admirable BRB triple bill last week of *Job*, *Choreartium*, *Concerto*, brought an enthusiastic public to the Opera House: there was a sense of excitement and interest which recalled happier and more adventurous days of three decades ago when *Swan Lake* and *Romeo* were not the only works the public seemed able to enjoy.

Birmingham acquired its staging of *Romeo* last year. The new designs by Paul Andrews are handsome, as I reported at the first performance, and the lighting by Hans-Ake Sjöquist is exemplary. The problem when this version was first mounted, and it is one which I still noticed on Wednesday night, has to do with the density, even the scale, of the company performances. This is a production in which interpretations look smaller, lighter, than those we know with the Royal Ballet. Some BRB readings are excellent: I think Anita Landra's Nurse superb as a portrait of a jolly, fussy, loving old servant; Alain Dubreuil's Laurence is a real priest - he knows how to give people a blessing - and, as always with this rare artist, believ-

able at every moment. But many of the secondary roles looked eager where they should be weighty with emotion, and choreographic outlines were diminished. Birmingham's artists, so secure as an ensemble and so ready for any challenge, here rush every fence. MacMillan's dances need to be explored more fully.

But the heart of the ballet - which is Juliet's heart - beat strong and true in Marion Tait's interpretation. Tait is our finest dance actress, incapable of lying in any role, showing us its secrets through playing clear, potent. There is, in everything, a lovely modesty to her work. Nothing is done for vain effect. She serves her character, as she has served her art and her company, with entire sincerity, and her performances are memorable because of this. Dramatic insight is matched by a physical intelligence. Sir Kenneth MacMillan gave her roles that she illuminated - I wish BRB would revive *Playground*, in which her anguish still haunts me - and her Juliet is in the very best traditions.

Juliet's opening moments with the doll are difficult, and on this occasion, too skittish. Thereafter, the ballet is grandly Tait's. The ecstasy of first love, youthful passion, and - most poignantly - the bravery and resignation of the last act, were infinitely touching. A sudden blaze of temper before she yielded to Paris; the terrible silent scream as she realised Romeo is dead, were moments uniquely indicative of Marion Tait's gifts. It was a wholly truthful interpretation. Her Romeo was the guest artist Robert Hill, giving an honest and attentive account of himself. The score sounded very well from the Royal Ballet Sinfonia under Philip Mills.

Birmingham Royal Ballet plays *Romeo and Juliet* with varied casting until the end of this week

Theatre

Godspell

When the 1971 rock musical *Godspell* was new here, I was too sophisticated to go to see it. Now that my-know-how has dropped a bit, I have been looking forward to catching up with a show that so moved many of my generation. But you would have to have your brow around your ankles to take this revival seriously. It is pointless, it is insincere, its Jesus story here is virtually stripped of plot, and Jesus himself becomes (a) a joyless wimp and (b) a portificating creep.

And - worst crime in a musical - the songs are sold short. You hear spirituals without spirit, soul anthems without soul, rock numbers without rock. Music and text have been heftily revised. The show wants to recapture the feeling of 1971, yet also wants to be tuned in to Now. (Someone even says "Fatted calf? Oh - Paul Gascoigne.") Everyone onstage is dressed in the way-in Carnaby Street gear of pre-'71 fashion (the nastiest bellbottoms I've seen in 20 years), but one of them makes a joke about wearing Reeboks.

The disciples keep re-telling Jesus's parables in various showbiz guises. The Prodigal Son story is like a *Criminologist* report; and the story of the blind men is told like an episode of *Blind Date*. Usually these comic turns seem only to send up Jesus's original stories. Yet at least they are lively, whereas Jesus himself is a drab. When he explains to "Cilla" that she has missed the point of *Blind Date*'s sed parable, you want the ground to swallow him up.

Cilla, as it happens, is imitated with happy panache by Gemma Craven, who is



James Gaddas, Gemma Craven, Andy Crane and Mark Greenstreet

also the only interesting singer in the cast of 12. As soon as she starts to sing "Day by Day," you know that here is a properly supported voice, individual in timbre, singing calmly and steadily, but with a simple authority that actually sounds heartfelt. (Pity about her hairdo.) However, the way the show wastes her talents is beyond belief. In both that number and "By My Side," other voices soon drown hers.

The way that other singers have been encouraged to coarsen famous songs like "Bless the Lord" and "Turn Back, O Man" is dismal. Andy Crane (he of children's TV) tries, not very hard, to be Jesus; and his singing is grey, limp and often flat. In the Garden of Gethsemane, he asks

"What? Can none of you stay awake one hour with me?" Answer: if he can, it's no thanks to you, dear. James Gaddas (Judah) has more sheer presence, though no more persuasiveness. In a largely speaking role, Mark Greenstreet displays rather more force and sexiness than you might have believed from his work on *Trainer*.

But no-one could really be said to act, and some of the cute interplay among the ensemble is embarrassing. Both the director, Lindsay Dolan, and the musical director, Steve Brooker, do this show no service; but since Stephen Schwartz, the original composer, has abetted them with new lyrics, he must take blame too.

I wonder if even in 1971 the show hon-

estly brought off its attempt to make the Word of God go down like a rock concert. Several of its songs are written for real singing, but I remain suspicious of all that 1960s God-is-for-real-man. The most interesting feature is the photos of (oh yes) Jeremy Irons in the original London staging. Because the casting and dialogue have been adjusted to ingratiate an audience steeped in modern TV, this Barbican revival will have some limited success. Nothing, however, about the first-night ovation was spontaneous.

Alastair Macaulay

At the Barbican Hall until August 30

INTERNATIONAL ARTS GUIDE

The main art attraction in Paris this autumn will be the exhibition of French masterpieces from the Barnes Foundation, opening at the Musée d'Orsay on September 6. The show, which has already been seen in Washington, comprises 80 of the finest Impressionist, post-Impressionist and early modern paintings from the collection of Albert Barnes (1872-1951), a Philadelphia art lover who amassed his fortune through the manufacture and marketing of pharmaceutical products.

Included in the exhibition are Renoir's grand-scale *The Artist's Family* (1896), the largest and most complex version of Cézanne's *Cardplayers* (1892), Seurat's pointillist masterpiece *Models* (1889), Auerbach and Young Harlequin (1905) from Picasso's Rose Period and Matisse's *The Joy of Life* (1906), a sensual depiction of an earthly paradise. Another feature of the

exhibition is Matisse's tripartite mural *The Dance* (1933), commissioned by Barnes to fit into the lunette above the French windows in the main hall of the Barnes Foundation headquarters. The exhibition runs in Paris till January 2, before moving to the National Museum of Western Art in Tokyo. Paris will also host an exhibition of exquisitely wrought goldsmiths' work by the firm of Fabergé, which - as much as Marie-Antoinette's Sévres porcelain milk pails - has always exemplified the doomed refinement of the ancien régime. The show comprises toys for the rich produced in Russia by the company of Carl Fabergé from the 1870s to 1918, when he fled the Bolshevik revolution. There are everyday objects such as clocks, ball pushes and miniature frames; jewellery, carved animals and smoking accessories; and of course the legendary Imperial Easter eggs - some containing mechanical toys.

The event, which draws on the collections of 32 museums and private lenders, is organised in conjunction with the Washington-based Fabergé Arts Foundation, which exists to restore Fabergé's original premises in St Petersburg and to train young Russians in advanced goldsmithing - but not to reproduce Fabergé pieces, which already have their fakers in the West.

After its Paris showing at the Musée des Arts Décoratifs (Sep

24-Jan 2), the exhibition moves to the V&A in London (Jan 26-April 10 1994).

EXHIBITIONS GUIDE

AMSTERDAM

Van Gogh Museum The Potato Eaters. Ends Aug 29. Courtesans in Japanese Prints. Ends Aug 29. Daily Rijksmuseum Rembrandt in a new light: seven restored paintings. Ends Nov 1. Closed Mon

BARCELONA

Fundació Joan Miro Joan Miro: large-scale century exhibition. Ends Aug 30. Closed Mon

BARCELONA

Castello Svevo Corrado Giacomini: the late baroque artist provided enormous altar-paintings for numerous Roman churches and was feted in European courts during his lifetime (Goya was fascinated by the works done for the Palazzo Real in Madrid), but he has since been unfairly neglected. This fine show, with works from European and American collections, attempts to set the record straight. Ends Sep 5

BERLIN

Deutsches Historisches Museum Russian Photography 1840-1940: a fascinating collection of 400 photographs taken from public view for the past half century. Includes portraits of Bakunin, Glinka, Pasternak and Gorki, album pictures of farm and village life, society photographs with members of the Tsar's family and Agitprop art from the early Stalinist era. Ends

Aug 31. Closed Wed Neue Nationalgalerie Beyeler Collection: an outstanding private Swiss collection of early 20th century paintings. Ends Sep 12. Closed Mon

Alte Nationalgalerie Oskar Reinhart Collection: paintings by 19th century German, Austrian and Swiss artists. Ends Sep 12. Closed Mon and Tues

EDINBURGH National Gallery of Scotland Holbein and the Court of Henry VIII: 28 portrait drawings and five miniatures from the unrivalled royal collection at Windsor, giving a vivid impression of members of the Tudor court. Ends Sep 26. Daily

Scottish National Gallery of Modern Art Russian Painting of the Avant-Garde: a survey of the extraordinarily fertile period in 20th century Russian art before the Stalinist suppression of innovation and experiment, with examples of work by Kandinsky, Malevich, Larionov, Popova, Goncharova and many others. Ends Sep 12. Daily

Royal Scottish Academy The Line of Tradition: 300 watercolours, drawings and prints by Scottish artists from 1700 to the present day, including intimate chalk drawings by Allan Ramsay, spectacular watercolours by Charles Rennie Mackintosh and delicate still-lives by Elizabeth Blackadder. Ends Sep 12. Daily

Scottish National Portrait Gallery Frøbe Anna Traugott (1852-1936): 150 paintings, engravings, illuminated manuscripts and decorative enamelwork by one of the most accomplished artists of her generation. Ends Nov 7. Also

Photographing Children: a study of the various ways children have been perceived by photographers over the past 150 years. Ends Oct 3. Daily

City Art Centre The Waking Dream: the only British showing of the privately-owned Gilman Paper Company collection of photographs, charting the development of photography through its first century from 1839 to 1939. Ends Oct 2. Daily

Combined tickets can be bought for all major exhibitions during the Edinburgh Festival. Admission to the permanent collections is free. Information: tel 031-556 8821.

FLORENCE Casa Buonarroti Michelangelo - 18 masterpieces: these are the top drawings out of the 200-strong collection owned by the Buonarroti Foundation. All are of the highest quality, and all are signed by the artist. Ends Oct 30

Galleria del Costume di Palazzo Pitti Fashion at the Court of the Medici: Florence's youngest museum celebrates its tenth anniversary with the results of a remarkable restoration job on the costumes worn by Cosimo, Eleonora and Don Garzia de' Medici at the time of their burial in the mid-16th century. Ends Dec 31

LONDON Hayward Gallery Artjara: the most comprehensive exhibition of Aboriginal art seen in Europe. Ends Oct 10. Daily

Royal Academy of Arts Picasso's Series Paintings. Ends Oct 10. Daily Tate Gallery Art and Liberation: painting and sculpture in postwar

Paris. Ends Sep 5. Edward Burne-Jones: sketches. Ends Nov 7. Daily

NEW YORK Guggenheim Museum Paul Klee: 60 works from the museum's own collection. Ends Sep 19. The SoHo site has Singular Dimensions in Painting: minimalist works from the 1960s and 70s by Elsworth Kelly, Agnes Martin, Robert Rymen and others. Ends Aug 22. The main museum is closed on Thurs, the SoHo site on Tues

Metropolitan Museum of Art Nudes: 30 works by Klimt, Chagall, Picasso, Munch and others. Ends Oct. Abstract Expressionism: works on paper from the period 1938-67 by American artists. Ends Sep 12. Closed Mon

Museum of Modern Art Latin American Artists of the 20th century. Ends Sep 7. Chuck Close (b1940): 15 large-scale screen prints. Ends Sep 28. Closed Wed

PARIS Louvre French Drawings from the Pierpont Morgan Library: beginning with works from the 14th century, the exhibition reaches its climax with 18th century masterpieces by Watteau, Fragonard and La Tour, and some great names from the 19th century. Ends Aug 30. Closed Tues (Pavillon de Flore)

PRAGUE Convent of St Agnes of Bohemia 20th century German and Austrian Architecture in Moravia and Silesia. Ends Oct 17. Closed Mon

Wallenstein Riding School Art for All the Senses: 200 works of painting, sculpture, architecture, design and photography, representing interwar avant-garde

art in Czechoslovakia. Ends Sep 26. Closed Mon Kinsky Palace Max Ernst: 300 prints and book illustrations from the years 1919-74. Ends Oct 3. Closed Mon

Prague Castle Riding School Europe in the Mirror of Baroque Art-Collecting: an exhibition illustrating the resurgence of art collecting in Bohemia after 1648, when much of its art treasure was carried away by Swedish soldiers as spoils of war. Ends Sep 12. Closed Mon

ROME Palazzo degli Esposizioni Italian Journeys: landscapes by the Russian artists who flocked to Italy during the 19th century. Around 60 oils and watercolours, lent by the state museum of St Petersburg, follow the well-trod path of the Grand Tour, from Ivanov's mirror-still Grand Canal in Venice, down to Zampet's dramatic rendering of the waterfalls at Tivoli and a delightful group of small oils showing the Neapolitan coast by moonlight. Ends Aug 30. Also Art and Architecture - Richard Meier and Frank Stella: scale models and plans relating to the successful museums built by Meier, from the Kunsthawndwerk in Frankfurt and the High Museum of Atlanta, to the still uncomplicated Getty Centre in Los Angeles. These are shown alongside the huge, garishly-coloured geometrical work of Stella, Meier's life-long friend. Both men tried the other's discipline: also on show are Stella's attempts at architectural design and Meier's collages. Ends Aug 30. Closed Tues

It's not a disaster until it's on the box



A press conference was held in London last week to launch the Pathfinder, a private group of independent relief teams, intended to "give Britain a new ability to respond instantly to overseas natural disasters".

The group explained at the launch that "as well as their own, independent insignia, teams will wear the Pathfinder badge and the Union flag". One of the teams was described as "much decorated by foreign governments". Another, "originally earthquake-oriented, now majoring in communications", had "held the fort for the Foreign Office in the Hurricane Hugo operation" which lashed the Caribbean and south-eastern US in 1989. A third "aims to match Médecins sans Frontières" (MSF); one of its founders "travelled Afghanistan with Bernard Kouchner, disguised as Mujahadeen".

The idea for the Pathfinders was attributed to the late Group Captain Lord Cheshire VC and the term itself "derives from the target-marking at which Cheshire excelled during the second world war".

Jonathan Benthall must be tickled by the coincidence of the group's launch in the same week as his book, for it illustrates a number of his themes. His main message is that almost all relief agencies are now "majoring in communications", since disasters, as we have come to know them, are largely "media constructs".

Indeed, Benthall suggests, we can hardly recognise a disaster as such unless it is served up according to a familiar narrative pattern, with a set of stock characters whom he identifies with the "functions" in the classic folk tale, as analysed by the Russian scholar Vladimir Propp.

The characters are the travelling hero, "who may be an expatriate fieldworker, such as an officer of Oxfam or MSF; the villain (failing Saddam Hussein, "lack" or misfortune will do); the dispatcher, who sends the hero off on his mission; the donor, who provides him with a magical agent,

DISASTERS, RELIEF AND THE MEDIA

By Jonathan Benthall

18 Tauris, £14.95, 267 pages

sometimes in the form of a magical helper ("clearly, in our case, the embodiments of western abundance and technology in various forms"); the false hero (fake charity, incompetent or corrupt humanitarian bureaucrats); and the princess, who gives him his reward - literally in the case of Save the Children Fund (SCF), whose president is the Princess Royal. So familiar is this narrative, according to Benthall, that even when only part of it is shown on television - "for instance, pictures of starving babies, or an aeroplane setting off from a familiar airport taking supplies, or an ambassador thanking the public for their generosity" - viewers can immediately recognise it and know what to expect.

He devotes 15 pages to the "French doctors" movements - the prototype MSF and its offshoots, Médecins du Monde and Aide Médicale Internationale. Their founder, Bernard Kouchner (a minister in the last French government), crops up throughout the book. Benthall is fascinated by the personality of Kouchner, a crusading humanitarian who has been explicit and unashamed about his relationship with the media, especially television.

As director of the Royal Institute of Anthropology, Benthall is naturally interested in the different "cultural styles" of relief agencies. He finds that the "French doctors" movements have a very distinctive national style, which he calls "flamboyant", even "macho", and are much readier than their British counterparts to "ventilate disagreements in the national newspapers".

One of these disagreements concerns the expression "French Doctors", which Kouchner has adopted. His rival, Xavier Eymannuelli, a leading figure in MSF, warns that it "makes it possible for French politicians to take credit, in a covertly practical manner, for an initiative originally undertaken by private individuals". It sounds as though, by draping their teams

in the Union flag, Britain's new Pathfinders may actually surpass their French model in flamboyant patriotism.

Benthall gives careful attention to the badges and "logos" different agencies use, explaining how the Red Cross, despite the best efforts of its International Committee, comes to be seen as a Christian symbol, so that in Moslem countries it has to be replaced by the Red Crescent. MSF, founded by Kouchner in anger at the Red Cross's excessive discretion during the Biafra war in the late 1960s, uses "a red cross which slopes forward and is half erased by a red squiggle; it is almost saying 'Not the Red Cross'".

Christian Aid has "Slim Jim", a thin human figure with tapering arms and legs; and SCF now has "Charlie Brown", a stylised child with arms outstretched above its shoulders. (Its earlier logo, a della Robbia bambino, represented qualities of "total dependence on paternal funding and maternal swaddling" - exactly those which a progressive agency concerned with the rights of children today strives to combat!)

All this may sound cynical or far-fetched, but Benthall is not just another debunker. Nor is he simply regurgitating the neo-Marxism of some specialists in "media studies". He does not belittle the reality of suffering or the genuine self-sacrifice in most attempts to relieve it. In fact he defends the agencies and the media, albeit mildly, against the strictures of Professor Mahmood Mamdani, a Ugandan who attacks the former for wielding influence in Africa without accountability and the latter for "softening up public opinion in the west to make armed intervention more acceptable".

Benthall supports the effort to help disaster victims. But as an anthropologist he is interested both in the way that western cultures interrelate with those of the third world, and in the role played by images of suffering and relief within western culture. The result is a readable and fair-minded book, which highlights some very difficult dilemmas without claiming to resolve them.

Edward Mortimer

In the straitjacket of the exchange rate mechanism, the European economy in 1993 was lost to recession and 1994 was unlikely to see recovery. European unemployment, already at 22m, was expected to rise in 1994 to an all-time high. The demise of the narrow ERM now opens the door to far better performance in most economies.

It is wrong to believe that something precious was lost last weekend; on the contrary, the liberation of currencies previously trapped in the ERM offers a significant opportunity to recapture the buoyant spirit that animated Europe in the run-up to 1992.

The decision to loosen exchange margins was inevitable; central banks could postpone, within limits and at escalating cost, the time of crisis, but not the ultimate occurrence. The markets understood the basic dilemma: the Bundesbank had made clear its unwillingness to cut interest rates to preserve the existing exchange rates. Whatever the rhetoric, Denmark, Spain, Belgium and ultimately France lacked the reserves and the resolve to sustain exchange rates at the price of visibly and rapidly rising unemployment. Uncertainty about the timing and extent of German interest rate cuts and the urgent need for relief in the distressed partner countries opened up a credibility gap. Such a situation is a standing invitation for speculators who understand which way rates must move.

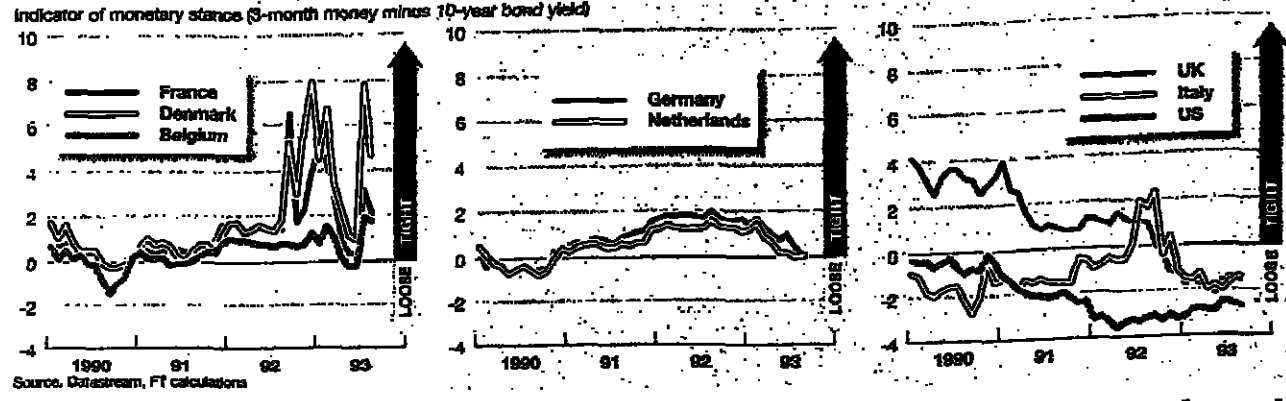
Sometimes currency speculation may deserve the bad name it has; by prematurely hardening exchange rates, the central bankers and finance ministers of Europe gave speculators the proverbial one-way bet. Even so, in this case the speculators were the best friend of the unemployed, and - even though we will not bear that admission - of the monetary officials who had assumed unsustainable commitments.

There has undoubtedly been some loss of face for policymakers who proclaimed that they would never devalue, but it would be wrong to dwell on that. Rather than look back and dream of punishing speculators, officials need now to exploit the newfound freedom to fight unemployment, of course paying due respect to inflation risks.

The decision to maintain the format of the ERM - exchange rate margins, but 15 per cent - is sound and pragmatic. The European Monetary System was a good convergence device

Time to loosen up

Will France, Denmark & Belgium ... keep monetary policy tight ... or follow UK and Italian lead?



Source: Datastream, FT calculations

Currency liberation could be good news for Europe's unemployed

No reason to mourn

for quite a while, but it hardened prematurely, with the insistence that further realignments would destroy the accumulated gain in credibility. With limited margins and no realignments, the room for divergent interest rate developments vanished, just at the time when high German inflation made far more flexibility highly desirable. The wide margins adopted in the present form can accommodate big divergences in interest rates without the prospect of creating yet another crisis - at least in the near future.

What strategies should countries pursue to use enlarged scope for interest rates and currency movements? There is no common and simple answer for each of the countries gaining freedom of manoeuvre.

All must be concerned to avoid a recurrence of inflation, a task easier for some than for others. But they also must give urgent priority to expansion, because that is the only way to bring down unemployment. Low interest rates are the fastest, most affordable way, given actual or imagined constraints to fiscal action, to get there. Finally, they all must look beyond recovery to give more emphasis to the supply side; more room for incentives, more flexibility, less status quo. But beyond these general common targets, the differences in constraints and opportunities deserve spelling out.

France enjoys a privileged position for action. With moderate inflation, it can go hard for growth and will succeed. France should cut interest rates rapidly to reach a level of

4 to 5 per cent in just a few months. There is no reason to hold off. In fact, given the long lags of monetary policy in stimulating recovery - particularly when unaided by fiscal stimulus, as the US demonstrates so clearly - there is no place for complacency. Even with immediate action, it will take at least until the beginning of 1994 to see results in terms of growth.

In the case of Belgium the need for moderate interest rates is even more imperative. The extraordinarily high debt ratio - perhaps the highest in

the world - makes the country hypersensitive to even the appearance of unsustainable strategies. The country has a good reputation now, but it can lose it in no time if interest rates stay high.

Spain faces far more serious constraints. Inflation is not moderate and the instinctive response to a weakening of the currency is a resurgence of inflation. Of course, keeping the tight money lid on does not solve the problem. Lower interest rates are essential; growth is paramount; the status quo of pervasive corporatism, lack of competition and mounting unemployment needs a co-oper-

ative frontal attack. That there is another way is demonstrated by Switzerland, Italy and the UK. Switzerland has interest rates of less than 5 per cent, far below Germany's. The UK when it was pushed out of the ERM last autumn opted for growth and is well on the way, without signs of strain or loss of financial stability. Italy's demise at the hands of speculators became the foundation for growth and for far-reaching domestic reform. Italy demonstrates that unions can be far-sighted and willing to co-operate in a growth strategy that does not translate into inflation.

Interest rate cuts cannot be accomplished without some depreciation of currencies. Only with the expectation of an appreciation relative to the D-Mark can a currency have lower interest rates than Germany. The practical question then is how much the French franc, say, must decline to support moderate interest rates. Our view is that the necessary depreciation is very limited, perhaps 5-7 per cent. After all, France is just moving ahead of German rate cuts by six to 12 months or so, and that hardly warrants big swings. Much the same argument applies to Belgium and Denmark. Thus the extent of depreciation need not be large and stabilising speculation can be counted on to limit the fall.

There is, of course, a strong argument for limiting unnecessary volatility and uncertainty by broadly and informally co-ordinating the strategy among the floaters. For the most part, they should be able

to cut interest rates in line with one another, and that will limit excess volatility. Where they part company will depend on their attitude towards unemployment, their performance on inflation, and their success in reducing rates without overly large depreciation.

If interest rate targeting takes advantage of the new room for letting exchange rates move and growth resume, there is also the question of when to tighten the margins and return to the ERM project. The immediate priority is flexibility and that precludes formal commitments to unsustainable exchange rate targets. There is no reason, however, to rule out pragmatic trading ranges around newly found levels of the exchange rates, once interest rates have been cut. Thus we do not expect extreme volatility, just because the margins are wide. Ultimately, 18 months or two years from now, Europeans can re-examine whether the preconditions for stable rates or even monetary union are in place, how to remedy shortcomings, how to assure better co-ordination, and how to proceed.

Whether ultimately there is a common money or not, a common Europe has already shown its worth in the establishment of a market where goods and services flow freely. The good news of Europe will be all the better if further integration yields prosperity and not mass unemployment.

The authors are professors of economics at the Massachusetts Institute of Technology, Cambridge, Massachusetts, US

LETTERS TO THE EDITOR

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Buba was perhaps in the right

From Mr Thomas Martini.

Sir, May I suggest that you fundamentally underestimated the wisdom and skill of the Bundesbank in the recent ERM turmoil?

According to your headlines and comments in the last few days, (mainly London-based) economists, analysts and foreign exchange dealers have repeatedly been taken by surprise by several Buba decisions. When dealers can no longer take bets with winnings guaranteed, what better proof is there than that the German central bank has successfully burst the speculative bubble?

The French franc has not been devalued, nor should it will be in the medium term as French fundamentals look somewhat better than those in Germany - so the second goal is about to be achieved. And the Paris-Bonn axis has been strengthened.

Finally, the UK and some other countries have been given enough room again to participate in the European process if they so wish. The third goal is achieved - Cuncator Major or his successor can no longer shelter behind allegedly irresponsible German monetary policy, but will have to make his own strategic political decisions on the UK's place in Europe. Thomas Martini, Hainlees 16, 44139 Dortmund, Germany

Social security must be more than just a safety net for poor

From Ms Carey Oppenheim.

Sir, Social security has one role alone - to help the poor - and that it should be reformed accordingly ("Don't pay the rich to be ill", August 3). His argument is flawed on a number of counts.

He fails to recognise that Britain's social security system has, and must have, a number of roles in a complex society. It fosters solidarity by ensuring collective security against risks such as unemployment; it should maximise opportunities for self-support; it must prevent as well as relieve poverty, for example by smoothing income over the life-cycle.

He goes on to dismiss the insurance principle on the grounds that it is a costly myth. But while it may be a myth in actuarial terms, it is because families with children are clustered at the middle and lower ends of the income dis-

tribution. If the government chooses to target the more affluent it should look closely at the system of tax allowances, reliefs and higher rates.

The recent growth of the social security budget is not primarily due to the national insurance principle or perverse incentives but largely because of pressures outside the social security budget, in particular the recession, and also the costs of deregulation in the housing market. Even the growth of lone parents, sick and disabled is related to the state of the economy - their reliance on benefits rises in recessions. The government's own document, The Growth of Social Security, shows that, if Britain's economy continues to grow, we can afford our social security system.

Carey Oppenheim, Child Poverty Action Group, 4th floor, 1-5 Bath Street, London EC1V 9PT

Root problems and infighting facing IBM

From Mr Duncan White.

Sir, Your reporting of July 28 and article of July 29 ("When surgery will not prove the whole cure") fail to disclose the very real root problems facing IBM. In basically four different computer product lines - mainframe, personal computer, open system (Unix, RS6000) and mid-range (ASA400) - almost no new "mainframe" sites are being

started because the new "open systems" offer four times the price performance. The AS400 seems to be at the end of its product life cycle, with no certain upgradeable path. PCs have no unique IBM ability as IBM did not design its own chip. The only product with a future is the RS6000 series, but it is falling behind its competitors which are introducing faster parallel processors.

Finally, all big decisions regarding R&D, marketing and strategy seem to be made by the old time "mainframers". Can Mr Gershter overcome the infighting of these four groups? Duncan White, president, Duncan White Search, 825 Center Street, Suite J-252, Costa Mesa, California 92627, US

Equalisation of pensions at 60 is an affordable alternative

From Mr Norman Willis.

Sir, I agree with Howard Davies ("CBI Backs Pensions for all at 65", July 29) that the government must "stop dithering" about when they are going to equalise the state pension age. The TUC firmly believes equality in this fundamental area is long overdue. Legislation must be brought forward without delay, recommending equalisation at 60.

But Mr Davies contends that equalisation at 60 is unaffordable. This is simply not the case. It is an argument being used by the government and employers to frighten people into accepting they will have to work for an extra five years.

The TUC has produced figures to show that equalising at 60 could be cheaper than equalising at 65 - £0.07bn, a far cry from the £3.5bn which the government maintains equalising at the lower age would cost. This is because of the knock-on effects on unemployment among younger workers and consequent savings on social security spending.

Contrary to Mr Davies's assertions, equalising will not place unnecessary burdens on employers. Large numbers of schemes, and many of Mr Davies's members, have already equalised occupational scheme pension ages at 60 and will be paying full pensions to

former male and female employees. Many others will pay early retirement pensions to men aged between 60-65, the majority of whom do not work.

Second, the CBI's figures appear somewhat exaggerated. Separate actuarial data put the costs to employers of equalising at 60 between £4m-£20m - two-thirds of the costs predicted by William M Mercer. What is more, when considering the costs to employers, large numbers of schemes are presently over-funded. These surpluses, which have been calculated to run to between £15m-£25m, could be used to equalise occupational scheme pension ages. This would cer-

tainly reduce the financial burden on employers which Mr Davies complains about.

Men and women want to retire at 60, and to make them work on to 65 would be quite unfair. This is not just the evidence of opinion polls, but can be seen from people's current retirement patterns. We must eradicate this discrimination in a progressive manner, by equalising at age 60. This is fair, it is what people want and is affordable. Norman Willis, general secretary, TUC, Congress House, Great Russell Street, London WC1B 3LS

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Friday August 6 1993

Spain after the hard ERM

THE SPANISH government has good reason to feel pleased, as well as relieved, at the outcome of Europe's latest currency crisis. A week ago, the peseta's days in the exchange rate mechanism appeared to be numbered and the government's European ambitions looked increasingly precarious. But the shift to dirty floating, with very wide exchange rate bands, appears, at least for the moment, to have let the Spanish government off the hook.

For Spain, the collapse of the hard ERM could prove to be a blessing in disguise. Maintaining the ERM party has risked becoming an excuse for avoiding the necessary domestic steps to stabilise the economy. That Spanish inflation remains stuck at 5 per cent a year, despite three years of ERM membership and a deepening recession, is proof that the ERM discipline could not, of itself, bring inflation under control.

The hard part of Spain's journey to the European convergence starts now. With the exchange rate no longer an adequate discipline for policy, the risks inherent in the structural weaknesses of the Spanish economy - its persistent budget deficit and sclerotic labour market - become more disturbingly apparent. Prime minister Felipe Gonzalez and his economic ministers will not have been fooled by the peseta's relative stability over the past few days following Tuesday's interest rate cut. Without adequate steps to address these long-term issues, attempts to revive economic growth by cutting interest rates could rapidly

undermine the peseta and scupper Spain's convergence plans. Whether Mr Gonzalez and his team have either the stomach, or the political support, to take the medicine remains, at best, unproven. But yesterday's announcement that the government will cut Pta100bn (\$480m) from its planned spending this year does not bode well. The package of cuts, if enacted, will only go a small way towards offsetting this year's budget overshoot.

Even more worrying is the slow progress towards an agreement on wages in either the public or private sectors. The medium-term imperative, if the Spanish government wants to revive employment growth, reduce long-term unemployment and control the growth of temporary contracts, is to relax Spain's inflexible and expensive hire-and-fire legislation. But for the moment, the priority must be to persuade unions and employers that wage inflation above 7 per cent a year is not consistent with low inflation and thus with Spain's European ambitions.

The Spanish government cannot afford to appear sanguine. It must make clear to parliament and to the unions that the alternatives are either a far tighter 1994 budget than currently planned and a concerted effort to cut wage inflation or a half or a longer recession and even higher unemployment. The collapse of the ERM could help trigger the revival of the Spanish economy, but only if the new flexibility is used as a reason to take tough decisions, not as an excuse to postpone them further.

Faster roads

THE MEASURES announced yesterday to speed up Britain's tortuous road-building process are welcome. Even those who oppose new roads should benefit from steps to reduce the duration of the blight that afflicts their property. Reducing the delays in the planning process will not mean a significant acceleration in road-building, less red tape and fewer delays could save on costs, but there is no new money to fund a substantial increase in the roads programme.

The creation of a Highways Agency is a sensible move. Across Whitehall, agencies have brought improvements in public services through a clearer focus on the job to be done. Putting distance between ministers and the managers of the roads programme should free the latter from day-to-day political interference. Similarly, separating the Department of Transport from the road-building programme should improve transport policymaking. The close identification of the department's mandate with the road-building programme has led to accusations of bias against alternative forms of transport such as rail. Having off roads into a separate agency will make it easier to shake off the image of "Department for Roads".

Streamlining the planning process and speeding up public inquiries are also to be welcomed. It is absurd in the computer age that inquiries should be required to read out all written objections. Inquiries that drag on are at the

mercy of those with the time and inclination to take advantage of the opportunities for delay. The losers include the often greater number of people who live in towns and villages in need of bypasses. Motorists suffer, too, through delay and congestion, as do industry and businesses that rely on road transport.

Mr John MacGregor, the transport secretary, expects tens of millions of pounds to be saved by greater efficiency in road-building. He may be right, though this would be small beer in comparison with the £14m spent annually on new roads. So those who see speeding up road-building as producing more roads are likely to be disappointed. The new measures could mean that priority roads are completed more quickly, but that will be at the expense of those further down the list. However, shortening the time taken to build new roads improves the chances of raising private finance for road-building. The delays and uncertainties in the current planning process are disincentives to investors. The more the government can do to reduce the risk associated with project planning, the greater the chances that the private sector will invest in new roads.

What is also needed is to generate a stream of income from new trunk roads to repay the investors. Whether that is politically saleable will depend on the response to Mr MacGregor's green paper on tolling trunk roads, published earlier in the summer.

US steel initiative

NEWS THAT A LARGE chunk of the US steel industry is about to embark on a radical experiment in collaborative worker-management relationships will surprise those who remember the violent confrontations that have peppered its history. But the big steel companies in the United States workers of America are now both fighting for their lives. They have little to lose, and potentially something to gain, from the proposed deals.

Details of what has been agreed at Bethlehem Steel, the country's second biggest producer, and National Steel, the fourth largest company, will remain sketchy until the terms are ratified over the next few weeks. For example, it is not clear whether workers are being offered guaranteed employment, or to what extent they are being required to contribute to cost savings on health insurance. But it is evident that under the deals, which are to last for six years, a two-year pay freeze and greater work flexibility will be exchanged for improved pensions and, most dramatically, for participation in company decision-making from the boardroom to the shop-floor.

This is not full-scale co-determination, German-style. No employee at any level in the company will have a formal veto over management decisions. But by linking workers' pay to profit performance and giving employees more influence in company forums, both sides hope to create mutually reinforcing benefits. This is not an overnight conver-

sion to collaboration. Ever since the bitter 1986 dispute at USX, the US's biggest producer, there have been several small-scale experiments with new forms of pay and participation, including most recently two deals at Inland Steel and LTV. The old line steel companies have also looked enviously at the productivity levels achieved in the green-field site mini-mills, and their more harmonious working methods.

As Mr Lynn Williams, the steel union president, is fond of pointing out, nobody suffers more than the workers when a plant closes. A steel closure often has a dramatic effect on a town, leaving poor employment prospects and falling property values. Senior managers are usually more mobile and employable. So the union, like some of its counterparts in the airline industry, is ready to trade short-term gains on pay for a more productive and secure future.

It is not yet clear that the deals will provide such a hold back USX may be wise to hold back from following its competitors into signing up until more is known about how they will work out in practice. Even if they do, they may not be a model for other sectors of US manufacturing, which have very different industrial relations histories and current prospects. But the Clinton-appointed Dunlop Commission, which is currently reviewing the structure of US labour law, will have some useful case studies to examine before coming up with its report next year.

Both Czechs and Slovaks sat glumly together behind what Winston Churchill called the "iron curtain" - from Stettin on the Baltic to Trieste on the Adriatic. Now, to the dismay of most Slovaks, the new "paper curtain" created by Germany's tougher asylum laws leaves their state on the eastern side of the new division of Europe - and their former compatriots in the west.

The consequences of such a development were not foreseen when Czechs and Slovaks parted company on January 1 and the invisible dividing line between the two components of the former unitary federal state became an international border. But the willingness of Germany's eastern neighbours, mainly the Czech Republic and Poland - to act as a new "paper curtain" would be economic emigrants to Germany from the Balkans and the former Soviet Union before they reach Germany's own borders, has turned the Czech/Slovak border into an east-west dividing line.

This is fine for the Czech Republic, which juts like a wedge into Austria and unified Germany. Its baroque and renaissance cities are a magnet for western tourists and investors eager to relocate their factories just over the Czech border, where wage rates are far lower. But it is bad news for Slovakia and Mr Vladimir Meciar, the prime minister who led this small country of 5m people to independence, but did not reckon on this degree of exclusion.

For months after the "velvet divorce" Mr Meciar objected to Czech proposals to reinforce a border which left Slovakia in the second division of former communist Europe. But in talks with Mr Vaclav Klaus, the Czech prime minister, at last month's summit of central European states in Budapest, the Slovak leader agreed to joint Czech-Slovak border patrols, clearer demarcation of the border and restrictions on the number of border posts open to foreigners - provided that this did not affect the rights of Czech and Slovak citizens, its psychological significance is much greater. It marks the limit of the Czech Republic's exposure to the east while making Slovakia appear as a mere appendix of western Europe, its eastern border joined to the economically distressed Ukraine and linked via the Danube to the unstable Balkans.

Despite the obvious desire of both sides not to aggravate relations between two closely related peoples, the first few months of separate statehood have shown how economic, geopolitical and unexpected factors (such as the German asylum laws) have combined to accelerate the course of development in opposite directions.

Before the "velvet divorce", Slovak nationalists complained that seven decades of collaboration had left Slovakia as little more than a maker of components and industrial products, such as steel, which it sold mainly to the Czech Republic. With independence, they believed, Slovakia would finally be able to sell more of its products abroad. It has not been so. Since the divorce, two-way trade between the two republics has fallen by 40 per cent. But the slowdown in continental Europe has made expansion into western markets more difficult for both, in particular Slovakia. For the Czech Republic, the Kocsi drop in exports to Slovakia in the five months to May was a factor in the 2.3 per cent drop in first-quarter gross domestic product. But Mr Jan Vlk, deputy governor of the Czech central bank, says that Czech exports to other markets rose by Kcs15bn over the same period. Slovakia, whose only direct contact with western markets is across its short border with Austria, lacks the flexibility to seek new markets for its more limited range of products.

Last month Mr Julius Toth, the finance minister, gave up a six-month struggle to maintain the parity of the Slovak crown with the Czech currency. After rejecting the suggestion of the International Monetary Fund in February for a 30 per cent devaluation, he finally acquiesced in a decision of the new independent central bank to devalue by 10 per cent on July 9. Shortly afterwards, the IMF agreed a \$90m soft loan. Independent economists and foreign observers expect further measures in the autumn, such as a 20 per cent import surcharge, as recommended by Mr Toth, or further devaluation, or both, designed to boost exports. International institutions, including the European Bank for Reconstruction and Development, have pledged in excess of \$100m to help finance privatisation and infrastructure projects. But private foreign investors remain elusive. Before the

Breaking up was the easy part

Anthony Robinson on the contrasting fortunes of the Czech Republic and Slovakia since their 'velvet divorce'

Czech Republic and Slovakia: mixed fortunes after the split



Vaclav Klaus Prime Minister of Czech Republic
Vladimir Meciar Prime Minister of Slovakia

split, Slovakia received only 10 per cent of foreign investment into Czechoslovakia. It has received little since.

Even the biggest of Slovakia's deals, Volkswagen's DM35m (£13.6m) investment in an assembly plant in Bratislava, is now seen by industry ministry officials as of ambiguous value. They see it as mainly designed to keep General Motors and other potential investors out of a market they believe VW intends to dominate through its controlling stake in Skoda Automotive, based in the Czech Republic.

Two of the Czech Republic's biggest companies, for example, have

ment in Slovakia and in the Czech Republic is stark. The Czech bankruptcy law passed in April has not yet led to the expected shake-out of loss-making state enterprises. But preparations are advanced for the launch of a second wave of mass privatisation. This will concentrate on the sale of utilities and companies such as the breweries which were once viewed as crown jewels. Prague is awash with tourists while foreign investment, which topped \$1bn in the three years before the split, is rising again after a hiatus.

Two of the Czech Republic's biggest companies, for example, have

signed agreements with top German groups, positioning themselves for the eventual recovery of demand in the former Soviet Union for Czech trams and other engineering products. AEG-Westinghouse has joined up with CKD of Prague to form AEG-CKD Transport Systems, with a turnover of DM170m which is projected to rise to DM300m by 1995. The venture will build trams for both the western and eastern markets. Meanwhile, Skoda Plzen has teamed up with Siemens to make steam turbines. Skoda Plzen has also recently formed a consortium with 12 other Czech companies to resume arms production for the domestic market and export.

The arms decision illustrates how far the Czech Republic under the leadership of Mr Vaclav Klaus has moved away from the romantic liberalism espoused by those who led the "velvet revolution" in November 1989. One of the first acts of the post-communist government was to renounce Czechoslovakia's traditional pre-eminence in arms production. (Most arms plants were in Slovakia and this decision was an important factor leading to the separation of the two states.) Now the remaining link with the recent past is President Vaclav Havel, whose dream of a caring revolution has been submerged by a nationwide desire to get rich quick.

The clearest indicator of how both countries are faring can be seen in the differing fortunes of the two men who emerged from the general elections in June 1992 as the undisputed leaders of their respective parties and countries.

Mr Klaus, who led his Civic Democratic Party (ODS) to victory on a platform of market reform and individual choice, has become even more outspoken in support of foreign investment, privatisation and market choice. His open contempt for those unable to shake off their pseudo-Marxist attitudes earns him respect rather than affection. But the polls show him to be more popular than ever, while his social democrat opponents concede they have little chance of unseating him at the next election in 1996.

By contrast Mr Meciar, who never actually promised independence but enticed nearly 40 per cent of the Slovak electorate into believing that a vote for him was a vote for national pride and prosperity, looks increasingly like a man who won a prize but does not know what to do with it. The populist, who appears increasingly like the communist apparitions of old, seems unable to sketch out a viable future for the country. He is sliding down the polls as his former supporters contemplate an uncertain future at the ragged edge of Europe.

Save the planet without costing the earth



PERSONAL VIEW

"Better in the black than clean and green". The title of David Lascelles' review of the new publication, Environmental Profiles of European Business (July 15), encapsulates one of today's most crucial issues - how to regulate for environmental improvement without impairing the wealth-creation on which we all depend. Worldwide, the liberal market economy is now accepted as the most efficient and responsive basis for economic activity. Certainly the more successful non-OECD economies are industrialising and developing at breathtaking pace. Meanwhile, world population is growing at 80m a year. It is not fanciful to project fourfold growth of the world economy over the next 20 years and a doubling of global demand for energy and other natural resources. The impact on the natural environment of human activity expanding at this rate represents a formidable challenge.

The all-important question is how to devise environmental policy and legislation which leads to a positive relationship between economic development and environmental improvement. When founded on sound principles and proper cost/benefit analysis, this can stimulate innovation and ingenuity in pursuit both of environmental improvement and of market competitiveness. But in Britain - and Europe - the pressures on politicians to respond rapidly to environmental concerns have led to a wave of regulation, too much of which is ill-considered, prescriptive, and uncoordinated. Some of the effects will be perverse, damaging business confidence, discouraging investment, and driving industrial activity abroad. This will impair the very economic development and innovation on which environmental improvement depends.

Europe's oil refining industry is a case in point. A big environmental challenge is certainly posed by continuing growth in car use, and related urban pollution. Influenced by US practice, and particularly by California, the EC has been introducing progressively more stringent

specifications for automotive fuels. Yet trade-offs between different environmental objectives have not been fully resolved. Nor have the different environmental impacts of different vehicle emissions. Nor, indeed, has the fundamental mismatch between the costs faced by Europe's refining industry to achieve compliance, and the funds being generated by this industry

We must invest with a clear understanding of costs and trade-offs and a clear order of priorities

from intensely competitive markets. Environmental choices are clearly illustrated by the EC requirement to lower the sulphur content of diesel fuel. There is a trade-off between achieving this and tackling the threat of global warming. Removing sulphur takes more energy, which means that the additional carbon dioxide from refineries will be about 10 times greater than the sulphur

dioxide eliminated from exhausts. This is emphatically not an excuse for inaction. We must continue to invest in improving the quality of our environment. But we must do so with a clear understanding of the costs and trade-offs, and with a clear order of priorities.

Today, European refiners face having to invest more than \$400m for the piecemeal application of tighter fuel standards. This is without a comprehensive assessment of the costs, benefits and impacts of the package as a whole, and without similar consideration of other options. In road transport, these include incentives to greater fuel efficiency, more stringent environmental standards for older vehicles, or speed controls. Ultimately, consumers will bear the consequences, either in higher costs passed on in the marketplace, or in reduced security of supply as Europe becomes more dependent on imported oil products.

The current environmental debate, and much of the regulation flowing from it, is flawed - by an unwillingness to accept how little we know, and by a mistaken belief

that improvements come at little cost. Environmental measures are proposed which place a burden on businesses disproportionate to their benefits. The burden affects companies' profitability, competitiveness, costs to their customers, and ultimately the health of the entire economy.

Political leaders must decide environmental goals and priorities. But we have a right to expect them to do so with an informed grasp of the implications and thorough analysis of the costs and benefits. We in business must continue to demonstrate our commitment to real environmental improvement, not only by harnessing technical expertise to practical solutions, but also by clearly articulating costs and implications of proposed measures. The environmental debate must now be conducted with a new realism.

David Varney

The author is president of the UK Petroleum Industry Association and managing director of Shell UK.

Bearding the City

Like a jilted lover who won't give up, the Labour party is trying yet again to win the affections of a steady stream of voters who are deserting the Tories. The high-point of the on-off affair comes in November, when Labour leader John Smith parades in front of the Confederation of British Industry's annual conference in Harrogate. It will be a first time for a Labour leader out of power and he must be hoping his speech, reminiscent of CBI boss Howard Davies' cheeky performance at the TUC last year, will prove more successful than previous Labour attempts to woo industry. The job of preaching to the seemingly unconvertible has been expanding for a string of recent Labour industry and treasury spokesmen, from Roy Batesley and Bryan Gould to Gordon Brown and Smith himself.

Indeed, Smith's own, ineffective pre-election efforts as shadow chancellor to woo the City handed Michael Heseltine one of his best Commons put-downs, when he ridiculed Smith's prawn-cocktail offensive, claiming that "never had so many crustaceans died for so little".

So it comes as no surprise to hear that Robin Cook, Heza's opposite number, is already preparing a fall back position if the big boys won't rise to Labour's bait. He and his

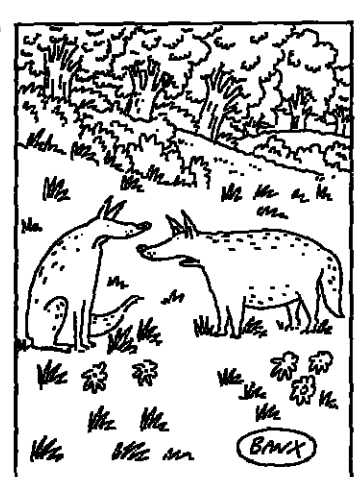
colleague Derek Fatchett have set off on a nationwide tour to sell the party's industry "green paper". But, this time, small businesses are to be singled out for special attention. Labour reckons the sector has had such a mauling under the Tories that converts will be ripe for the picking. But then it thought that before the last election.

On its uppers

Guess what the Brazilian press focused on when Citicorp boss John Reed met Itamar Franco, president of Brazil, the other day?

Perhaps it was too much to expect the Brazilians to highlight the recovering fortunes of what used to be the world's premier international bank. Reed, as president of Brazil's largest creditor bank, had thought his visit would sharpen interest on negotiations over Brazil's \$44bn commercial debt. However, one of Brazil's eagle-eyed paparazzi spotted that Reed's well-worn shoes had been repaired with rubber heels.

Quick as a flash, pictures of Reed's down-at-heel footwear were splashed all over yesterday's front-pages sparking a national debate over the importance of decent footwear. Brazilian style-setters leapt to Reed's defence saying his "battered look" was just right for the difficult economic times of the 1990s. But the more serious journalists quickly homed



in on the real message. In a throwaway sentence, Reed was making a personal statement about the need for austerity.

Paris the thought

Barclays Bank bosses, anxious to find some good news in yesterday's interim figures, were crowding about a new computer system which monitors unusual transactions. It prompts staff to ring up customers and ask them when they last saw their card. Sir Peter Middleton, the deputy chairman, was the first to sing the praises of the Fraud 2000 system.

Having transferred some money to his daughter in Africa, and paid for a holiday, he got a worried call from Barclaycard. Not to be outdone, Andrew Buxton, the bank's chairman, added his tale of a chum whose card was used in Paris and whose family was called by the bank to check. "In fact, he was on a spending spree in Paris," added Buxton. Much merriment ensued until the full implications dawned. Not every Barclaycard owner would be thrilled to learn that an unusual transaction in Paris prompts a check call to base.

Nuked

There is nothing like a currency crisis to stimulate the creative juices of the City's top economic brains. In just two days the team of scribbles at BZW has come up with "Eurassic Park", "Day of Wreckoning" and "TERMINAL". However, this week's booby prize must go to Morgan Stanley, which used to be a haven of fine writing. Its circular is entitled: "Fallout from ChernobERM".

Bonus time

It will take more than a major miscalculation of the UK balance of payments figures to trip up the slick-willies at the new-look Central Statistical Office these days. Far from being embarrassed at the size

of the £2.9bn downwards revision to the provisional estimate for last year's current account deficit, the CSO was glowing with pride at the thinness of its "balancing item". This is the euphemistic name given by statisticians to what is otherwise known as the black hole - the difference between the current and capital accounts which in theory, but rarely in practice, adds up. Last year there was only £201m in the black hole, compared with £7.3bn in 1990 - the smallest figure since 1975. So no more rude suggestions, please, that CSO boss Bill Maclellan's may have failed to meet his performance targets.

On the job

Is there a chief executive of a Footsie company who has done more globe-trotting than Reuters Peter Job? So far this year, he has ventured from his Fleet Street headquarters to visit 19 countries - some as many as four times. Throughout his career with the financial information and news group, Job reckons he has been to 69 different countries. Any advance on that?

Limp humour

Overheard in a church: "Next Wednesday in the church hall we shall see a set of slides on the Progress of John Pilgrim's Bunyan."

Boomerang disturbs VW board

Meeting called after PR 'catastrophe' over espionage allegations

By Christopher Parkes in Frankfurt

AS Mr Ferdinand Piëch realises, foot-in-mouth disease can be extremely painful. The Volkswagen chairman and self-proclaimed saviour of the European car industry may yet discover that it is also difficult and costly to cure.

The early symptoms are severe. Mr Piëch's case will be closely examined at an extraordinary meeting of VW's supervisory board in Wolfsburg tonight.

The sitting was called by Mr Klaus Liesen, chairman of Essen-based Rurgas and head of the VW supervisory board, and by Mr Piëch himself, to discuss the state of the business and the "matter" between Volkswagen and General Motors of the US and its German subsidiary, Adam Opel.

The decision to meet followed signs of wavering in the board after public relations catastrophes which served to thicken rather than disperse the clouds of suspicion which were circling Mr José Ignacio López de Arriortúa, production director and linchpin of Mr Piëch's recovery programme.

Mr Klaus Volkert, senior representative of the workforce on the supervisory board, on which union, employees and Social Democrat party officials hold 11 of the 20 seats, said this week that if spying charges against Mr López seemed likely, he would withdraw his support.

The board had until then agreed that it would stand fast, even if Mr López, former head of

Volkswagen shares rose sharply in Frankfurt yesterday on hopes for a "positive" outcome from tonight's extraordinary meeting of the vehicle maker's supervisory board, writes Christopher Parkes.

The group's stocks rose DM12.5 to reach DM374 at the official close, but continued climbing in after-market trading, reaching DM377.20 by late afternoon.

Dealers said they expected the 20 non-executive directors to restate their unconditional support for Mr Ferdinand Piëch, group chairman, and Mr José Ignacio López de Arriortúa, production director. Both men will attend and present progress reports on restructuring and provide profit forecasts.

The market was also encouraged by Wednesday's announcement that a further 3,000 VW

GM's global procurement, was charged with industrial espionage, until the charges were proven.

Mr Volkert's resolve appeared to weaken after an offensive last week in which Mr Piëch hurled charges against GM/Opel and the "biased" public prosecutor's office.

He accused GM of "shady manoeuvres" and of a personal vendetta against Mr López with the aim of destroying VW.

He implied that Opel was a US agent provocateur in an economic war against the European motor industry.

Mr Piëch had inadvertently chosen a boomerang for his

jobs in Germany are to be cut by the end of 1994. This was taken as a sign of management determination to reduce costs.

By the end of next year the German workforce will have been cut to 100,000. In the medium-term analysts expect a further 20,000 jobs to go.

The market is also expecting action to restore confidence in the group's press and public relations activities, which have been shaken by Mr Piëch's abortive efforts to counter allegations of industrial espionage against Mr López by his former employer, General Motors.

The supervisory board is expected to try to help Mr Piëch extricate himself from what he himself called a "mad-slinging war" with GM and its German subsidiary Adam Opel, and return to the business of restoring VW to health.

attack. It outraged all sides of German industry and politics.

There were calls for Mr López to be fired or suspended. The central message was that Mr Piëch and his "nationalist" tones were damaging to Germany's reputation.

A plea for "demilitarised" language and an offer of mediation from Günter Rexrodt, economics minister, demonstrated Bonn's view. Mr Piëch's efforts to open talks with GM were met by a humbling rebuff.

His offensive was designed to offset damage done in a recent court case, when VW failed to prevent *Der Spiegel*, a weekly newspaper, from reporting

detailed suspicions of spying against Mr López.

The irony is that the investment community accepts that his and Mr López's vigorous restructuring efforts are having an effect, and profits flow will start to increase next year.

Even among such cool heads, however, there is bewilderment at claims that the group will be out of the red by the end of this year.

Analysts see a loss of about DM700m (£272m) as unavoidable. "I can't think they have been trying to mislead us; but if they are, why?" one asks.

The charitable answer is that Mr Piëch, blinkered by his zeal for saving VW and believing the results would speak for themselves, is a less than capable public relations man.

Similar questions may arise at tonight's meeting, at which Mr Piëch is expected to concede that his cost-cutting drive has left gaping holes in his PR defences which need to be filled, possibly with a new management board director.

At the end of the night, supervisors will almost certainly close ranks with managers.

Mr Liesen, Mr Volkert and his colleagues, senior executives of Deutsche Bank and Dresdner Bank, the prime minister of Lower Saxony, and other worthies are the men who chose the managers they believed best able to save Europe's biggest car maker.

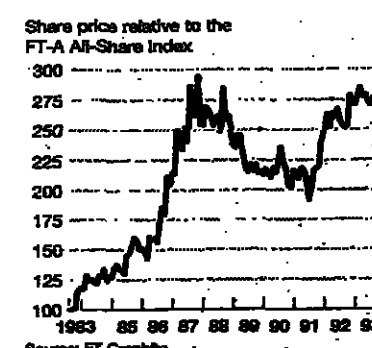
Mr Piëch has staked his reputation on his belief in Mr López. If anyone hangs, then all will hang together.

THE LEX COLUMN

A defensive Shell

FT-SE Index: 2943.4 (+2.1)

Reed Elsevier



Source: FT Graphite

Shell's rough handling by the market yesterday was a little surprising, given that profits were at the top end of expectations once restructuring and currency losses had been stripped out. Perhaps it was because BP's figures are viewed with the indulgence granted to a recovery stock. Never mind that Shell has a recovery programme as effective as BP's. Shell is seen as the giant tortoise. Yet that is unfair. Shell is strongly represented in buoyant areas such as US natural gas and east Asian oil refining and is less exposed to the falling crude price than BP. Some further switching from BP to Shell seems in order.

BP, of course, can with some justice flaunt its progress towards meeting the targets it set when the dividend was cut a year ago. The generosity of the market, however, means that attention is immediately switching to what BP will do for an encore. There is room for further corporate slimming, though some of the benefits doubtless will be lost to competitive pressures. The dividend question also cannot be ducked much longer. Since BP yields so much less than Shell, investors will soon be asking when their above average dividend growth is going to arrive.

However necessary BP's retrenchment, it is not sufficient to secure the longer term. BP makes a virtue of necessity when it argues that extra capital is not needed because investment opportunities are thin on the ground. They must be found if BP is not to fall behind the competition. There remains a nagging suspicion that once BP collects its gold star for beating last year's targets, the capital-raising bowl will not be far behind.

Barclays Bank

Barclays' large provisions on its US business play into the hands of those who argue that it has underprovided in the past. The bank admits that it decided on the provisions only after a close review of businesses which it intends to get out of. Admittedly, there is tactical sense in marking down such assets ahead of sale, but there cannot be many problems in the US which were not apparent at the end of last year. One wonders what similar close inspection of other parts of its loan book would reveal. After the shocks of 1992, a loss of £60m on US mortgage processing business seems almost trivial and was presented with scant apology. It is a large amount nonetheless, and there is a

prospect of more to come. That will be another blot on Barclays' record, which is a pity because in other ways things are looking up. UK bad debt provisions are 20 per cent below the first half of last year. Unless the US experience is a harbinger of further second thoughts, the fall in Barclays' provisions may not this time lag that of other banks.

As with its competitors, the rise in dealing profits may not last, but Barclays looks well-placed in terms of operating profit, not least because of the benefit of cost-savings to come. Much of this recovery may already be in the price, but a market capitalisation just below that of National Westminster and first-half operating profit nearly 10 per cent higher helps justify its relatively lower yield.

Reed Elsevier

Early days it may be, but the merger between Reed and Elsevier seems to be developing in the finer traditions of Anglo-Dutch combines, such as Royal Dutch Shell and Unilever, than the more fractious Anglo-French liaisons such as CarmaudonMetalbox and Arjo Wiggins Appleton. A 15 per cent increase in interim net income on sales up just 1 per cent at constant exchange rates illustrates the smooth progress. This is especially reassuring as Reed Elsevier has received little help from its markets and no rationalisation profits from the merger so far.

A closer look through the microscope, though, reveals a few worrying blemishes. A 50 per cent profits fall in medical publishing is a smear on the slide suggesting suppositions about the stability of underlying earnings

may be exaggerated. Conversely, the muted US recovery hints that Reed Elsevier's presumed sensitivity to an advertising upswing may also be over-rated. Meanwhile, fears about VAT being extended in the UK may worry shareholders, no matter how limited the longer term impact of such a move would be. The merger's rationale, though, will only fully prove itself if Reed Elsevier takes bigger bites out of the publishing industry than either party could have managed individually. The acquisition of Editions Techniques is a tasty appetiser. It may be supplemented later this year if Official Airline Guides can be secured. But until such promise is realised, the company's shares may do no more than track the sector.

Gold

Gold's rise this year was fuelled by the well-publicised behaviour of a few investors such as Sir James Goldsmith. But it had an underlying justification, too, in the form of the imbalance between growing demand and shrinking supply. So it is not surprising that World Gold Council figures, showing demand growth tapering off caused some bulls to have second thoughts. Anecdotal evidence suggests there has been particular resistance in developing countries to prices over \$400 an ounce. Gold may now require a relatively long period of consolidation before establishing itself comfortably above that level.

Sentiment was further undermined yesterday by rumours of a large official sale from China. Such rumours are notoriously difficult to pin down in a market as opaque as gold. But they have at least the ring of plausibility, given that country's need to mobilise liquid foreign exchange. A weak local currency and the clampdown on the overheated domestic economy is a further negative factor. It has stifled the once active trade in smuggled gold for the retail market.

Jewellery demand in the developing world may slowly pick up again once buyers become accustomed to higher prices. The enthusiasm with which bullion greeted the latest ERM crisis suggests lower interest rates in Europe would also help. Not only would the cost of holding gold fall, economic recovery might also revive sliding jewellery demand. The determination of European governments to hold the line on interest rates, though, suggests such comforting news will be slow in coming.

Madrid cuts spending plans by \$720m

By Peter Bruce in Madrid

SPAIN'S minority Socialist government, hoping to restore confidence in the country's recession-hit economy, yesterday announced it was cutting Pta100bn (\$720m) in planned spending from the 1993 budget and promised "maximum" cuts in the 1994 budget, which is being drafted.

But the cuts for this year fell way below what analysts and the markets had been hoping for. In less critical economic situations in 1991 and 1992 the government found cuts of Pta341bn and Pta200bn in current spending. The planned central government budget deficit this year of 2.4 per cent of GDP is likely to be more

than 5 per cent of GDP. Mr Pedro Solbes, the finance minister, told an emergency session of parliament yesterday.

Spending is some Pta1,300bn over target, with tax revenues, hit by the recession, falling short by Pta700bn.

Before yesterday's debate the cabinet had met until late Wednesday night to agree on the relatively timid cuts for this year, on the establishment of a special corps of officials to combat tax evasion and on a sharp increase in the price of petrol.

Mr Solbes told parliament that most of the cuts would be taken by the public works ministry. The recession, overspending and the tax shortfall have taken Spain way off course from the

targets it set itself last year in a convergence plan designed to prepare the country for monetary union with its EC partners.

Combating public spending is likely to remain the key to the country's ability to be able to bring down interest rates rapidly, despite the increased leeway given the peseta by a more flexible European exchange rate mechanism.

The Bank of Spain is likely to remain vigorously opposed to anything but the most orthodox approach to reviving economic growth.

In an effort to back up the government claims to be focusing its efforts on bringing down inflation, Mr Solbes said he intended bringing back to parliament draft

legislation to make the Bank of Spain autonomous. Passage of this legislation was interrupted by the spring election campaign.

He said he would also be reintroducing legislation to make public contracts more transparent and to weaken the control professions have over the fees they charge.

Mr Solbes said he believed that the recession had already hit bottom in Spain and that the strength of the peseta, following the widening of the ERM bands in which it was allowed to move, was evidence of confidence in the economy.

The wider bands would allow further interest rate cuts, he said.

No reason to mourn, Page 10

Haggling wins more time for Japan's LDP

Continued from Page 1

kawa had emerged smiling from his hotel earlier in the morning and said "this is really a day heavy with history".

The haggling will begin again today and could last until next week. The LDP has given Mr Hosokawa warning that it will be belligerent in opposition.

The LDP demanded the right to

appoint a speaker because it is still the largest single party, but the coalition wants Ms Takako Doi, the former Social Democratic Party leader, who would be the first woman to hold the post. The matter is complicated by statements earlier this week from Ms Doi, who initially refused the job and said the speaker should come from the LDP.

The LDP's other complaint had

less merit, as the party itself had set the original schedule for the parliamentary session, due to last until the end of next week. LDP officials complained that the complexity of the coalition made it impossible to reach decisions, although much time was spent bickering over where the two sides should hold their meetings.

The request for Mr Hosokawa

to explain his administration's policies is an attempt to have him trip over the party lines of one or other of the coalition members.

By the end of a stressful day in the corridors outside the parliament chamber, Mr Hosokawa's aristocratic charm was under strain, but he concluded that "things like this can happen at a turning point in history".

FT WORLD WEATHER

Europe today

Scattered thunder showers will occur to the east and south-east of a low pressure area over the Baltic. To the west and south-west of this low there will be clouds and periods of rain. Thunder showers will erupt in northern Spain, the Pyrenees and extreme southern France. A couple of these showers are expected to produce heavy rain. Mainly calm, sunny, and warm conditions will prevail in south-eastern Europe, Italy, and the western Mediterranean. Unseasonably high temperatures are forecast for central and southern Spain where afternoon readings will be above 40C. In contrast, a frontal system will push bands of rain over Scotland and most of Ireland.

Five-day forecast

Over the weekend, low pressure over the Baltic will move slowly towards Finland taking most of the heavier showers with it. Northern Russia will have a lot of thunder showers on Saturday and Sunday. Throughout the period, the dividing line between warm to hot conditions in the south and somewhat cooler weather in the north and north-west Europe will stretch from central France to the Ukraine.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	34	24	Chicago	19	13	Faro	16	10
Accra	30	22	Cologne	17	10	Frankfurt	16	10
Algiers	28	18	Copenhagen	17	10	Geneva	16	10
Amsterdam	18	10	Dakar	29	21	Hamburg	16	10
Athens	32	22	Dallas	36	28	Helsinki	16	10
Bangkok	33	23	Dubai	31	23	Hong Kong	31	23
Barcelona	33	23	Dublin	14	8	Kobe	24	16
Beijing	30	20	Edinburgh	14	8	Kuala Lumpur	31	23
Belfast	18	10	Los Angeles	24	16	Manila	31	23
Belgrade	33	23	London	16	10	Medan	31	23
			Los Angeles	24	16	Moscow	16	10
			Luxembourg	16	10	Mumbai	31	23
			Lyon	16	10	Nairobi	24	16
			Madrid	16	10	Osaka	24	16
						Paris	16	10
						Perth	24	16
						Port of Spain	31	23
						Rangoon	31	23
						Reykjavik	16	10
						Riyadh	31	23
						Sao Paulo	31	23
						Seoul	24	16
						Singapore	31	23
						Stockholm	16	10
						Strasbourg	16	10
						Sydney	24	16
						Taipei	31	23
						Tokyo	24	16
						Toronto	16	10
						Tunis	31	23
						Vancouver	16	10
						Venice	31	23
						Vienna	16	10
						Washington	24	16
						Wellington	16	10
						Winnipeg	16	10
						Zurich	16	10

Forecasts by Meteo Consult of the Netherlands

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INSIDE

Commerzbank may sell DBV shares

Zurich Insurance Group has been holding talks with Commerzbank over buying its large minority stake in Deutsche Beamtensversicherung (DBV), a German insurance concern with premium income of some DM3bn (\$1.8m). Page 15

US retail recovery patchy

Large US retailers reported widely differing sales results during July, suggesting that recovery in the stores sector remains patchy and subject to promotional activity and regional trends. Page 14

Barclays back in the black

Barclays, the UK's biggest bank, returned to profits, helped by a strong performance from its core banking division. Its interim pre-tax profit of £395m (\$499m) compares with a full-year loss of £242m last year. Page 15; Lex, Page 12

Austrian bank complex unravels

In Austria the financial-industrial networks are very close knit but this week's announcement by Creditanstalt-Bankverein, the country's second largest banking group, that it intends to sell off most of its industrial holdings, indicates that change is on the way. Page 15

Transport Development slumps

Transport Development Group, Britain's second largest haulier, revealed an 80 per cent drop in interim pre-tax profits to £3.5m (\$5.2m), fuelled by the £12.4m cost of closing a loss-making business in France. Page 17

Dowty helps TI raise earnings

TI, the UK engineering company, reported a 25 per cent increase in pre-tax profits to £62.8m (\$83.57m) for the half year after the acquisition of aerospace group Dowty. Page 18

Kleinwort outlook uncertain

Kleinwort Benson Group, the UK-based merchant bank, reported that its pre-tax profits in the first half roughly doubled to £42.2m (\$52.8m) but said: "The outlook for the remainder of the year is far from certain". Page 18

T Cowie drives ahead

T Cowie, the UK car leasing, motor trading, bus and tractor group, reported a 28 per cent increase in interim pre-tax profits to £15.5m (\$19.8m) through operating profits slipped. Page 19

No euphoria over index

The FTSE 100 index, which has surged by more than 22 per cent since the beginning of the year, recently the market has reached new highs, closing yesterday at 785.43. Brokers, however, describe the market as lethargic. "The index might still be going up, but there's not much excitement about," said one. Back Page

Market Statistics

Real leading index	34	London share index	27.28
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16
FTSE 100	16	LSE 100	16

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Chief price changes yesterday

FRANKFURT (DM)	PARIS (FF)
AGF	167.9 + 3.8
BOE	408 + 12.5
CEC	675.5 + 16.5
Scania	274 + 12.5
Volkswagen	125
Pfizer	715 - 30
Colgate	1310 - 40
MSW YORK (\$)	
Waste	744 + 19
Midwest	28 + 1
Midwest	28 + 1
Midwest	28 + 1
Midwest	28 + 1
Midwest	28 + 1
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Midwest	28 + 1
Midwest	28 + 1
Midwest	28 + 1

Philips rises on cost control

By Ronald van der Krol in Eindhoven

PHILIPS, the Dutch electronics company, reaped the benefits of strict controls on financial expenses and assets to produce a 48 per cent rise in net profit in the second quarter. The rise to F1117m (\$61.5m) before extraordinary items, from F170m a year earlier, was achieved despite a 24 per cent drop in operating profit caused by difficult conditions in Europe, particularly in consumer electronics and communications. Net profit including extraordinary items surged to F1.2bn from F1.79m a year earlier. This reflected the previously announced gain of F1.1bn on the sale of Philips' stake in Matsushita Electronics Corp (MEC) to its joint venture partner, Matsushita of Japan. Group sales fell 1.3 per cent to F13.6bn. Mr Dudley Eustace, finance director, was not happy with the continued pressure on profit margins but rather satisfied with progress made on reducing inventories, speeding up payments from customers and pruning working capital. Operating profit fell to F1485m from F1626m, but this was matched by a drop in financial expenses to F1278m from F1411m. Philips' net position was further improved by a cut in its tax bill by more than 50 per cent to F139m, partly because of tax credits for its losses in Germany. First-half operating profits fell from F1.27bn to F1.06bn while the net figure rose from F1.24bn to F1.32bn. On a second-quarter figures, Mr Eustace said excellent results were posted by Philips lighting, domestic appliances, semi-conductor and medical system businesses, as well as by PolyGram, its majority-owned London-based record and film company. However, communications systems saw first-half operating profits dwindle to F156m from F138m. Consumer electronics - Philips' biggest business in terms of sales - narrowed first-half operating losses to F1150m from F1177m, helped by the discontinuation of sectors such as personal computers and magnetic tape for video cassettes. Mr Eustace said the pace of disposals would accelerate in the second half of 1993. He declined to predict full-year profits or comment on the likelihood of a dividend after a three-year gap. Philips' ratio of gross debt to group equity fell to 53.47 from 61.39 at end-1992, partly because of a fall in debt after the F13bn in proceeds from the MEC sale. Stricter management of trade receivables and other assets produced a surplus of F1.7bn, halving the overall financing surplus to F14.7bn, compared with a deficit of F1.8bn last year.



Eustace: margins still suffering

Debut gain for Reed Elsevier

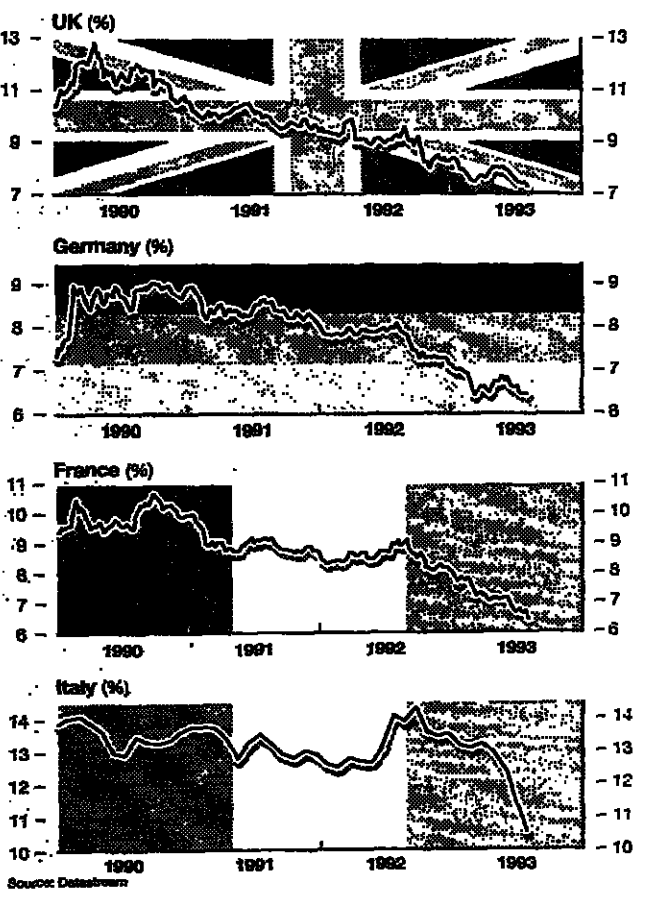
By Raymond Snoddy

THE NEWEST Anglo-Dutch collaboration, Reed Elsevier, the international publishing and information group, yesterday revealed a 24 per cent increase in pre-tax profits in its first set of results since the merger. Currency movements favoured the first-half figures, which rose from £227m (\$346m) to £281m before tax and a £16m (£17m) gain on asset sales. The performance from putting together businesses such as Reed's IPC Magazines and Elsevier's scientific journals represented an increase of 13 per cent in constant currency terms. "We are pleased that this first set of results for Reed Elsevier shows a strong performance," said the chairman, Mr Pierre Van der Vliet, and Mr Peter Davies of Reed International. Both companies are separately quoted on both the London and Amsterdam stock exchanges. They warned, however, that economic conditions remained difficult in two of their main markets - the UK and the US - and had deteriorated further in continental Europe. The one surprise was the poor performance of medical publishing with profits down more than 50 per cent. Markets were weak and uncertainty affected pharmaceutical advertising in the US, Germany and Italy. Overall the scientific and medical division lifted operating profits 13 per cent to £76m. Professional publishing showed a 30 per cent rise to £60m, and the consumer division was up 25 per cent to £54m. The business division contributed £106m, up 13 per cent. Analysts are looking for £517m to £520m for the full year, excluding proceeds from selling a stake in British Sky Broadcasting. For Reed International shareholders, earnings per share grew 21 per cent under FR53 accounting rules to 21p. Reed has declared a dividend of 7.5p, up 3 per cent. Earnings per share for Elsevier shareholders, under FR53, went up 8 per cent to F14.41, with a dividend of F11.67. Lex, Page 12; Background, Page 18

Tracy Corrigan and Sara Webb on a surging market Bulls on bonds get set for another charge

The bull market in European bonds, which began back in 1990, has been given a fresh lease of life by the shake-up of the exchange rate mechanism last weekend. This year's sharp decline in yields - already ahead of forecasts - had convinced many experts that the rally was nearing an end. But even before the ERM crisis, it was becoming apparent that European interest rates needed to fall substantially to give foundering economies a chance to recover, especially as most countries were enjoying low inflation. The initial conclusion of this week's reassessment seems to be that, far from petering out in the third quarter, the bull market in European bonds is set fair for another year. "People are progressively revising down their interest rate targets and that process is likely to continue," said Mr Philip Saunders, fixed interest investment director at Guinness Flight. The markets which are set to benefit most from the slackening of ERM strictures are the higher yielding ones, such as Spain and Italy, since their interest rates have the furthest to fall. "We've taken our 12-month forecast for 10-year Italian government bond yields (currently 9.2 per cent) down to 8 per cent," said Mr Michael Burke, an economist at Citibank. "We had pencilled in a target of 8 per cent, which was already way below the consensus in the market." There may be lessons to draw from the persistent bull market in US bonds, which has also defied analysts' expectations. US bond yields are still falling, 10 bond yields are still falling, and conditions here (in Europe) are going to be rougher if anything," Mr Saunders observed. In Europe, it seems that continental governments are unlikely to follow the pattern set by the UK, where rates were cut rapidly following sterling's departure from the ERM last September. "It is very noticeable that there

Yields on 10-year government bonds



has been no stampede to cut interest rates dramatically," said Mr Roger Gray, head of fixed interest and currency at Rothschild Asset Management. A gradual easing of rates is less likely to increase inflationary pressures. Furthermore, the UK experience of devaluation - higher import prices have been absorbed without boosting inflation - has helped to calm nerves. "We are in an era of disinflation - it might be too early to say deflation," says Mr Michael Burke, an economist at Citibank, who points out that the latest economic data shows that prices are falling in the UK, France, Ireland and Scandinavia. The effect is that the outlook for longer-dated bonds appears increasingly positive. Although short-term rates will fall more sharply than long-term rates, longer-dated bonds will still benefit from any rally. Consensus is also growing that real interest rates will have to fall. So far, real yields on bonds have fallen less than nominal yields. While inflation has declined, official interest rates have been held up to support currencies. Mr Paul Aberley, head

Property holds key to future of Bechstein

By Judy Dempsey in Berlin

BECHSTEIN, one of the world's most famous piano makers, could be rescued from bankruptcy if it can resolve a property dispute with Berlin's ruling body. The dispute centres on the status of property owned by Bechstein which the city's senate has first option to buy back. Bechstein, which filed for bankruptcy on July 22, is in desperate need of about DM40m (\$23.5m). It is owed DM9m in outstanding payments. It has recently paid DM1.5m to its former staff after liquidating a small piano company in Bavaria. However, it cannot pay its staff in Berlin. Dresden and Deutsche Genossenschaftsbank, its house bankers, are unwilling to extend a DM5m-DM4m credit line, and its turnover will plummet by DM5.5m-DM15m this year. In 1988, Mr Karl Schulze, a master piano maker who bought Bechstein back from the US Baldwin piano company, acquired a new site for his factory not far from the western side of Checkpoint Charlie. The property was bought from the senate for DM19.6m. Bechstein has today a small mortgage of DM2.5m. However, Bechstein is not free to sell the property to raise capital. "The purchase contract states that in the event of re-sale of the property, the senate has first option, and at a minimum price," explained Mr Leo Durici, Bechstein's sales manager. The senate is looking into the market value of the property. Mr Durici said it might offer about DM40m. One banker yesterday said this was a "ludicrous price". Bechstein is not in a position to argue. Neither are the altruists in the senate in a position to offer DM150m, particularly as Berlin is running an annual deficit of more than DM7bn. The senate could rescue Bechstein, by paying out DM40m, and reap profits at a later date. Or it could let Bechstein sell the property on the open market. That would allow Bechstein a secure future. It would give it the chance to seek a sympathetic buyer willing to lease it back space in its present headquarters to craft, string, tune and polish the last of the great grands.

Oil groups restructure their way out of high charges, tight margins and low prices Shell knocked by chemicals losses

By David Lascelles, Resources Editor

ROYAL Dutch/Shell shook the market yesterday by disclosing a £183m (\$273m) charge for restructuring, much of it from its loss-making chemical business. Shares in Shell, the UK arm of the Anglo-Dutch oil group, fell 9 1/2p to 633p. The charge was included in the half-yearly results, which showed that other parts of the group performed strongly, producing a 20 per cent rise in profits in the second quarter despite a weak oil price and tight margins. Shell said the cause for the charges had already been announced, though there might have been uncertainty about the timing. Most of them - £112m - related to chemicals. Of this, £13m was to cover redundancy costs, and £99m was for asset sales and write-downs, including the crop protection business which is being divested. The rest of the charge covered restructuring in the downstream business where Shell is trying to cut costs. Deutsche Shell, the German affiliate, announced yesterday that it was laying off 20 per cent of its staff. The chemical business made a loss of £151m in the second quarter, bringing its total losses for the year so far to £173m. "Petrochemical market conditions remain depressed with only limited signs of recovery," the group said. The only bright spot was the US, where Shell's chemical operations made a small £16m profit in the second quarter. A further factor hurting profits was a £141m currency loss caused by the strengthening of sterling against Continental currencies during late spring and early summer. Large currency swings are a recurring feature of Shell's results. The overall result showed a second quarter profit of £619m, excluding gains and losses from oil holdings. This brought profits for the first half to £1.6bn, an increase of 15 per cent on £1.4bn earned in the same period last year. Shell's oil exploration and production activities boosted their profits by £60m to £408m. There was also a strong 25 per cent gain in downstream and transport activities where quarterly earnings reached £463m. Analysts said the market was taken aback by the size of the charge, even though the underlying result was quite strong. "If you strip out the restructuring costs and the currency losses, this was a good set of figures," one analyst said last night. However, Shell was cautious about the outlook. It said that oil prices had weakened over the quarter because of Opec's inability to agree on quotas, and the prospect of a resumption of supplies from Iraq. "Although a modest recovery of prices might be expected as demand increases in the second half of the year," it said, "the market is likely to remain volatile." Lex, Page 12; Details, Page 17

'Better times' for BP

A STRONG gain in second quarter profits yesterday took British Petroleum a step further to recovery from last year's heavy losses. The group unveiled operating profits of £581m (\$865.7m) on a replacement cost basis, which excludes the effect of changes in the value of oil inventories. Mr David Simon, chief executive, said: "It is no longer the worst of times. It is not yet the best of times. But it is better times." The result was better than the market had been expecting and BP's shares gained 2 1/2p to 306p. Much of the improvement came from the severe cost-cutting campaign instituted by Mr Simon. Several thousand people have left the company, and more than £1.5bn of assets have been divested so far this year. Among the group's operations, the refining and marketing side made the strongest advance by more than trebling profits compared to last year. But the chemicals business continued to suffer from the squeeze in margins, recording a first half loss of £37m, including £24m of restructuring charges. Mr Simon said the group was still aiming to reach its target of £2bn profit by 1995, along with capital spending of \$5bn a year, and annual debt repayment of \$1bn. But the returns being earned were still not high enough, and it was too soon to increase the dividend.

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MOULINEX

GROUPE MOULINEX

Results for the 1992-1993 financial year

The Board of Directors met on 23rd July 1993 to close the financial statements for the financial year 1992/1993, which exceptionally spanned a fifteen-month period.

As at 31st March, the Group's financial statements incorporate the figures for the first quarter of 1993, which is traditionally a period of sluggish sales.

Despite a higher interest expense for this period, amounting to FF40 million and due to higher interest rates and indebtedness, the loss for the 15-month financial year amounted to FF131 million, against FF115 million at 31st December 1992.

Results have improved in relation to the first quarter of 1992: turnover increased by 4 per cent and the *pro forma* net result improved by FF74 million from FF90 million in 1992 to FF16 million in 1993.

Consolidated results (FF million)	1992 (12 months)	1/1/92 31st March 93 (15 months)	Pro forma 1/4/92 31st March 93 (12 months)
Turnover	8,218	9,939	8,293
Operating profit	235	316	356
Net interest expense	(345)	(448)	(386)
Result from current operations	(110)	(132)	(30)
Net result after tax	(115)	(131)	(41)

Adjusting for exchange rate variations, consolidated turnover over a twelve-month period (from 1st April 1992 to 31st March 1993), of which over 80 per cent was recorded abroad, remained stable at FF8,293 million.

Owing to higher research costs due to technological trends and longer project durations, it has been decided to capitalise part of the research costs for the year, for a total amount of FF132 million.

Efforts deployed since the start of 1992 to improve productivity and reduce costs remain a priority and the beneficial effects are beginning to bear fruit.

Turnover for first quarter of new financial year 1993-1994 (1st April to 30th June 1993)

For the first three months (1st April 1993 - 30th June 1993) of the current financial year, Group turnover, adjusted for exchange rate fluctuations and expressed in French francs, declined by 10 per cent to FF1,833 million, compared to the corresponding period in 1992, following the first quarter of 1993 (1st January 1993 - 31st March 1993) which saw growth of 4 per cent.

The turnover of Moulinex S.A. (on parent company) was FF1,314 million for the period 1st April 1993 - 30th June 1993. This consolidated turnover is in line with Group forecasts. It reflects the negative effects of three important markets (U.K., Italy, Spain) in which sudden exchange-rate changes resulted in significant economic disorder.

Business trend from 1st January to 30th June 1993

Turnover (FF million)	1/1/92 to 30/6/92	1/1/93 to 30/6/93	Variation	Adjusted for exchange-rate variations
Moulinex Group	3,688	3,548	-3.76	+0.8%
Moulinex S.A.	2,491	2,498	+0.33	

At the end of the first six months of the calendar year, Group sales had fallen by 3.8 per cent, adjusting for exchange-rate fluctuations and in a difficult European environment. This is the result of two contrasted trends:

- In the Italian, Spanish and U.K. markets, the Group recorded a substantial decline in turnover in French franc terms. These countries, which account for 20 per cent of consolidated turnover, have adjusted the exchange rates for their currencies and are experiencing especially tense economic conditions.

- In its principal markets, the Group posted sales increases of 14 per cent in France, 2 per cent in Germany, and 10 per cent in the U.S., with the Krups brand, posting a spectacular 31 per cent increase in Eastern European countries.

Adjusted for exchange-rate variations, turnover for this period was stable (+0.8 per cent).

The level of business recorded at the end of June already illustrates the success met by new product ranges launched by the Group, the effect of which will be gradually amplified. Moreover, these positive trends will be strengthened by falling interest rates and the rise in the U.S. dollar.

Insurance Companies Act 1982 Allianz Cornhill Legal Protection Insurance Company Limited Transfer of General Business

- NOTICE IS HEREBY GIVEN that Allianz Cornhill Legal Protection Insurance Company Limited applied to the Secretary of State for Trade and Industry on 2nd August 1993 for his approval, pursuant to section 51 of the Insurance Companies Act 1982, to transfer to Cornhill Insurance PLC all of its rights and obligations under policies written by it in the United Kingdom prior to 1st August 1993.
- Copies of the Statement of Particulars of the proposed transfer are available for inspection at Allianz House, Great Park Road, Almondsbury, Bristol, BS12 4QG between 9.00am and 5.00pm on Monday to Friday until 7th September 1993.
- Written representations concerning the application may be sent to the Secretary of State for Trade and Industry, Department of Trade and Industry, 10-18 Victoria Street, London, SW1H 0NN before 7th October 1993. The Secretary of State will not determine the transfer until after considering any representations made to him before that date.

Allianz Cornhill Legal Protection Insurance Company Limited.

Ireland U.S.\$100,000,000

Private Placement Issue Floating Rate Notes 1997/2000 (Coupon No. 17)

Pursuant to Note conditions, notice is hereby given that for the interest period 8th August, 1993 to 7th February, 1994 (185 days), an interest rate of 3 1/2 per cent. per annum will apply (minimum rate condition).

Amount per coupon (No. 17) = U.S.\$ 26,979.17

Payable on the 7th February, 1994



The Long-Term Credit Bank of Japan, Limited
London Branch
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U.S.\$53,000,000

Banco Internacional S.N.C. Floating Rate Notes Due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 6th August, 1993 to 7th February, 1994 the Rate of Interest has been fixed at 4.25% p.a. and the Interest Amount payable on the relevant Interest Period Date 7th February, 1994 in respect of each U.S.\$100,000 nominal amount of the Notes will be U.S.\$ 2,184.03.

Reference Agent

Standard Chartered

Standard Chartered Capital Markets Limited
6th August, 1993



£50,000,000
Floating Rate Notes 1997
(frequent with existing £100,000,000)

For the period 4 August 1993 to 24 September 1993 the notes will bear interest at 6.10862% per annum. Interest payable on the relevant interest payment date 24 September 1993 will amount to \$85.37 per £100,000 note and \$853.70 per £1,000,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan



BANCA DI ROMA
London Branch

Notice is hereby given that the receipts will bear interest at 3.55% per annum from 5 August 1993 to 7 February 1994. Interest payable on 7 February 1994 will amount to US\$1,834.17 per US\$100,000 receipts.

Agent: Morgan Guaranty Trust Company

JPMorgan

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INTERNATIONAL COMPANIES AND FINANCE

Mixed returns from US retailers

By Nikki Tait in New York

LARGE US retailers yesterday reported widely differing sales patterns during July, suggesting that recovery in the stores sector remains patchy and subject to promotional activity and regional trends.

One of the best performers was Sears, Roebuck, the Chicago-based department store group, which recorded a 15.4 per cent improvement in domestic same-store sales last month.

Mr Arthur Martinez, the merchandise group's chairman, said the gain had been "broadly-based", with noticeably strong results from clothing lines and some "hardlines", especially tyres.

The heatwave which has engulfed parts of the US for the past month had pro-

duced double-digit sales of air conditioners, while Sears was also seeing an increase in demand for repairs and services from consumers in flooded areas of the Midwest.

Kmart, the discount store and specialty retailer which this week disclosed it was considering the sale of its PayLess drug store chain, also notched up a much-improved performance last month.

Same-store sales growth reached 3.7 per cent overall, and the domestic general merchandise side registered a 6.3 per cent advance.

This compared with 1.4 per cent and 3 per cent respectively for the first six months of the financial year.

Mr Joseph Antonini, chairman, said the company was

"particularly encouraged by the continuing strength in our hardline merchandise categories", although he admitted the increase in clothing sales had been more modest.

Also faring fairly well last month were Wal-Mart Stores, the nation's top-selling retailer, which posted a 9 per cent same-store sales gain in July, and May Department Stores, which saw a 7.1 per cent same-store sales advance in its main department store division.

Among specialist retailers, The Limited posted an 8 per cent increase in comparable store sales, while several electronic goods retailers - such as Tandy and Circuit City - also reported significant advances.

But a handful of retail groups told a less encouraging story.

Woolworth, for example, saw

domestic comparable store sales fall by 3.3 per cent in July, while J.C. Penney reported a 3.1 per cent decline in its mainline stores.

The latter said sales in its children's and home divisions had been affected by the moving of promotional events from July 1993 to August this year.

Federated Department Stores, which takes in chains such as Bloomingdale's and The Bon Marche, saw a 0.3 per cent advance in same-store sales last month.

Mr Allen Questrom, chairman, blamed inadequate store sales, plus some planned August promotional activity, for the disappointing returns.

But he added that the July figures "should have no bearing on our business or our performance expectations for the remainder of the year".

Quaker Oats edges ahead to \$575m for year

By Nikki Tait

QUAKER OATS, the Chicago-based cereals, pet foods and beverage company, said yesterday that earnings per share in the year to end-June rose by an underlying 31 per cent to \$4.25, excluding the effects of adopting new accounting standards, restructuring charges and gains on assets sales.

At the operating level, Quaker saw profits rise from \$540.2m to \$575.2m, a more modest 6.5 per cent advance, with sales increasing by 2.3 per cent at \$5.73bn.

However, with accounting-related and restructuring charges excluded, and gains from asset sales omitted, operating profits would have improved by 13 per cent.

In the final three months of the year alone, Quaker recorded operating profits of \$180m, down by 15.1 per cent over the previous year.

Sales reached \$1.54bn, little changed from the levels achieved 12 months previously.

The company said that the decline in fourth-quarter operating profits was largely due to increased advertising and merchandising expenditures across most of its important product categories.

Quaker also announced that its board had authorised the buy-back of up to 5m shares. The company recently completed a 3m share buy-back programme, authorised in January 1993.

Japan finalises timetable for flotation of regional railway

By Emilio Terazono in Tokyo

EAST JAPAN Railway, one of Japan's seven state-owned regional railway companies, will start accepting bids today for its share auction ahead of a public offering in October.

The government was last year forced to postpone JR East's flotation because of the plunging Tokyo stock market.

Stockbrokers and the ministry of finance are hoping that the listing will bring back confidence among individual investors, who have been disillusioned by the fall in the share price of Nippon Telegraph and Telephone, which is part-owned by the government.

The auction procedure is an

attempt by the government, which faced mounting criticism over the initial high pricing of the NTT offer, to keep the offer price of JR East at a reasonable level.

NTT shares, offered publicly in 1986 at ¥1,197m, soared to ¥3,18m the following year. However, the stock fell to an all-time low of ¥453,000 last August, prompting criticism that it was offered at an inflated price by the government.

The outcome of the JR East listing will affect the timing of that of other government-owned companies, including Japan Tobacco and the remaining six railway groups.

The government also intends to float the remaining 65.7

cent stake that it holds in NTT. Half of the 4m shares owned by JNR Settlement, which holds debts and shares of Japan National Railway, the former national railway operator, will be offered in the first tranche.

JNR Settlement will auction 600,000 shares, and will fix a price for the remaining 1.4m shares based on a weighted average of the auction bids.

Investors, including foreigners and individuals, may take part in the auction by submitting bids for a minimum of 50 shares by August 11.

Successful bids will be decided on August 26, and the initial public offering price fixed on August 30.

Weak demand hits Nippondenso

By Gordon Cramb in Tokyo

NIPPONDENSO, the component-making affiliate of Toyota, the Japanese vehicle maker, suffered a 10.4 per cent fall in first-half profits to ¥27.37bn (\$257.3m) before tax, as Japanese demand remained weak and margins were kept under pressure.

Parent company sales were down 4.1 per cent to ¥654.2bn. All product groups were affected, although electronic parts and control equipment held up best.

In Japan, Nippondenso, which has operations in several other countries, sells primarily to Toyota, which owns

23.5 per cent of the company. However, in recent years Nippondenso, the biggest company in the sector, has widened its customer range to include all domestic carmakers except Nissan - and even there has established an indirect tie-up.

Operating profits were down 8.2 per cent at ¥20,74bn, and the company, which has large cash deposits, said a fall of some ¥1.8bn in other income reflected lower interest rates.

From net earnings per share of ¥15.70, against ¥21.28, it is paying an unchanged interim dividend of ¥7.

For the full year to December, the company projected

pre-tax profits down 19.3 per cent to ¥53bn on sales 4.2 per cent lower at ¥1,900bn.

Yokohama Rubber, Japan's second-largest tyre maker, saw pre-tax profits fall 23.7 per cent in the half-year to June to ¥3,63bn, on sales down 7.9 per cent to ¥127.2bn.

It blamed the impact on exports of the stronger yen, as well as the drop in car production.

The company projected full-year profits down 16 per cent to ¥10bn before tax, on a 5.9 per cent drop in revenues to ¥270bn. It is maintaining an interim dividend of ¥3.50, but said it had yet to decide on the final payout, previously ¥4.50.

Rustenburg earnings fall to R281m

By Philip Gawth in Johannesburg

RUSTENBURG Platinum, the world's largest producer, suffered a 30 per cent fall in earnings to R281m (\$78m) from R402m in the year to June and cut its dividend by 28 per cent to 165 cents a share from 230 cents.

The decline followed a poor first half and a substantial improvement in second-half earnings, which rose by 55.6 per cent to R171.3m from R110.1m in the first half.

The improvement was the result of an average 20 per cent increase in the volume of sales of the main platinum group

metals - platinum, palladium and rhodium - and nickel.

Although US prices were mixed - palladium up by 23.1 per cent and rhodium down by 42.6 per cent - the net effect was to increase sales for the second half by 10 per cent to R1,555bn, against R1,411bn, giving total sales for the year of R2,977bn, against R2,919bn.

Earnings fell 30 per cent for the year primarily because of the sharp falls in the rhodium and nickel prices, with the result that revenues were broadly unchanged despite increases in volumes.

The rhodium price averaged \$1,807 an oz, compared to \$2,683 in 1992, while the nickel price

fell to \$2.84 a lb from \$3.46 in 1992.

Unit production costs rose by only 5.8 per cent, well below inflation.

Of the other two platinum producers in the Johannesburg Consolidated Investment group, Lebowa Platinum improved substantially to record a R0.5m loss, compared with a R9.4m loss in the first half.

Potgietersrust Platinum, the developing mine, should achieve its production target of 200,000 tonnes a month within the next two months. The final capital cost of the mine will be R365m, against initial estimates of R555m.

Amic pre-tax down 5% at halfway

By Philip Gawth

ANGLO AMERICAN Industrial Corporation (Amic) suffered a 5 per cent decline to R237m (\$67.6m) in pre-tax income from R239m at the halfway stage as depressed trading conditions took their toll.

But Mr Leslie Boyd, chairman, said there were clear signs that the South African economy had bottomed out, and he predicted improved earnings in the second half.

The dividend was maintained at 110 cents a share on

per-share earnings which, including an abnormal credit, rose by 16 per cent to 327 cents from 281 cents.

Turnover at Amic, the industrial arm of the Anglo American group, rose by 15 per cent to R3,86bn, against R3,28bn, but the increase from continuing operations was only 3 per cent. Earnings from operations fell to R1,53m from R1,70m, largely because of lower earnings at Mondri and Boart, two of Amic's unlisted subsidiaries.

Mr Boyd said the group restructuring plans were

"fairly well down the road" and should be completed by the beginning of 1994. The aim was to improve Amic's borrowing and tax efficiency.

Amic yesterday, for the first time, gave a more detailed presentation on its main unlisted activities - Mondri, Boart and Scaw Metals.

Attributable earnings at Mondri fell from R172m in 1989 to R51m in 1992.

Over the same period, Boart's earnings fell from R100m to R47m, and were R12m in the first half of 1993.

CPC takes stake in German group

CPC International, the US food company whose brands range from Knorr soups to Hellman's mayonnaise, is buying an 85 per cent interest in Pfanni-Werke Otto Eckart, a German potato products producer, for an undisclosed sum, writes Nikki Tait.

Pfanni makes a range of potato-based goods. The company has three plants in Germany and one in Poland, and annual sales stand at about \$220m.

Some of the products are also exported to the US, where they are sold under the Pfanni name.

CPC said yesterday it saw considerable scope for extending the Pfanni brand, and

NEWS DIGEST

expected to develop the business "aggressively".

RJR Nabisco Holdings is expected to issue 30m shares of \$25 Series B cumulative preferred stock totalling \$750m next week, according to underwriter Merrill Lynch Capital Markets, Reuters reports from New York.

Merrill Lynch said the expected price for the preferred stock offering was 9 1/2 per cent.

The issue is rated Ba-3 by Moody's Investors Service and BB-plus by Standard and Poor's, the international ratings agencies.

Net proceeds from the sale of the preferred stock offering will be used for general corporate purposes, RJR said.

RJR Nabisco Holdings currently has about \$14m of debt outstanding from the \$29m of debt incurred in the biggest leveraged buy-out ever in 1989.

CAR, the Canadian flight-simulator builder, recorded first quarter profit of C\$7.6m (US\$5.9m), or 7 cents a share, up 34 per cent from C\$5.7m, or 5 cents, a year earlier, on revenues of C\$253m, against C\$240m, writes Robert Gibbons in Montreal. The group said the commercial aircraft simulator and defence markets remained weak.

SCA SOCIETE GENERALE ACCEPTANCE N.V. FRF 300,000,000 WITH OUTSTANDING BONDS WITH OUTSTANDING DUE AUGUST 17, 2002

Notice is hereby given to the Bondholders that, pursuant to Terms and Conditions of the Bonds, the rate of interest applicable to the period from August 17, 1993 to August 17, 1994 is 8.0692 %. This rate of interest has been determined according to the formula provided for in Condition 4. (a) (i), i.e. Annual Average of TME + 0.20% (The Annual Average of TME for the above mentioned period being 7.8692%).

Therefore, the interest payable against surrender of the Bonds will be FRF 806.92 per Bond in the denomination of FRF 10,000.

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CENTROBANCA

CARIPOLO
EFIBANCA

MONTE DEI PASCHI DI SIENA

BANCA D'AMERICA E D'ITALIA

BANCA DEL SALENTO

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Commerzbank may sell shares in DBV to Swiss

By Andrew Fisher in Frankfurt

ZURICH Insurance Group has been holding talks with Commerzbank over the possible purchase of a large minority stake in a German insurance concern with premium income of some DM3bn (\$1.8m).

Commerzbank owns a 48 per cent stake in Deutsche Bau-tenversicherung (DBV), the subject of the talks.

However, Mr Martin Kohlhausen, the bank's chief executive, said earlier this year it intended to reduce this to 25 per cent.

The bank, one of Germany's largest, would neither confirm

nor deny talks with the Swiss group.

Zurich, which has made clear its desire to expand in Germany, confirmed talks, but gave no details.

Mr Kohlhausen has indicated that a foreign partner for Wiesbaden-based DBV, quoted on the Frankfurt stock market, would be desirable to help the expansion of the business.

Such a move would also give Zurich, which has a branch in Frankfurt and owns the Agripina insurance in Cologne, greater access to the German market.

No price has been mentioned. Zurich said a valuation

of DBV was under way. DBV is valued at some DM2bn on the stock market, but its DM3bn volume of premium income means the stake sought by Zurich could be worth about DM700m.

A deal with Zurich Insurance would fit in with Commerzbank's strategy of developing its Ailfinanz (financial services) activities through partnerships rather than outright ownership.

Its links with DBV and Leonberger Bausparkasse, a mortgage savings and loan company in which it owns 40 per cent, have added considerably to its overall business.

Barclays profits improve to £335m

By John Gapper, Banking Editor

BARCLAYS, the UK's biggest bank, yesterday returned to profits helped by a strong performance from its core banking division. Its interim pre-tax profit of £335m (\$500m) compared with £51m in the first half of last year and a full-year loss of £242m.

Provisions for bad debts fell £51m, but still stood at £997m. The bank cut its interim dividend from 9.15p to 8.5p to "rebalance" it after the halving of last year's final to 6p.

Mr Andrew Buxton, chairman, said Barclays was "at an advanced" stage in its search for a new chief executive, from outside, to split his roles. The search started in March after pressure from investors.

"We have had some very high quality candidates, so there is no truth in the rumour that we have found it difficult to find candidates," said Mr Buxton.

The results were affected by an unexpected £285m provision for troubled businesses in the US. The bank has created a United States Transition business holding £4.3bn of assets including poor property loans, its US mortgage processing business, and a portfolio of inadequately priced loans.

The BZW investment banking division made a £234m profit, against £118m. Foreign exchange trading made gross profits before staff and other costs of £137m, against £105m, and other dealing income rose to £247m from £79m.

The bank retained earnings of £84m, against a deficit of £206m. This was the first time since the first half of 1991 that Barclays has managed to retain earnings.

© Douglas Holding, the German perfume and fashion retailer, said its earnings this year had met expectations. Reuter reports from Frankfurt.

Douglas said it was difficult to predict for the year since much depended on Christmas sales. It posted a group operating profit for the first six months of 1993 of DM43.7m (\$65.7m) after DM43m in the same 1992 period.

Austrian banks loosen the knots

Ian Rodger looks at Creditanstalt's planned sale of industrial holdings

IF Austria were a big industrial power, the US government and the European Commission would have long since forced it to unwind the tight connections between its two top banks and the country's leading industrial companies.

More than in Germany, more even than in Japan, the financial-industrial networks in Austria are astonishingly close knit.

However, this week's announcement by Creditanstalt-Bankverein, the country's second-largest banking group, that it intended to sell off most of its industrial holdings indicates that change is at last on the way.

Bank Austria, the country's other large banking group, has said that it would streamline its large industrial holdings.

In fact, Bank Austria has been adding to its holdings, taking over this year much of the large investment portfolio of Wiener Holding, a sprawling conglomerate which, like Bank Austria, is controlled by the city of Vienna.

Even before that move, Bank Austria's industrial portfolio was impressive. Last year, the industrial companies that it controlled either through majority or large minority share stakes had combined turnover of Sch33.4bn (\$12.8m), cash-flow of Sch1.7bn, and employed nearly 21,000 people.

Among its holdings were large stakes in the leading construction groups Bauwesen and A. Porr; AKG, the specialist electronic equipment maker; the Lenzing textile group; the Perlmose cement group and the J.M. Voith turbine and paper machine maker.

For its part, Creditanstalt boasts a 74.3 per cent stake in Semperit, the tyre maker; 71.2 per cent of Steyr-Daimler-Puch, the motor group; 72.5 per cent of Treibacher Chemische Werke; 63.8 per cent of Univer-sale-Bau, the construction group; and 58.4 per cent of Wienerberger Baustoffindustrie, the building materials group, among other things.

These holdings are, to a large extent, the result of Austria's unusual industrial development. Until the collapse of the imperial government in 1918, entrepreneurship was largely sponsored by the banks. After the second world war circumstances favoured the banks. The Russians were determined that industrial companies would not fall back into Nazi hands, and so tended to allow only the government and government-controlled banks to buy them up. (The Austrian government holds 75 per cent of the votes in Creditanstalt.)

Thus, the main commercial banks, Creditanstalt and Länderbau, which merged with a savings bank group to become Bank Austria two years ago, became, along with the state and city governments, the

main owners of industry. For a long time, this fitted comfortably with the tight social partnership that guided Austrian political and economic life. The banks were important vehicles for ensuring that jobs at all levels and contracts of all sizes could be shared fairly among the Blacks (conservatives) and the Reds (socialists).

The portfolios were useful in providing the banks with a steadily growing store of hidden reserves. Under Austrian accounting procedures, equity holdings can be stated in the balance sheet at cost.

Outside estimates put Creditanstalt's hidden reserves on its industrial portfolio at about Sch4bn while those of Bank Austria may be worth Sch5bn.

However, in recent years, not only has the social partnership been coming under strain, so have the banks.

Burdened with heavy losses following ill-fated international expansion in the 1980s, Creditanstalt and Bank Austria have had to realise profits on their industrial holdings to balance their books.

For example, at the end of 1991, Creditanstalt sold its stakes in three Austrian brewers for Sch1.5bn. Last year, it covered much of its Sch5.7bn in provisions by crystallising the capital gains on its controlling stake in Wienerberger.

This was done in a curious way by selling it to a subsidiary. A change in accounting law will soon outlaw this rather murky process which allows the bank to have its cake and eat it, too.

Analysts in Vienna say that by the end of next year Bank Austria may well have had to crystallise the capital gains on all its industrial holdings to cover the costs of its merger and bad loans.

Meanwhile, the capital market environment has changed. Both banks actively promote their shares to international investors, but they are finding that portfolio managers in the UK and the US do not like banks having large industrial holdings.

Creditanstalt has seen the writing on the wall, and has declared that it will run down its industrial portfolio over the next few years.

Mr Guido Schmidt-Chiari, the chairman, says the bank will probably still hold on to minority positions in companies with which it has a strong commercial relationship. "We will be a nearly pure bank, although perhaps not as pure as a UK clearer," he said on Tuesday.

Bank Austria's policy is less clear. Privately, directors indicate that the bank will gradually sell off the portfolio, but publicly they have to be sensitive to the socialist leanings of their main shareholder and so they say they will only streamline or optimise their holdings.

Schering ahead at halfway mark

By Judy Dempsey in Berlin

SCHERING, the Berlin-based pharmaceutical and agrochemicals company, yesterday announced a 3 per cent profit increase for the first six months of the year.

In spite of restructuring costs, the company expects this year's earnings to match those for 1992.

Group sales fell by 1.7 per cent to DM2.87bn (\$1.7bn) from last year's comparative DM2.82bn. The lower turnover

was partly affected by the appreciation of other European currencies against the D-Mark, as well as sales of operations shed by the company over the past year.

As expected, domestic sales in the pharmaceutical sector continued to be depressed because of recent government health reforms which include a new pricing system for medicines. Domestic sales rose 1 per cent to DM1.99bn. Foreign sales increased to DM2.32bn from DM2.30bn.

The sharp decline in sales in the agrochemical sector, which fell 22 per cent during the first quarter of this year, has slowed down. For the first six months of this year, they fell 8.2 per cent to DM786m, compared with the same period last year.

Schering announced that its shareholders would vote on December 15 for the planned merger of its agrochemical division with Hoechst, the country's large chemical group.

NEWS IN BRIEF

LVMH buys control of media group

LVMH M&S Hennessy Louis Vuitton, the French luxury products group, has reached an agreement to acquire control of France's Defosse International for FF110m (\$19m), AP-DJ reports from Paris.

Defosse said that while "a large majority of shareholders" had approved the sale, they would meet again on August 23 to finalise it and work out details. Defosse said the accord included a restructuring of the publishing company's bank debts.

Defosse is prominent in French business newspapers,

producing the dailies Agéfi and La Tribune-Defosse.

■ Banco Exterior, the Spanish bank, said consolidated net profit after minorities rose 7.6 per cent to Ptas17,450n (\$121m) in the first half of 1993 from Ptas16,240n in the same period the previous year. Reuter reports from Paris.

■ Banco Exterior forms part of Argentaria Corp Bancaria de Espana, the state-run banking group.

■ Coca-Cola will invest \$1.5bn in eastern Europe between 1992 and 1995, according to Mr Ralph Cooper, the chief of the company's European operations. Reuter reports from Paris.

Mr Cooper said plants and distribution centres built in east Germany had been a valu-

able starting block for the company in eastern Europe.

■ Holderbank Financiere Glarus, the world's largest cement producer, has taken a 51 per cent stake in Cimenterie de l'Oriental de Morocco for an undisclosed sum. Reuter reports from Zurich.

CIOR, which was up for sale as part of Morocco's privatisation programme, has two cement plants in Oujda and Fes and a transshipment facility in Casablanca.

"The Moroccan investment is part of Holderbank's geographic diversification strategy and represents the beachhead for the group's expansion into the Maghreb countries," Holderbank said.

CIOR has annual sales of SF7125m (\$83.3m).

Vard losses widen to Nkr212m in first half

By Karen Fossli in Oslo

VARD, the troubled Norwegian cruise and ferry group, yesterday disclosed a sharp deterioration in first-half pre-tax losses to Nkr212.2m (\$29.4m) from Nkr124.54m last year.

The weaker performance is attributed to substantially higher interest payments on debt and losses by the group's ferry operations. The company's shares yesterday closed down Nkr2.50 at Nkr28.

Group revenue increased to Nkr3.35bn from Nkr2.89bn as operating expenses widened to Nkr3.97bn from Nkr2.31bn. Operating profits fell to Nkr161.63m from Nkr210.21m.

Net financial items for the six-month period rose to Nkr373.83m from Nkr235.38m. The rise was largely due to an increase in net interest expenses to Nkr310.44m from Nkr233.33m resulting from a financial restructuring of Kloster Cruise in May when \$300m in 10-year secured notes was issued at a coupon of 13 per cent.

Kloster's half-year losses rose to Nkr116.9m from Nkr100.9m as increased competition in European waters put pressure on summer prices.

Larvik Line, one of Vard's two ferry operations, plunged into a six-month loss of Nkr15.8m from profit of

Nkr11.3m last year, due to stagnation in traffic between Norway and Denmark. Scandi Line, the other ferry operation, also fell into a half-year loss of Nkr3.1m against a profit of Nkr1.7m, in spite of an increase in passenger volume.

Mr Ketil Arvesen, analyst with Oslo-based Finanshuset, said the general trend in domestic ferry traffic was weak but that Vard's troubles were exacerbated by having to fill a bigger fleet.

Vard last month halted negotiations to dispose of ferry operations to a group of investors led by Union Bank of Switzerland which offered Nkr1.1bn for the business.

■ Sparebanken Nor, known internationally as Union Bank of Norway, yesterday unveiled a sharp improvement in first-half net profit to Nkr741m (\$101.5m) from Nkr3m last year. Group net interest income rose to Nkr1.514bn from Nkr1.341bn as operating income increased to Nkr2.65bn from Nkr1.85bn, helped by a sharp rise in securities gains to Nkr575m from Nkr77m.

Operating profit in the six-month period increased to Nkr1.42bn from Nkr863m. First-half losses on loans and guarantees rose slightly to Nkr651m from Nkr643m. The bank forecast a weaker second-half performance.



Rustenburg Platinum Holdings Limited Reg. No. 05/22452/06

Lebowa Platinum Mines Limited Reg. No. 63/06144/06

Potgietersrust Platinums Limited Reg. No. 01/06353/06
(All companies incorporated in the Republic of South Africa)

Highlights from the Preliminary Reports for the year ended 30 June 1993 (Audited)

Rustenburg Platinum	1993 Rm	1992 Rm
Gross sales revenue	2,968.0	2,910.1
Profit before taxation	458.4	756.6
Distributable profit for period	281.4	402.3
Ordinary dividends	206.8	288.2
Capital expenditure	415.7	459.3
Earnings per share (cents)	224.6	321.0
Dividends per share (cents)	165.0	230.0

Lebowa Platinum	1993 Rm	1992 Rm
Gross sales revenue	133.2	112.3
Loss before taxation	9.8	28.9
Loss after taxation	9.9	28.9
Ordinary dividends	—	—
Capital expenditure	12.1	57.9
Loss per share (cents)	8.3	24.1

Potgietersrust Platinums	1993 Rm	1992 Rm
Balance Sheet		
Capital employed	3.0	3.0
Share capital	395.6	395.6
Share premium	0.1	0.1
Distributable reserves	398.7	398.7
Shareholders' funds	398.7	398.7
Employment of capital		
Mining assets	321.2	103.6
Net current assets	77.5	295.1
	398.7	398.7

A final dividend of 102.5 cents has been declared payable by Rustenburg Platinum Holdings Limited to shareholders registered at the close of business on 27 August 1993. Date of payment of dividend warrants will be 24 September 1993. (Currency conversion date 13 September 1993.) 5 August 1993

The full text of the Preliminary Reports will be posted to shareholders and copies may be obtained from the London Secretaries, Barnato Brothers Limited, Thames Inn House, 3-4 Holborn Circus, London EC1N 2HB.

NEW ISSUE

This announcement appears as a matter of record only.

AUGUST, 1993



Chubu Electric Power Company, Incorporated

(Incorporated with limited liability in Japan)

U.S.\$350,000,000

6.25 per cent. Bonds due 2003

Issue Price 99.89 per cent.

IBJ International plc

UBS Limited

Nomura International

Lehman Brothers

Credit Suisse First Boston Limited

Daiwa Europe Limited

Deutsche Bank AG London

Kidder, Peabody International Limited

Merrill Lynch International Limited

J.P. Morgan Securities Ltd.

Morgan Stanley International

Paribas Capital Markets

Sakura Finance International Limited

Salomon Brothers International Limited

S.G. Warburg Securities

INTERNATIONAL CAPITAL MARKETS

Denmark raises record £1.2bn in sterling Eurobonds

By Tracy Corrigan

DENMARK yesterday raised a record £1.2bn in the sterling Eurobond market to replenish its currency reserves following heavy intervention in the foreign exchange market to support the Danish krone in July.

The financing led to speculation that other European governments would also need to raise funds to top up reserves. However, other borrowers may choose to wait until the autumn as their needs are not thought to be pressing.

Denmark's financing was split into two tranches: a £700m fixed-rate issue, increased from an initial £500m, of 6½ per cent five-year bonds priced to yield 28 basis points over the comparable gilt yield; and a £500m offering of five-year floating rate notes paying interest at ½ point below the three-month London interbank offered rate.

The financing was split because Denmark wanted to raise both fixed rate and floating rate debt. In the event, it was cheaper for Denmark to tap both markets rather than raise the whole amount in the fixed-rate market and swap a portion into floating-rate funding.

INTERNATIONAL BONDS

The fixed-rate portion of the offering was considered fairly priced and sold well, prompting an increase in size to £700m.

Dealers were relieved when the launch spread of 28 basis points over the five-year gilt was announced, as there had been rumours that some banks were bidding for the mandate at a spread of 35 basis points. The £500m floating-rate tranche was less well received. The sub-Libor pricing was considered ambitious for Denmark.

mark, and dealers said sales were slow.

The all-in cost for Denmark was about 3 basis points under Libor for the floating-rate tranche. Lead-manager UBS accepted that the fixed-rate portion proved more attractive, but added that joint lead-managers UBS and Warburg had "identified a home" for both portions of the offering.

However, some syndicate members remained unimpressed by the floating rate portion: "I saw this financing as a carrot and stick combination," said one.

The fixed-rate bonds tightened slightly to a spread of 27 basis points while the floating-rate notes were bid below their fixed reoffer price of 99.725 at 99.65.

The \$250m three-year deal was arranged by Goldman Sachs Asia and Lehman Asia. The deal followed extensive road shows in south-east Asia to introduce the Abbey National name.

In the Canadian bond market, three more borrowers launched four-year Eurobonds priced over the three-year Canadian government bond benchmark, which has the effect of boosting the yield spread.

UBS Australia and Credit Lyonnais each launched CS150m offerings, while Credit Local de France launched a C\$250m deal.

Elsewhere, the European Investment Bank launched a DM500m issue of 6 per cent bonds due 1997 via Commerzbank.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner
ABN AMRO	250	4.875	98.895	Sep 1996	0.2R	+30 (Wt 3y) 0.5 (Scha Asia/Lehman Asia)	
Abbey Nat./Treasury Services	100	5	99.477	Aug 1995	1.25R	+37.5 (Wt 4y) 0.5 (Schwartz)	
Philippine Airlines	500	6	101.385	Aug 1997	1.375	-	Commerzbank
EUROBOND	700	6.75	99.671	Aug 1998	0.25R	+28 (Wt 4y) 0.5 (UBS/SG Warburg Secs.)	
STERN	500	6.75	99.725	Aug 1998	0.15R	-	UBS/SG Warburg Secs.
YEN	300	3.5	100.15R	Mar 1996	0.3R	-	Goldman Sachs Int.
Mitsubishi Corp. Finance	150	6.25	99.65R	Sep 1997	0.17R	+40 (Wt 4y) 0.5 (UBS)	
UBS Australia	150	6.5	99.25R	Sep 1997	0.25R	+47 (Wt 4y) 0.5 (UBS)	
Credit Lyonnais	150	6.5	99.25R	Sep 1997	0.25R	+47 (Wt 4y) 0.5 (UBS)	
Credit Local de France	250	2.5	100.5	Sep 2001	-	-	Chemical Investment Bank
SWISS FRANCES	250	2.5	100.5	Sep 2001	-	-	Chemical Investment Bank
Deutsche Finanzinvest	250	2.5	100.5	Sep 2001	-	-	Chemical Investment Bank

Final terms and non-callable unless stated. The yield spread over relevant government bonds at launch is supplied by the lead manager. *Private placement. **With equity warrants. ***Fixed rate note. R fixed reoffer price. R fixed reoffer price. R fixed reoffer price.

Gold price declines provide spur for long-dated Treasuries

By Patrick Harverson
in New York and
Sara Webb in London

SHARP declines in gold prices led to solid gains at the long end of the US bond market yesterday morning.

By midday, the benchmark 30-year government bond was up ¼ at 107½, yielding 6.525 per cent. At the short end of the market, the two-year note was up ½ at 100½, to yield 4.134 per cent.

Although still nervous about the possibility that President Bill Clinton's first budget package will fail to pass through Congress, Treasury investors

GOVERNMENT BONDS

were encouraged yesterday by big declines in gold prices. Earlier this year gold prices had risen on revived fears of inflation, but recent inflation data has calmed those fears, leading to the selling of gold.

Yesterday, the Comex gold price dropped more than \$10 to under \$400, and the sharp decline spurred immediate buying of longer-dated government securities, and helped off-

set the unexpectedly large 60,000 decline in weekly gold claims, a figure that normally would have unsettled the bond market.

UK government bonds gained almost half a point at the long end on strong investor demand. Both overseas and domestic investors have been snapping up gilts and Eurosterling paper, attracted by the relatively high yields and the inflation background.

Index-linked gilts continued to perform well, gaining over half a point yesterday. Short-dated conventional gilts held up well although dealers noted some disappointment at the lack of a base rate cut. The September gilt futures contract on Life traded at 110.23 by late afternoon, up ½ from Wednesday's close, on volume of 41,066 contracts.

EUROPEAN government bond markets wilted or showed only modest gains yesterday as the interest rate cuts which many had hoped would sweep across the continent in the wake of the ERM's weekend revamp proved rather more elusive.

ECU bonds rallied, and deal-

FT FIXED INTEREST INDICES

FIVE YEAR HISTORICAL FINANCIAL DATA									
	Aug 5	Aug 4	Aug 3	Aug 2	Jul 30	Year ago	High *	Low *	
Gross Sales (MIL)	99.97	99.80	99.68	99.29	99.17	68.18	99.97	93.28	
Fixed Interest	126.32	120.03	116.68	118.19	118.73	104.49	120.32	108.67	
Basic 100 Government Securities 15/10/26; Fixed Interest 19/26.									
* For 1993, Government Securities high since completion: 127.40 (9/1/93), low 48.18 (3/1/75)									
Fixed Interest high since completion: 120.32 (5/8/93), low 90.53 (3/1/75)									

Strong second quarter lifts BP to £1.17bn

By David Lascelles,
Resources Editor

BRITISH Petroleum yesterday reported a strong set of second quarter results which exceeded the market's expectations.

On a replacement cost basis, operating profits in the second three months of the year were £581m, up from £385m last time. After exceptional items, the result was £261m, compared to last time's loss of £812m caused by over £1bn of restructuring charges following boardroom upheavals.

The second quarter figures brought the half-year profit to £1.17bn, compared with £808m for the first half of the previous year. After exceptional profits of £510m compared with a previous deficit of £777m.

The second quarterly dividend remains unchanged at 2.1p making 4.2p (8.3p) to date.

The main reason for the improvement was the continuing effect of the cost reduction programme launched last year. Exploration and production made an operating profit of

£474m, up from £356m in last year's second quarter, though down from the first quarter of this year. The half year result was £590m, up from £770m.

Refining and marketing made £197m, up from £59m last year, bringing the half year profit to £331m, up from £96m. This was the best quarterly result since 1981, and followed strengthening demand and wider refining margins, and significant cost reductions.

The chemicals business reported a loss of £23m, compared to last year's second quarter profit of £5m. Margins in petrochemicals and polyethylene remain depressed, though they have been offset by improvements in the acetylene, nitriles and specialties businesses and cost savings.

The overall first half loss of £27m included restructuring charges of £24m.

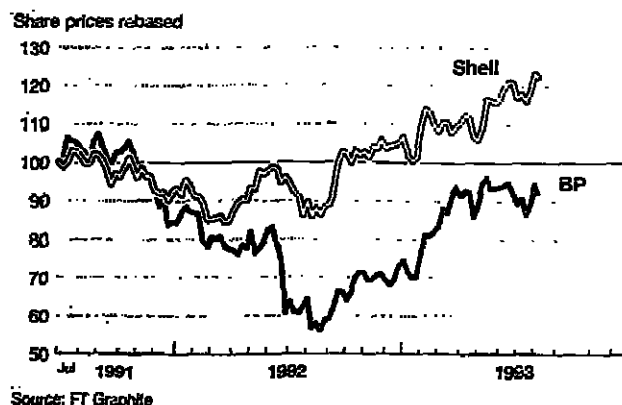
BP pursued its strategy of divestment during the first half, realising £1.6bn (£1.07bn) in the period. This strengthened cash flow and enabled BP to continue paying down

£1.1bn of debt. However, since debt is largely denominated in dollars, the weakness of sterling left gearing unchanged from the first quarter at 94 per cent.

Mr David Simon, chief executive, said that demand for oil would increase worldwide by about 1.5 per cent, but that did not necessarily mean stronger oil prices because of high levels of supply. Demand for oil products was also weak in the US and Europe, and the trading environment for chemicals was "likely to remain difficult". Disposals were expected to yield total proceeds of £2bn by the end of the third quarter.

Mr John Browne, managing director for exploration and production, said that recent changes in UK taxation were unlikely to alter BP's activity in the North Sea, though it might be refocused.

BP is also optimistic about prospects in exploration areas such as Colombia, Azerbaijan, west Africa, the Gulf of Mexico and the west of Shetlands.



Royal Dutch/Shell lifted by oil side

By David Lascelles,
Resources Editor

ROYAL DUTCH/SHELL raised profits by 15 per cent in the first half of the year as improvements in its oil business more than offset persistent losses in chemicals.

However, the result was below market expectations and the shares slipped 9.5p to 63p.

The multinational oil group earned £1.59bn, up from £1.38bn, on a replacement cost basis which removes gains and losses from holdings stocks of oil. This included a 20 per cent increase in second quarter profits from £516m to £619m.

But that quarter included £183m of restructuring charges, of which £112m was in chemicals for redundancy and write-downs. The size of these charges was the main reason for market disappointment with the result.

Profits from exploration and production improved by 22 per cent in the first half, from £813m to £992m. This included a much stronger contribution from the US where Shell Oil was making progress in reducing costs, and where gas prices had recently risen.

The manufacturing, marine and marketing operations also produced higher profits, ahead 35 per cent at £882m (£663m). Although refinery intake was little changed, sales of oil products were up 5 per cent. Again, much of the improvement came from better cost control in the US. Elsewhere, there were £71m of restructuring charges.

But the effect of these improvements was dampened by £17m of losses in the chemicals business, the bulk of which - £15m - was incurred in the second quarter. Petrochemical markets remained depressed with only limited signs of recovery, Shell said, and volumes were affected by maintenance shutdowns at principal plants.

Sterling's strength against other European currencies and the dollar over the second quarter resulted in £141m of currency losses over that period, exceeding the £103m losses incurred in the same period of 1992.

The interim dividends for Royal Dutch and Shell Transport, which account for 60 and 40 per cent of the group's profit respectively, will be announced on September 9.

French closure costs leave TDG 80% lower at £3.5m

By Peggy Hollinger

TRANSPORT Development Group, Britain's second largest haulier, yesterday revealed an 80 per cent drop in interim pre-tax profits to £3.5m, fuelled by the £12.4m cost of closing a loss-making business in France.

The decline came as TDG warned of an increasingly gloomy outlook for the continental European economy in spite of recent ERM turbulence.

Mr Martin Llowarch, chairman, said it was "a gut feeling that things have not yet stabilised there... We believe matters may well get worse before they get better." TDG derives a third of its turnover from continental Europe.

Mr Llowarch was optimistic, nevertheless, saying the pre-tax figures masked a solid performance at the operating level, where profits from continuing operations fell by just £900,000 to £15.9m.

Sales for the six months to June 30 were 3 per cent lower at £276.8m.

"We have taken a one-off hit

to deal with a particular situation," he said, referring to the costs of winding up Translittoral, the long-distance haulier.

"The results are quite encouraging against the lack of any economic recovery." He did not expect any further significant provisions.

It was on this basis that the group had decided to dip into reserves to maintain its dividend at 3p.

Losses per share were 1.06p against earnings of 7.51p last time.

TDG had suffered most in continental Europe, where it is heavily exposed in France, Germany and the Netherlands. Operating profits there had tumbled from £1.23m to £2.89m, while margins had dropped by about a third.

The UK returned a 9 per cent improvement in operating profits to £15.1m, largely due to two years of restructuring.

Mr Llowarch stressed that in spite of the improved performance, the group had "not noticed any significant change in economic activity".

He said that the sale of Wil-

lig Freight in the US, due for completion in March, had been difficult to finalise. Some \$16m (£10.7m) was still outstanding.

However, he remained confident that the new payment programme would be met by the US purchaser.

COMMENT

Take a look at some of TDG's peers, such as NCC, and investors might have some idea of just how the company will look in three to four years' time. This is a company that seems to be paying the price of starting to cope with recession just that little bit too late. Nevertheless, the work is under way, and the balance sheet is strong with gearing of 17 per cent. There is also the \$16m yet to come from Wilig. Forecasts are for £25m this year, leaving the shares looking somewhat overvalued on a multiple of 18. It would appear that the market has been somewhat over-enthusiastic following ERM turmoil. Any real effects of European recovery are expected to be as much as 18 months away.

Hoskins rebels active again

By Catherine Milton

REBEL shareholders of Hoskins Brewery, the small real ale brewer, have requisitioned an extraordinary meeting, at which resolutions will be put to remove two directors, Mr Barrie Hoar and his brother Robert, and elect a shareholder, Mr Richard Holman, to the board.

Last year a separate attempt to remove the Hoar brothers, whose family then held 30 per cent of the shares, collapsed

when dissident shareholders, also critical of management, failed to win sufficient shareholder support.

Mr Holman, the rebel shareholder leader, said he was waiting for the company to respond to his move.

Mr Holman, who bought into the company at the beginning of this year and holds a 7.4 per cent stake, said he had circulated the company's shareholders and found "considerable support" for management change. He claimed 40 per cent

of shareholders were behind him in April when he was preparing to call a special meeting.

He said: "After about eight years the profit and loss account shows a deficit. Hoskins has never paid a dividend and directors fees and emoluments totalled £500,000 in the last five years. Shareholders are not benefiting from this management."

No one from Hoskins was available for comment yesterday.

National Home Loans sells healthcare arm

National Home Loans Holdings has disposed of its controlling interest in Community Health Services, its healthcare subsidiary, which has been acquired by a new holding company.

NHL has exchanged its CBS shares for 35.3 per cent of the new holding company and the remaining 64.7 per cent has been issued to venture capital fund managers Nash, Sells and Partners for £1.5m which will be paid to NHL in settlement of monies lent to CBS. NHL's holding in the new company is worth £984,000.

NFC signs £20m Castrol contract

NFC has signed a £20m contract over five years with Castrol (UK) for the logistics management and distribution of the company's entire range of packaged lubricants to consumer and industrial clients.

Flagstone incurs reduced deficit of £730,000

By Maggie Urry

FLAGSTONE Holdings, the marina, leisure and property group, incurred a reduced loss of £730,000 before tax, down from £2.5m, in the year to January 31, after a return to profits at the operating level.

The group warned that uncertainty over its future working capital, resulting from an acquisition currently under discussion, was expected to be referred to by its auditors in their report on the accounts.

On Monday, Flagstone said it was in talks with another party over a deal which "will have a significant impact on

the company's prospects."

The other party has lent Flagstone £500,000 for one year at a 7 per cent interest rate to provide working capital.

Flagstone said yesterday that Charterhouse "finely no longer acted as its broker. Williams de Broe was advising on the transaction."

Group sales were £612,000 (£1.11m) and operating profits £466,000 (£310,000 loss).

Net interest payable was £208,000 (£407,000) and there was a £573,000 write-down of the company's marina (£225,000 property write down).

Losses per share were 0.53p (1.53p loss).

BOARD MEETINGS

The following companies have notified their shareholders of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Official notices are not available as to whether the dividends are in arrears or as to the sub-dividend amount below are based mainly on last year's dividends.

FUTURE DATES	
Shareholder	
BNP	Aug. 10
Boddington	Sept. 7
Colclough	Sept. 11
Mellors	Aug. 13
Thornhill Pen Farm Inv	Aug. 11
Weymouth District Council	Sept. 7
Weymouth	
English & Calverton Inv	Aug. 11

TODAY

Interim: Investment Trust of Guyana, Newmarket Venture Capital, Perth.

Final: CDEC, Wholesale Plastics.



Registered Offices in Amsterdam

INTERIM DIVIDEND

The Combined Meeting of the Executive Board and the Supervisory Board of Elsevier NV, held on 4 August 1993, resolved to pay an interim dividend for the 1993 financial year of Dfl. 1.67 per ordinary share of Dfl. 1.00 par value.

With regard to what has been agreed with Reed International PLC concerning equal treatment of shareholders, Elsevier's shares will trade ex-dividend from 6 September 1993. The interim dividend is payable on 22 October 1993.

Holders of registered shares will receive the dividend, less 25 per cent withholding tax, through their bank account, as notified to the Company.

Holders of bearer shares will receive the dividend, less 25 per cent withholding tax, on submission of the No. 2 dividend coupon at the offices of MeesPierson NV, ABN AMRO Bank NV, Rabobank Nederland or Internationale Nederlanden Bank NV in The Netherlands. To holders of shares for which a CF-certificate has been issued, the dividend will be made available through the agency of the bank or broker who has custody of the dividend coupon sheet at the close of business on 3 September 1993.

Shareholders may obtain a copy of the Interim Statement, including the results of the Reed Elsevier combined businesses, at the offices of Reed Elsevier (UK) Ltd (Corporate Relations Department), 6 Chesterfield Gardens, London W1A 1EJ.

Amsterdam 5 August 1993
Executive Board

BARCLAYS PLC INTERIM RESULTS 1993

I am on record as saying that 1993 would be a year of recovery for the Barclays Group and I am pleased that we have returned to profitability with pre-tax profits of £335 million for the first half of 1993. The major contributions have come from a good operating performance across the Group, particularly in UK Banking Services, lower provisions for bad and doubtful debts and a strong first half result from BZW Division.

FINANCIAL SUMMARY (UNAUDITED)

	Half-year ended 30.6.93	30.6.92
	£m	£m
Operating profit before provisions	1,327	1,147
Provisions for bad and doubtful debts	(984)	(1,051)
Operating profit	343	116
Write-down of surplus properties	(12)	-
Loss on disposal of Group undertakings	-	(82)
Income from associated undertakings	4	17
Profit on ordinary activities before tax	335	51
Tax on profit on ordinary activities	(111)	(81)
Profit/(loss) on ordinary activities after tax	224	(30)
Minority interests	(35)	(29)
Profit/(loss) attributable to members of Barclays PLC	189	(59)
Dividends	(105)	(147)
Profit/(deficit) retained	84	(206)
Earnings/(loss) per Ordinary Share	11.7p	(3.7p)
First interim dividend per Ordinary Share (payable 11 October 1993)	6.5p	9.15p

The information in this announcement does not comprise statutory accounts within the meaning of Section 240 of the Companies Act 1985. The statutory accounts for the year ended 31 December 1992 have been delivered to the Registrar of Companies and contained an auditor's report which included no qualifications, nor statements under Section 237 of the Act.

The half year has seen three important initiatives: a complete overhaul of the way that we manage our portfolio of risk; the launch of an extensive series of projects that will transform the way we conduct the UK banking business; and the isolation of assets and activities in the United States that no longer fit into our strategic plan for that country.

The improvement in the UK economy is welcome, but we remain cautious regarding the rate of recovery while some of the economies in which we operate remain depressed. Barclays is, however, well capitalised and, therefore, able to support the continuing upturn in the UK economy. We are keen to ensure that we lend productively to our customers and support their businesses. We do not, however, rely solely on economic recovery to improve our performance. The increase in operating profit indicates that the actions we have taken in our business are providing positive benefits for our shareholders.

Andrew Buxton
Andrew Buxton, Chairman
5 August 1993



A FULL HALF-YEAR REPORT HAS BEEN LODGED WITH THE LONDON STOCK EXCHANGE AND A REPORT ON FORM 6-K, CONTAINING ADDITIONAL INFORMATION, IS BEING FILED WITH THE SECURITIES AND EXCHANGE COMMISSION IN THE UNITED STATES OF AMERICA. COPIES ARE AVAILABLE, ON REQUEST, FROM THE SECRETARY, JOHNSON SMIRKE BUILDING, 4 ROYAL MINT COURT, LONDON EC3N 4HL.

COMPANY NEWS: UK AND IRELAND

Dowty buy helps TI rise 25%

By Roland Rudd

THE ACQUISITION of Dowty, the aerospace group, enabled TI, the specialist engineering company, to report a 25 per cent increase in pre-tax profits for the half year to June 30.

Profits rose to £62.8m (£50.2m) on increased sales of £736.7m (£671.4m). However, earnings per share fell from 10.2p to 9p.

Sir Christopher Lewinton, chairman and chief executive, said the takeover of Dowty had diluted earnings more than expected because of the softness in the aerospace industry, which he expects to improve over the year.

"I am always asked every time I do an acquisition whether I paid too much at the wrong time. I believe the £500m paid for Dowty last year was the right price at the right time."

The group is in negotiations to sell a number of non-core businesses, a move expected to

raise some £100m. About half of this should be completed before the year-end, significantly reducing debt.

Borrowings for the half year rose to £241m, representing gearing of 86 per cent. An interest charge of £5m compared with a credit of £2m last year.

Rationalisation at Dowty led to the closure of 2 of its headquarters, two layers of management and the loss of 1,500 jobs over the past year, reducing the workforce to 5,000.

In the last six months 800 employees lost their jobs, most of them at Dowty. Redundancy costs were part of a £9m (£3m) reorganisation charge.

Sir Christopher described the planned joint venture of Dowty's landing gear business with Snecma's landing gear company, Messier-Bugatti, as a "merger for growth".

The two other core businesses continued to perform strongly. John Crane, producing engineered seals, lifted

operating profits to £25.6m (£22.3m). Bundy, making specialised tubes, saw operating profits rise to £23m (£19.7m).

Sir Christopher said: "People forget that 70 per cent of our business is generated by John Crane and Bundy, neither of which are exposed to the aerospace industry."

The interim dividend is raised to 3.85p (3.7p).

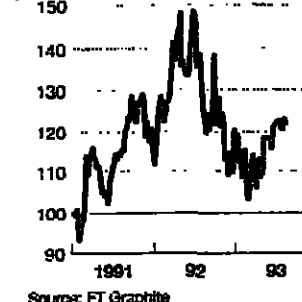
COMMENT

Two of TI's legs have always looked solid, which is why the management has been so keen to remind the City that they generate more than two thirds of revenue. It was the third, Dowty, which looked worrying.

The downturn in the aerospace industry has been worse than TI expected. The acquisition could prove more dilutive in the full year than first envisaged, although the company said it should not prove material. The joint venture with Messier-Bugatti should firm up Dowty when it is completed

TI Group

Share price relative to the FT-A All-Share Index



Source: FT Graphite

next year. By then investors will have a clearer idea as to whether Dowty is as good a buy as TI says it is. Debt remains high, but the disposal programme should, to a large extent, remedy that by the year end. With forecast pre-tax profits of £130m, the shares - up 7p to 35p - look fairly priced on a prospective multiple of 18.8.

Kleinwort Benson doubled to £42m

By Norma Cohen, Investments Correspondent

KLEINWORT BENSON Group, the merchant bank, reported pre-tax profits of £42.2m for the six months to June 30, almost double the £21.3m achieved in the comparable period.

Lord Rockley, chairman, said that all sectors of the business contributed to the rise. "Higher operating profits were consistent throughout the group. There were no one-off contributions."

The company has given no indication that it expects the surge in profitability to continue throughout the year. "The outlook for the remainder of the year is far from certain given international tensions and potential problems in world trade, but we believe we are soundly based to pursue a policy of further growth," the company said.

However, it did not break down the contributions of its securities trading activities - which have benefited from strong markets in the first half - and corporate banking activities which have lost market share in recent years.

The corporate finance division, although strong in overseas markets with particular emphasis on privatisations, has lagged in the UK. This performance was said to be one of the factors which led to the dismissal of Mr Jonathan Agnew, chief executive, in May.

Lord Rockley said that rebuilding the group's stable of corporate clients was among his chief priorities, although there would be no change in overall strategy. "What we will hope to do is to distinguish in people's minds the competence that Kleinwort Benson has and sell ourselves with more vigour."

Among the group's recent success in the UK was a mandate to handle the flotation of half of Banque Indosuez's Garmore fund management subsidiary.

He said the group was still a long way from naming a successor to Mr Agnew. That point is causing some concern with securities analysts who doubt the group's ability to revive its fortunes without a strong chief executive.

The bank continued to pare back its loan book which fell to £1.9bn from £2.1bn at year end. Lord Rockley said the group will withdraw from corporate lending to those unlikely to generate any additional fee-based business.

The interim dividend is raised from 5.3p to 6p, payable on earnings of 24.1p (10.8p) per share.

Barclays making heavy charges for US assets

By John Gapper, Banking Editor

THE US Transition business announced yesterday by Barclays follows a review of operations which started last summer and discovered three groups of assets that the bank decided were probably not worth book value.

The review was led by Mr Richard Webb, who was appointed US chief executive in January after Mr John Kerlake retired. It led to doubtful assets being isolated, although executives insist that it is not simply a poor asset "bad bank".

First element is Barclays/American Mortgage. This has the right to receive fees for processing the mortgage books of other lenders. But as interest rates have fallen, many borrowers have paid off mortgages to refinance them at lower rates.

This has reduced the value of the earnings stream, and the bank has made a £60m specific provision against this. It hopes to develop the business by originating new mortgages and securitising them through its BZW securities arm.

Second is a book of poorly priced corporate loans which the bank made in the late 1980s, some on margins as low as 15 basis points. Although they are performing it has made a £100m general provision to prepare them for sale.

Third is a book of non-performing corporate loans, mostly in real estate, on which Barclays has made a £107m specific provision. The final £10m of the £285m total loss for the business came from items such as staff costs.

The £275m provision contributed to a total of £997m (£1.05bn) in the first half of 1993. UK specific provisions fell to £87m (£825m), helped by fewer large corporate provisions, but French problems lifted EC provisions to £51m (£31m).

The core banking division, including UK branch banking and corporate and institutional banking, raised profits to £407m, against £393m. This was despite a fall in lending volumes, particularly in the corporate sector.

Net interest income in corporate banking increased due to a £102m fall in provisions, many on property-related lend-

ing, wider lending margins and cost reduction efforts. Barclays card, the UK credit card arm, improved "substantially".

The bank maintained its margin on interest-bearing assets at 3 per cent, and raised the spread between interest earned on loans and paid on liabilities to 2.5 per cent (2.3 per cent). This was achieved by hedging of liabilities.

The core tier 1 capital ratio was 5.6 per cent (5.9 per cent). It raised £534m of tier 2 capital, increasing the capital adequacy ratio to 9.7 per cent (9.9 per cent).

Post-tax return on equity was 7 per cent, and Mr Andrew Buxton, chairman, said the target remained 15 per cent. It was content with a target below National Westminster's 17.5 per cent because it did not want to take on excess risk.

Mr Buxton said the bank was maintaining its market share of lending, but this was not vital. "We can afford to lose a bit of market share as long as we come out with a better business," he said.

Earnings per share rose to 11.7p (losses 3.7p) and the interim dividend is cut to 6.5p (9.15p).

DCC offer values Flogas at £79.4m

By Paul Taylor

DCC, the Dublin-based private industrial holding company founded and run by Mr Jim Flavin, yesterday bid 35p a share to lift its 29.9 per cent stake in Flogas, the publicly quoted Irish distributor of liquefied petroleum gas, to 60.1 per cent.

The bid values Flogas, which is the UK and Ireland's second largest supplier of LPG, at £79.4m (£74.5m). Its shares closed at 240p.

Yesterday Flogas directors, who are recommending the partial cash offer, estimated that the group would report a pre-tax profit of £16.5m for the six months to

June 30, equivalent to earnings per share of 33.3p. The offer price represents a multiple of 13.9 times estimated earnings.

In the 13 months to June 30 last year Flogas reported pre-tax profits of £17.2m and earnings per share of 33.9p.

DCC, which has interests in five core sectors including the energy and waste oil management sector, said it was making the partial bid to expand its interests in this area.

Under the terms of the offer, Powerimp, a subsidiary of DCC in which the executive directors and another executive of Flogas will have a 20 per cent minority interest, is bidding for up to 7.37m

Flogas shares.

Flogas shareholders, other than DCC which already holds 7.33m Flogas shares, who accept the offer will be assured of receiving 35p for up to 43 per cent of their individual holdings. Flogas directors hold 1.87m shares, equivalent to a 7.6 per cent stake.

DCC said that Flogas would retain its existing executive and non-executive directors and management.

The committee of independent Flogas directors, advised by SG Warburg, has said that it considered the partial offer to be fair and reasonable and have unanimously recommended it.



TRANS-NATAL Coal Corporation Limited

(Incorporated in the Republic of South Africa) Registration No. 6310/000/06

AUDITED RESULTS FOR THE FINANCIAL YEAR ENDED 30 JUNE 1993

INCOME STATEMENT

	30 June 1993	30 June 1992
Sales tonnage (millions)	27.1	26.5
	(Rm)	(Rm)
Sales revenue	1 638.7	1 564.1
Operating income	225.0	226.2
Income before taxation	167.5	199.7
Income after tax, before extraordinary items	115.5	143.6
Extraordinary items	(17.0)	-
Attributable income	98.5	143.6
Earnings per share before extraordinary items (cents)	144.9	180.2
Dividend per share after extraordinary items (cents)	123.6	180.2
Dividend per share (cents)	80.0	80.0

BALANCE SHEET

	30 June 1993	30 June 1992
	(Rm)	(Rm)
Shareholders' interest	952.4	954.5
Outside shareholders' interest	8.5	8.5
Group equity	960.9	963.0
Loans	268.3	239.9
Capital employed	1 229.2	1 202.9
Net mining assets	1 172.8	1 082.9
Stocks and consumables	63.9	82.0
Investments and other assets	43.2	51.4
Net monetary assets	(50.7)	(13.4)
Employment of capital	1 229.2	1 202.9
Cash balance	107.4	197.7

Note: The results of the Group's joint ventures are accounted for by the proportionate consolidation method and the 1992 figures have been restated accordingly.

COMMENTS

- Trans-Natal maintained its operating income for the year ended 30 June 1993 at R225.0 million, notwithstanding the adverse market conditions faced by coal producers, particularly declining export prices. This achievement can largely be attributed to increased sales volumes (refer Note 2) and containment of cost increases (refer Note 4).
- Total sales volumes for the year at 27.1 million tons were 2.3% higher than for the previous year with exports (11.6 million tons) and sales to Eskom (10.5 million tons) showing an improvement of 2.7% and 7.1% respectively. The continuing low demand from the metallurgical sector in South Africa resulted in a 7.4% reduction in inland sales.
- Sales revenue increased by R74.6 million or 4.8% mainly as a result of increased sales volumes and a more beneficial exchange rate, largely offset by lower export prices. On average, US dollar prices of steamcoal exports declined by 5.7% compared to the 1991/92 prices. This decline was ameliorated by a more beneficial exchange rate (R2.98:\$1.00 compared to R2.88:\$1.00 in 1991/92). Revenue generated by sales to Eskom showed a 13.2% improvement as a result of higher demand from both the Matla and Hendrina power stations as well as a 6.5% average price increase.
- Cost of sales increased by 5.7% to R1 413.7 million and productivity improved by 21.7% to 303 saleable tons per man per month. Despite the larger proportion of higher cost export sales, unit cost of sales increased by only 3%. The escalation of mining costs per ton was restricted to 6.1% due mainly to the effect of ongoing capital expenditure and productivity improvements. This trend is expected to continue as the rationalisation of production sources has largely been completed.
- The substantial investment that the Group has made in securing a sound export base resulted in a reduction in the

cash balance and a corresponding reduction in financing income (refer Note 5). The cumulative effect of high capital investment over the past few years resulted in an increase in the amortisation charge. Income before tax consequently fell by 16.1%.

6. The reduction in the company tax rate from 48% to 40% offset the adverse effect of the abolition of exporters' allowances available under Section 11 (bis) of the Income Tax Act. However, the introduction of the secondary tax on companies (which amounted to R6.9 million for the period under review) increased the effective tax rate for the Group from 28% to 31%. Income after tax before extraordinary items therefore fell by 19.8% to R115.5 million.

7. The effect of the reduction in the company tax rate on the deferred taxation benefits reserve which amounted to R44.6 million, was treated as an extraordinary item and was set off against the extraordinary write-off of the following items:

- writing down the Group's investment in Ermelo Mines by R24.3 million to a realisable value as indicated in the interim report;
- low demand from the metallurgical sector required a scaling-down of operations at Delmas Colliery. Delmas Colliery was therefore converted to a single-shift operation with effect from 1 July 1993 and regrettably 330 employees had to be retrenched. The co-operation of the various labour unions and organisations helped to reduce disruption. The writing-off of the unamortised value of redundant equipment and infrastructure at Delmas Colliery, together with the cost of retrenchment, amounted to R20.0 million;
- the depressed demand from the metallurgical sector continued to adversely affect the profitability of an associate company and it was consequently decided to write-down Trans-Natal's investment in that company by some R9.0 million to what is considered a realisable value;
- writing-off redundant assets at both Eikeboom Colliery and the Eikeboom section of Koofontein Mines following the rationalisation of activities, amounted to R8.3 million.

8. The reduction in the Group's cash balance from R197.7 million in June 1992 to R107.4 million in June 1993 reflects the substantial investment in mining infrastructure and the voluntary retirement of an expensive loan. The cash balance was augmented by raising a new loan at more favourable rates to finance projects at Optimum Colliery. The lower cash balance was the major reason for the reduction in the Group's net monetary assets. The Group nevertheless remains a net investor. Total capital expenditure is forecast to reduce to approximately R150 million in the 1993/94 financial year.

9. In the absence of a substantial improvement in the dollar price of steamcoal exports, it is unlikely that the Group will be able to report a similar level of income after tax in 1993/94 despite the current favourable exchange rate.

10. The final dividend has been maintained at 57 cents per share, making a total of 80 cents per share for the year.

On behalf of the Board
B.P. Gilbertson - Chairman
D.J.K. Murray - Managing Director

NOTICE OF DIVIDEND DECLARATION

6 August 1993

Final dividend of 57 cents declared on 6 August 1993 - 57 cents.

Last day for registration - 20 August 1993

Payable on 10 September 1993.

Register closed from 21 August to 5 September 1993.

Currency conversion date - 31 August 1993.

Copies of the full announcement can be



A technique for success

Raymond Snoddy on the Reed/Elsevier merger

ASK THE chairman of Reed International and Elsevier, Peter Davis and Pierre Vinken, what difference the merger of their two companies has meant in the past six months and they say - Editions Techniques.

The first results announced yesterday by Reed Elsevier, now one of the world's largest publishing and information groups, were good - a headline profit before tax of £281m for the six months to the end of June.

But it was the acquisition of Editions Techniques, France's largest legal publisher completed last month in a £77m deal which demonstrates, they believe, the benefits of merger.

Reed International, which owned Butterworths, the English legal publisher, had been interested in Editions Techniques for some time but had never been able to buy it.

Reed, Mr Davis confesses, had found it easier to expand in the English language common law countries of the Commonwealth.

Pierre Vinken, a former neurosurgeon, had plenty of experience of medical publishing, none in the specialist field of the law. Together they managed to buy the company.

"The negotiations were all conducted in French - fluent French," says Pierre Vinken pointedly. The task was assigned to the old Elsevier finance team which is based in Neuchâtel in the French-speaking part of Switzerland.

"Symbolically and strategically, it was much more important than £77m," says Mr Davis of the deal.

The acquisition is a small example of what the merger was supposed to be primarily about - providing complementary entries to different markets, Reed to continental



Pierre Vinken (left) with Peter Davis: £281m at six months

Europe, Elsevier to the US, rather than cutting costs.

"Then there is the extra clout that the combined resources of the two companies can make available if the right opportunities come along."

Their gaze at the moment is focused on Official Airline Guides, the former Maxwell company being sold by administrators Price Waterhouse.

Reed Elsevier, which has signed a non-exclusive letter-of-intent to pay \$425m (£288m) for the business, is now in the final stages of due diligence.

The outcome for Reed Elsevier could still be influenced by the sale of Macmillan, the US publisher, now under way. The Robert M Bass group together with Paramount are seen as favourites for the Macmillan deal but they have made it

clear they want OAG as part of the package. "It's like playing chess on two boards," says Pierre Vinken.

Even if Reed Elsevier fails to get OAG, there appears to be no shortage of potential takeover targets for the company. It has a list of 15-20 prospects, many of them in continental Europe and the US.

The basic work of integrating the two companies has been carried out and both sides said yesterday it was working well.

One question no-one at Reed Elsevier could, or would, answer yesterday was how the pre-merger businesses were doing relative to each other.

"My businesses are doing better than your business? We don't have conversations like that," said Mr Davis.

the company regarded Mr Masterman as "one of the top men in the quarry business". Starmin had felt he could enhance the value of some of its sites.

The understatement of Starmin's losses hinged on profits having been booked on disposals which have now been reversed.

The company had recorded a £1.4m profit on the sale of some assets and landfill facilities to Chesport in December 1991. However, that deal had fallen through by April 1992.

In May 1992 a company controlled by Mr Masterman, Environmental Protection and Remediation, bought Chesport for £1.8m, mainly in loan notes, and sold it to Jeniva in December that year for £1.85m in shares and an underwritten deferred consideration.

Jeniva took on Chesport's original purchase of assets from Starmin plus an additional quarry with a £100,000 net book value, and a £160,000 cash injection from Starmin. It paid for them with its own shares, representing 36.5 per cent of its total equity. Starmin booked an extra profit of £250,000 on the sale of the additional quarry.

Starmin said a balance of £1.26m which had been recorded as "owing from Chesport" was a "bad debt" written off, while the £750,000 investment in Jeniva had been written down to its cost of £458,000.

The balance of the increased losses stemmed from other transactions and a provision of £1.03m related to non-core activities.

Accounts filed in January for Jeniva and EPD showed that both were qualified by their auditors who prepared them on a going concern basis.

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A speedy result on exams

A students bite their nails waiting for their examination results, due to be published this month, they might spare a thought for the examiners, who have to mark the papers and compile the results.

The task could hardly be more difficult than for the International Baccalaureate Organisation (IBO), the charity that offers a pre-university curriculum and examination for 16-19-year-olds in nearly 500 schools in 37 countries. The papers are set in up to 30 different languages, from English and French to Dzongkha, Swahili and Welsh.

The IBO is now turning to the latest technology to ensure that the results are published as quickly as possible. The source is a publication, the greater the chance of students getting a "second bite of the cherry" if their first choice college rejects them, points out Andrew Bollington, IT project manager at the IBO.

The IBO is conducting a trial with an international managed data network service which should eventually whittle the test results between the administrative centre in Cardiff, the headquarters in Geneva, the offices in New York, Singapore and Buenos Aires and the many schools where the examination is conducted.

At the moment the post from some schools can take six weeks to arrive in Wales. Communicating with the examiners can also take an inordinate length of time.

Once the IBO's plans are fully operational, Bollington envisages data being sent backwards and forwards between the participating schools and Cardiff in minutes. The bulk of the schools should be communicating electronically in two years, he believes.

The network will be used for schools to register the marks for individual coursework, which is one aspect of the assessment process. Then it will be used for examiners to send the test results. Cardiff will then send the final results back to the school.

The IBO has chosen to use BT's managed data network, which means that the schools need only pay a local call charge to dial into the network - the IBO's Cardiff office foots the rest of the bill.

Della Bradshaw

A new breed of weaving machine is sweeping the world of synthetic textiles manufacturing. It runs at four times the speed of a traditional power loom, reduces vibration and power consumption and increases safety and reliability.

The waterjet loom, a combination of precision engineering and a great deal of water, is helping textile industries in developed countries keep ahead of low labour cost rivals which still use older technologies.

What waterjet loom designers have done is to abandon the device that dragged weaving from craft to industry at the start of the industrial revolution.

In 1783, as generations of British schoolchildren learn, John Kay invented the flying shuttle. Its principle is simple. To make cloth, a weaver pulls a horizontal yarn (the warp) across vertical yarns (the weft). Kay's invention was to wind the weft around a bobbin, the shuttle, and fire it like a slingshot to and fro across the warp. Many of the improvements in weaving technology since Kay's day have been in finding better ways of powering the bobbin across the weft.

But the flying shuttle is based on the inelegant principle of accelerating and decelerating a mass of up to 400g when all that is really needed is to move the much lighter yarn.

It is also ugly in practice: shuttle looms have to be built like tanks to cope with the stresses of firing a weight a metre or more across the weft and stopping it a fraction of a second later. The noise made by a shuttle loom and the energy that can be released if it breaks down also make it a health hazard.

The idea of a shuttleless loom has been in the minds of engineers for almost a century. In the early days, they experimented with, among other things, commercial vacuum cleaners to try to push the yarn across the warp with a jet of air.

An airjet loom was patented as early as 1914 and modern versions are now widely used, especially for weaving natural fibres.

But air jet looms move the yarn at only one-tenth of the speed of the pull of air that pushes it. This limits the speed of the loom and the width of the cloth that can be made.

Nor are they good at weaving wet or synthetic fibres, which are denser than natural fibres and resist the push of air.

The solution is to use a jet of water instead of air. Today's waterjet looms are much more efficient than their airjet rivals. The yarn picks up most of the energy in the water and moves at about three-quarters of the speed of the jet of water. They can also be used with wet yarn, sometimes important if the yarn has just been chemically treated. Computer control and precision engineering allow the weft to



More power to your loom: a jet of water transfers most of its energy and can push the yarn much faster than a jet of air

Waterjet weaving is bringing greater speed and efficiency to the textile industry, writes Daniel Green

A new breed looms large

shoot across the warp at more than 10 times a second.

Such unequivocal improvements have, not surprisingly, led to a sales boom for the Japanese companies that developed the technology. Global sales of waterjet looms rose by 135 per cent between 1988 and 1992, overtaking both airjet and conventional shuttle looms, according to the International Textile Manufacturers Federation. Sales of waterjet looms now account for 30 per cent of the world market.

Asia is the biggest market, buying almost 95 per cent of production. This is partly because of relatively heavy capital investment in textiles generally in the region and because consumers in the US prefer natural fibre fabrics, which can be made by airjet looms. Sales in Europe are growing as consumers learn to like the latest synthetic fabrics such as microfibres, which use filaments as fine as silk.

Japanese manufacturer Tsudakoma dominates the market. Brisk sales of waterjet looms last year allowed the company to increase profits at a time when many companies saw profits fall. Other suppliers are the textiles arm of motor manu-

facturer Nissan and Zbrojovka of the Czech Republic, which also manufactures machine guns.

The technology has its drawbacks. When Toray, Japan's biggest textiles manufacturer, was looking for a site for its just-opened UK plant, it needed huge amounts of water to supply a mill of 265 waterjet looms. It chose Mansfield in Nottinghamshire, partly because it could obtain a contract with the National Rivers Authority to allow it to draw more than 1m tonnes of water a year through four boreholes beneath the 250m factory.

For Toray, the level of automation that can be achieved with the latest computer-controlled waterjet looms makes the effort worthwhile. It intends to run the weaving section of its plant entirely unstaffed and it hopes to be able to switch off the lights in its weaving mill later this year.

The performance of both airjet and waterjet looms is being improved by booster nozzles that guide and impel the yarn as it shoots across the warp.

Airjet looms have been singled out in the drive to cut the time taken to change yarns and patterns. This is because expensive garments with short production runs and

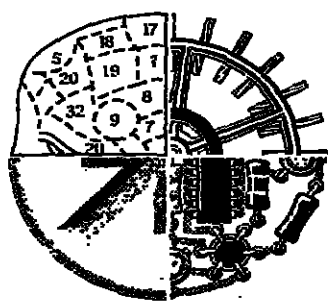
more complicated patterns are more likely to be made from natural fibre fabrics.

The latest airjet machines from Picanol, a Belgian manufacturer, can be split in two so that prepared modules set up from a different design can be slotted quickly into place. Similar machines are made by Lindauer Dornier of Germany and Sulzer Brothers of Switzerland. Waterjet looms will not replace all their rivals. While they are best for rapid manufacture of synthetic fibre cloth, airjet looms and other shuttleless designs remain the first choice for natural fibres.

Even shuttle looms that Kay might have recognised have a place in weaving traditional cloth and carpets in short runs for luxury markets. Sales of shuttle looms now account for less than 10 per cent of the market, although they still account for the majority of working looms around the world.

Textile manufacturing technology moves slowly and inventions more than two centuries old are still in widespread use. The waterjet loom shows that technology still has a powerful role to play in what is often regarded as a traditional industry fit only for low labour-cost countries.

Worth Watching · Della Bradshaw



Audi markets its zinc-coated secrets

Audi, the up-market subsidiary of Germany's Volkswagen group, is offering its skills in zinc-coating technology for steel and aluminium parts to outside customers, writes Andrew Fisher.

Audi is a world leader in zinc-coating technology, with 10-year guarantees on its cars' bodywork. The Bavarian-based company has put its machine tool activities into one division which will sell the technology worldwide. Customers will also be able to make use of Audi's know-how in component design, computerised machining and metal-forming equipment. Audi: Germany, 010 49 841 890.

Video highlights picked by PC

Shooting hour upon hour of holiday videos is easy; the time-consuming part is editing the pictures to cut out all the boring bits.

A Toronto-based software publisher, Gold Disk, has come to the rescue with a video editing package which can be used by anyone with a Windows PC.

The would-be Spielberg watches the recording on the television and uses a simulated version of the camcorder controls, which appear as a picture on the PC screen, to control the recording. By pressing the "start" and "finish" buttons the editor isolates the sections that need to be retained, giving each clip a title. These are then arranged in an appropriate sequence. Gold Disk: US, 408 988 0200; UK, 071 4983275.

Car information in front of your eyes

The technology to project the information from a car instrument panel on to the

windscreen has long been mooted. The Weizmann Institute of Science, in Rehovot, Israel, has developed a holographic technique which could some day deliver the goods.

This twin hologram system exploits ordinary light - no laser is needed - and the optics are just a few millimetres thick, unlike conventional bulky lenses. The new system, which is being exploited by Yeda Research and Development, consists of two holograms coated upon glass. One receives light signals of an image and diffracts them at an angle. The second projects this image on to the desired spot. Yeda: Israel, 3 48 35 10.

Cutting out the PC bottleneck

Although the microprocessor chips that power PCs have been getting faster, the actual performance of PCs has been held back by data "bottlenecks", writes Paul Taylor.

The answer is to devise faster ways to exchange data between the microprocessor, memory chips and expansion cards. Kamco, a UK-based direct sales manufacturer, claims to have beaten its rivals with the first PCs based around Intel's new Peripheral Component Interconnect (PCI) standard which has the support of companies such as Apple, Compaq, Digital and IBM.

Kamco's first PCI machine, which will run the next generation of multimedia software such as Microsoft's Windows NT, is priced at £2,995. Kamco: UK, 0885 271919.

Taking the sting out of tea in the garden

A high-tech version of the old "jam jar and sugar" trap promises to bring a wasp-free summer to gardeners and those who like to eat outdoors.

Distributed by Catchemure, of London, and sold through garden centres, the Waspie is a cone-shaped clear plastic container comprising a tray and a lid. By filling the tray with a sweet liquid or jam and raising the lid slightly the wasps follow their noses and climb through the small gap into the cone. But as they try to escape, by flying towards the light, the wasps hit the rigid plastic sides of the trap. Catchemure: UK, 071 628 4200.

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In Southampton on Wednesday 9th October 1993 at the Novotel 1 West Quay Road, Southampton, 8.30am - 9.30am

In Bristol on Thursday 6th October 1993 at The Grand Hotel, Broad Street, Bristol, 8.30am - 9.30am

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- Tips for handling meetings, TV and presentations
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ACCOUNTANCY COLUMN

Litigation battle spreads to more than one front in US

Richard Lapper explains why accountants are increasingly concerned about 'illogical' legal burdens

"THERE IS really only one issue affecting accountants worth writing about: the litigation crisis," the US journalist Thomas La Freniere was told during a routine interview with a leading US accountant.

La Freniere, the former editor of *International Accounting Bulletin* and himself a former accountant, took the advice. The result - 18 months on - is *The Litigation Nightmare*, published this week by Dublin-based Lafferty Publications, and one of the most complete accounts of the mounting legal threat to accountants.

In a 300-page report, La Freniere details the extent of a burden described by Mr Richard Murray, the chairman and chief executive of Minet Global Professional Services, the insurance broker, "as the most illogical faced by any business".

The threat of litigation has taken on new dimensions, says La Freniere in his introduction to the report. Legal trends in the United States mean that accountants are "held responsible for much more than obvious malpractice. A disturbing trend has arisen which would make them guarantors of good management judgment," says La Freniere.

In the US, where most legal actions have concentrated, the big six accountancy firms have faced a steady rise in legal costs, as creditors and investors in troubled and insolvent companies seek to recover losses.

The costs incurred in fighting and defending legal actions rose by at least 25 per cent to an amount equivalent to 12 per cent of total accounting and auditing revenues in the 1992 financial year. This followed an 18 per cent increase in 1991 to \$404m, an

amount equivalent to 9 per cent of total revenues.

The figures show that 10 of the 12 settlements involve pay-outs of \$50m or more. Four of the cases related to a \$400m settlement by Ernst & Young when it was sued by three US government bodies over the failure of US savings and loans institutions for which it had worked.

Other big settlements included a pay-out of nearly \$150m against Coopers & Lybrand to the bondholders and bankruptcy trustees of Miniscribe, a disk drive manufacturer, and

a pay-out of \$77.5m against KPMG Peat Marwick, Deloitte Touche and 27 others to investors in Wedtech, a defence contractor. Since many settlements are negotiated out of court and given little publicity, the real cost and number of claims is much higher. La Freniere says 1992 will "likely go down as the worst year ever for litigation against accountants".

Worse still, the tide of litigation shows no signs of letting up. Accountants face at least five claims worldwide where investors and creditors or troubled or insolvent companies are

seeking to recover more than \$1bn, three of them outside the US.

These include a claim for \$8bn in damages by the liquidators of Bank of Credit and Commerce International against Price Waterhouse and Ernst & Young and a claim for \$1.1bn against KPMG and Peat Marwick by the state of Victoria in Australia.

Claims in the pipeline in the US include one for \$18m against Peat Marwick (Ballingry Mines and Flair Resources) - and a whole string of \$100m-plus claims stemming from the failures of the Savings and Loans

Associations. Internationally, claims are mounting in scope. La Freniere says that accountancy firms in at least 30 countries have experienced one or more claims. Firms in at least 20 further countries may have claims pending.

Outside the US, Australian accountants seem to be most heavily exposed. "With more than A\$5bn in known claims there are about A\$180,000 worth of claims for each professional employed by the top 16 firms in the country," says La Freniere.

Although the level of liability in continental European countries is low, the trend there is rising faster than in any other part of the world. Last year, for example, French accountancy firms faced about 150 cases, twice as many as in 1991. German accountants' liabilities are currently limited to DM500,000, but as firms prepare financial statements for use abroad a growing proportion of their work will fall outside the scope of this limit.

The report says that if all proposed legislation and regulation in the European Community is adopted, accountants practising in member states will be subjected to the harshest rules anywhere that govern claims and liability. Commenting on the incidence of a claim in South Korea, La Freniere says: "The problems seem to be spreading from the Anglo-influenced countries to places where one would think the likelihood for litigation would be small."

The Litigation Nightmare - a threat to public accounting firms worldwide. Lafferty Publications, 1DA Tower, Pearse Street, Dublin 2, E549.

TAXING SEASON AWAITS MANY FOOTBALL CLUBS

FOOTBALL CLUBS could be pushed to the brink of bankruptcy unless they take immediate action to sort out their tax affairs, a report by Touche Ross has warned.

Touche Ross says that the Inland Revenue has embarked upon a comprehensive review of professional and semi-professional football, in the wake of the successful prosecution of Swindon Town FC three years ago, writes Richard Lapper.

After Swindon was found guilty of defrauding the Revenue, clubs were sent warning circulars and two specialist units were set up to help clubs with problems.

"The limbering up is over and the Revenue team is now in action," says Mr Richard Baldwin, partner with Touche Ross and author of the report.

"The Revenue's recent activity, which has received widespread media attention, clearly indicates that clubs who have not had the taxman knocking at the door should get their PAYE

systems into order immediately because they could be next on the list," says Mr Baldwin.

"This is a big issue for all clubs and some could face demands for back taxes and fines for tens of thousands of pounds," adds Mr Baldwin. "Some settlements already agreed in semi-professional clubs have been in excess of £50,000 but League and Premier League clubs could face bills for hundreds of thousands of pounds. Few clubs are going to escape a visit from the taxman."

Danger areas for clubs include:

- Cash payments to players and managers from which tax and national insurance have not been deducted.

- Payment of "termination payments" for premature ending of a player's contract which may be regarded by the Revenue as a disguised "signing-on fee".

- Payment of tax and national insurance for employees including match stewards and gate attendants.

- Receipt of expenses and benefits such as complimentary tickets, interest free loans and cars to players, staff and directors.

- Signing-on fees which the player waives with a corresponding payment into a pension scheme by the club.

The report says that clubs must collect and account PAYE and national insurance, as well as complete all relevant paperwork.

"Problems frequently arise in relation to payments made to match day staff who may be designated as 'casuals' by the club but who are viewed as employees by the tax office," warns Mr Baldwin.

"If the PAYE and NIC has not been deducted then clubs could face bills going back over a six-year period," he adds.

The Taxman Cometh! - The importance of PAYE to football clubs. Touche Ross, Hill House, 1 Little New Street, London EC4A 3TR.



ROLLS-ROYCE plc

Assistant Taxation Controller

Derby

£ Competitive Salary
Car + Relocation

Rolls-Royce plc is a high integrity engineering group bringing advanced technology to the aerospace and industrial power system markets worldwide. Extensive international experience and technological skills make Rolls-Royce a world market leader in its chosen product fields of aero, marine and industrial gas turbines, power generation and nuclear engineering. In 1992 70% of the Group's sales were achieved overseas.

Reporting to the Head of Taxation Services, the Assistant Taxation Controller will advise UK Group companies on both UK and international tax issues and have primary responsibility for UK tax compliance. As a key member of this international tax function you will also play an active role in tax planning activities for the worldwide Group.

The successful candidate will be a graduate Chartered Accountant, with at least three years post qualifying experience within the tax department of a big six accountancy practice or large industrial organisation. Experience of international tax would also be an advantage.

Interested applicants should send a curriculum vitae to:

J B Thomas
Director of Management Development
Rolls-Royce plc
PO Box 31
Derby DE24 8BJ

c. £80,000 package
plus benefits

Blue-chip UK Multi-national

Midlands

Head of Finance and IT

Director level appointment to the Board of this c. £110 million turnover division of one of this country's foremost international groups. Recent success in gaining major new contracts in the automotive industry, together with significant capital investment in equipment and systems, provide a platform for further growth. Outstanding opportunity for a commercially oriented finance professional with a manufacturing background to influence performance and direction of a dynamic, international business. Excellent career prospects within the Group.

- Responsible to the Divisional Chief Executive for ensuring that the finance, IT and company secretarial functions support the needs of decentralised businesses.
- Providing close support to operating management in identifying cost and performance levers, assisting in contract negotiations and driving through a substantial IT investment.
- Key member of the strategic management team, evaluating acquisition and joint venture opportunities whilst ensuring prompt and accurate financial reporting to Group headquarters.
- Graduate, qualified Accountant, likely to be aged over 35, with a structured training gained in a blue-chip environment with international, manufacturing bias.
- Successful track record of developing and implementing MIS with proven commercial involvement in the management of a complex, manufacturing business.
- Pragmatic and broadly based finance professional, able to provide both day to day support to the business, yet contribute to longer term strategic thinking. Strong IT financial accounting and company secretarial skills required.

London 071 973 8484
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Box 55177/0001,
16 Cornhill Place,
London EC3A 3DP

COMMERCIAL MANAGER: MAJOR RETAIL OPPORTUNITY

North West/Midlands

Age 28-35

£35,000 + Car

Few retail propositions can offer the same scope and prospects to impact on operating performance as our client. Poised to take advantage of improving marketplace conditions through a significant investment programme (already yielding increased market penetration), they seek a Graduate Accountant or MBA to focus on the key issues of profitability and performance.

You will be a key player within a Regional Management Team analysing all aspects of the performance of stores; directly influencing action at the "shop floor" and identifying investment/divestment opportunities. You will also play a part in the delivery of various strategic initiatives, from inception to implementation.

The emphasis is on performance...with a bonus incentivised "can-do" attitude prevailing. A self-starter, you will work autonomously within an open culture. You may have multi-site retail experience and be capable of managing operational relationships whilst influencing the quality of the decision making process within the region.

If you are seeking an exciting commercial experience, apply quoting reference 1222/FT, Berwick House Business Centre,

vehicle to gain "hands on" to Adrian Whittle, ACMA, ACIS, at WTH Executive Resourcing, Livery Street, Birmingham B3 2PB.



WHEALE THOMAS HODGINS PLC

Management Consultancy - Finance

A.T. Kearney is one of the world's largest management consultancies with 35 offices throughout Europe, North America and Asia. Our consultants advise the world's leading multi-national companies on strategy and management.

We continue to seek highly motivated individuals with exceptional academic and business or professional achievements to join our London Office. We are interested in candidates with a specific interest in consulting for the finance function of major corporations and in international transfer pricing.

Successful candidates will have a First Class Honours degree in economics or business studies and will have trained with a leading international accounting firm. They will also be fluent in a second major European language, preferably German.

In return we offer an attractive compensation and benefits package.

Please reply to Dr. Theo Klein, Vice President, A.T. Kearney Limited, Stockley House, 130 Wilton Road, London SW1V 1LQ

ATKEARNEY

FINANCIAL CONTROLLER

London

C. £40,000

Primeline Limited, a progressive Company recognised as England's foremost In-Store Concession Retailer specialising in Promotional Merchandising. Operates Concessions with Exclusive Branded products in most major Retail Groups throughout the UK. Business involves Contract Manufacture of its products, Import/Export, Wholesale and Retail in up to 300 Concession outlets. Looking for expansion to Europe & America with Associated Offices in the Far East.

We are seeking a replacement Financial Controller to play a key, strategic role as a member of a small energetic & progressive senior Management Team.

The appointee will assume total responsibility for all financial and accounting aspects of the Business as well as managing the general administration of the Company.

The prospective candidate must be a graduate calibre qualified accountant. Aged 30-45 with good communication & technical skills combined with general business flair.

Applicants should write enclosing a detailed curriculum vitae with salary details to:

You must display a high level of energy & self-motivation along with an entrepreneurial approach.

The desired applicant would have a background in Retail, Import/Export or a general trading company and possess good computer skills.

A Directorship and further benefits will be considered for the right candidate depending on results and demonstrated ability.

JULIE SMITH, PRIMELINE LIMITED,
Regents Avenue, Palmers Green, London N13 5UR

FINANCIAL DIRECTOR

North West

To £45,000, Quality Car, Bonus & Benefits Package

Our client is a long established privately owned manufacturing company. They are acknowledged as market leaders in their sector and their success has been built on a reputation for product quality and innovation. In line with ongoing plans for further growth and expansion, the Board of Directors led by the Executive Chairman now seek to appoint a Finance Director to complete the management team that will successfully take the company forward and meet the challenge of a fast moving and competitive market place.

The Finance Director will contribute business flair and provide practical financial leadership to the closely knit and informal Board. In addition to assuming responsibility for all aspects of financial management and control, you will play a key part in improving systems, tightening controls, raising reporting standards and focusing attention on key performance criteria. Initially, emphasis will be placed on the

introduction of costing systems and assisting with the project management and implementation of an MRP II system.

To be considered for this key appointment you will be a qualified accountant of graduate intellect in the age range 30-40. Your track record to date must demonstrate success in a senior financial management role with exposure to and experience of the implementation of computerised accounting and costing systems in a manufacturing or process environment. You will be practical, down to earth and have a shirt sleeves approach to financial control. You will possess excellent interpersonal and managerial skills and your positive and energetic personality means you will lead by example and quickly establish credibility at all levels within the company. Finally, you will have full confidence in your commercial and business acumen and in your ability to meet the demands and challenges of this important role.

STARK
BROOKS
ASSOCIATES

Please forward your curriculum vitae to Mary Byrne, Stark Brooks Associates Limited,
2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ giving full details of
current salary package, availability and daytime telephone number.

Financial Recruitment Consultants • Manchester • Leeds

child support agency

LONDON BASED

The Child Support Agency started operating on 5th April 1993 as a Next Steps Agency within the DSS. Its function is to provide a service for the assessment, collection and enforcement of child maintenance. It will eventually offer a service to a potential client population of about two million. Further development within its finance function has led to the creation of the following two posts:

FINANCE DIRECTOR

c £35,000

Reporting to the Resources Director, you will be responsible for three sections, Finance, Accounts and Finance Systems. Finance covers such areas as PES, allocations, investment appraisal and costing, while Accounts is responsible for accounting policies, management and annual accounts as well as asset register and cash and overall debt management of clients' accounts and fees. Other duties will include:

- Development of financial reporting to Board and other levels of management.
- Maintenance, review and development of finance systems and procedures.
- Introduction of inter-agency charging.
- Participation in the review of alternative financial regimes for the CSA.
- The development of a professional quality finance function with appropriate staffing.

The successful candidate will probably be CCAB qualified with several years post qualification experience in the private sector and/or of operating commercial accounting in an Executive Agency, Government or a similar body. A knowledge of Government accounting would be an advantage. You will also have experience of implementing finance systems and managing change and have excellent communication and staff management skills.

The Child Support Agency is an Equal Opportunities Employer and is keen to receive applications from all sections of the community, regardless of race, colour, disability, ethnic origin or gender.

Interested applicants should write enclosing a full curriculum vitae, indicating which position they are interested in, to Hugh Everard, Director



Michael Page Public Sector

Specialists in Financial Recruitment
London Bristol Windsor St Albans Leamington Spa Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

SYSTEMS MANAGER

c £28,000

Reporting to the Finance Director, responsibilities will include:

- Identifying the CSA's business requirements for finance and related systems support and be responsible for changes in the requirement.
- Being the agency's focal point for DSS systems development on the financial and management information system (FAMIS), the departmental internal charging projects and other initiatives.
- Review of the cost-effectiveness and appropriateness of current and proposed systems.
- Managing and participating in projects designed to meet these objectives.
- Liaison with customers and co-ordination with other support functions.
- Initiation and implementation of adequate training programmes.

The successful applicant will be a part qualified/qualified accountant and be familiar with commercial accounting requirements. A knowledge of government accounting is desirable but not essential. You will also have extensive experience in the successful implementation of financial and related systems and formal project management experience together with experience of procurement. As there is a lot of interface with non-finance staff, strong communication skills are essential as is the determination to see projects through.

Michael Page Public Sector, Page House, 39-41 Parker Street, London WC2B 5LH. Direct applications will be forwarded to Michael Page.

MANAGEMENT ACCOUNTANT

Circa. £32K

Successful, award winning private company involved in I.T. services with a turnover of £12 million in 1992, situated in Haywards Heath, Sussex require a qualified and experienced management accountant to head up the finance/accounting functions of the business.

The ideal candidate will need to demonstrate experience of leading a small department and strong communications skills. Reporting to the directors, the management accountant will be expected to contribute to strategic decision making policies and improve management information systems across the group. A degree of I.T. user literacy would be advantageous.

Please apply in confidence to: Jess Jaworski, Managing Director, Intertech Computer Consultants Ltd, British National House, Harlands Road, Haywards Heath, West Sussex RH16 1TD

Opportunities in a Global Business

Finance Manager, Regional Operations

Birmingham

To £40,000 + Car

BA Regional Limited was created to enhance the operational strength and regional capabilities of a world-renowned, industry-leading group. With a turnover in excess of £320 million, our future promises much: the operation is responsible for domestic and international services in Birmingham, Manchester and Scotland (excluding Shute operations). There is a clear commitment to optimise the business performance in this key subsidiary.

In strengthening the finance function, which plays an essential role within the group, British Airways seeks an outstanding Finance Manager to join the regional operations management team.

Reporting to the Managing Director (Regions) and functionally to the Financial Controller Europe, this role offers a wide-ranging, commercially-oriented remit. Key tasks will include:

- providing a comprehensive financial/statistical analysis and forecasting capability for line management;
- evaluating capital investment, marketing programmes, distribution channel changes

and pricing strategy;

- ensuring that accounting, cash management and internal activities meet both corporate and statutory requirements.

The successful candidate must either be financially qualified, with 3-5 years' post-qualification experience, or possibly an MBA. This experience must include front line operational support in a fast-moving, international environment. Key personal characteristics are strong analytical and presentational ability, proven man-management skills and the capacity to inspire and manage change.

This challenging role will lead to further career progression and will appeal to fast-track, high achievers.

Please send a detailed CV to our advising consultants: GKR, Search & Selection, Clarendon House, 6 Cork Street, London W1X 1PB. Telephone: 071 387 2820. Please quote reference no. 211J, and include details of current remuneration and availability.



BRITISH AIRWAYS

The world's favourite airline

STRATEGIC ROLES IN FINANCIAL MANAGEMENT

Warwickshire

£ Excellent Packages

ADAMS Pride & Joy

Sears Childrenswear Limited

Adams and Pride & Joy, part of Sears Childrenswear, are the leading names in specialist childrenswear and a major influence in the retail market. With a turnover of £170m, operating in over 300 branches in the UK and Europe the company has experienced considerable growth finally achieving its goal of market leadership in the 0-8 years childrenswear market.

Significant change is now underway within the finance function in order to facilitate a more proactive service orientated operation. Critical to this shift in emphasis is the need to recruit two high calibre individuals who can add substantial value:

Financial Planning & Analysis Manager

With responsibility for a team of nine, the role will involve making tactical and strategic decisions, critically appraising the divisions current and future financial performance, in addition to the production of management information for the Sears Group. Ref TJ8671.

Retail Accounting Controller

Reporting to the Finance Director key responsibilities will include the provision of commercial advice to retail operations, ensuring the provision of quality levels of management information through strong technical and systems based skills. Ref TJ8672.

The two successful candidates will be qualified accountants, aged 32, with first class interpersonal skills and a mature commercial outlook gained in a similar environment. In addition, an ability to drive change and make a significant contribution towards increasing market share and profitability is essential.

Both roles offer excellent career progression within the Sears Group and include an excellent salary, up to 25% bonus, fit car and other benefits associated with a large progressive company.

Interested candidates should write, enclosing full Curriculum Vitae and quoting the appropriate reference, to Timothy Bates or Carmela Dyson at Harrison Willis, Grosvenor House, Bennetts Hill, Birmingham B2 5RS. Tel: 021-633 0010

HARRISON WILLIS

FINANCIAL & LEGAL RECRUITMENT CONSULTANTS

Grosvenor House, Bennetts Hill, Birmingham B2 5RS. Tel: 021-633 0010
LONDON • READING • GUILDFORD • ST ALBANS • BRISTOL • BIRMINGHAM

FINANCE DIRECTOR

North West

c.£70,000

"A highly energetic, financially oriented manager who will create an environment to facilitate the achievement of exciting and demanding growth opportunities."

We are a rapidly expanding independent manufacturer of FMCG products with a turnover exceeding £80 million. Consistent growth has been achieved through aggressive marketing of our products in global markets, and we are poised to further develop the business both organically and by acquisition.

The business has invested heavily in technology and computer systems, but the continuing growth environment now brings about the need for further change: the requirement is to appoint a Finance Director to join a small top management team which will oversee this change and take the business forward.

The key functions will be to chart the financial strategy for the business in total, to represent the business with customers, suppliers and financial institutions and to evaluate and introduce the right financial analysis, decision taking and control functions (which will include taking overall responsibility for existing accounting, DP and treasury departments).

Candidates should be either MBA or professionally qualified graduates (aged under 45) who have made a positive contribution in the finance function to a flexible and dynamic business with a highly developed culture. Experience of dealing with foreign trade and subsidiaries would be an advantage. First rate communication skills are also a pre-requisite.

A remuneration package of around £70,000 plus usual benefits is available, but could be more for an exceptional candidate.

Please reply initially to Box No B1618 FT, Financial Times, 1 Southwark Bridge, London SE1 9HL. We will treat your application in strictest confidence and respond quickly to all replies.

CHARTERED ACCOUNTANT

A young aggressive Lloyd's broker specialising in Marine Insurance requires a new Financial Director to take full responsibility for all aspects of the Accounts Department. Previous experience in the Lloyd's Market essential and a high degree of computer literacy and man management skills will also be required.

Excellent package for the successful applicant, who will report directly to the Chief Executive Officer.

Applications in writing to:

Mrs. E. Tinsley,
Personnel Officer,
J.A. Chapman & Company Ltd.,
Beaufort House,
15 St. Botolph Street,
London EC3A 7DT

Accountant

Poole, Dorset

c.£25,000 + Relocation

The Royal National Lifeboat Institution is an independent charity whose sole aim is to preserve life from disaster at sea. Its annual income is over £60 million, making it one of the largest charities in the UK.

Reporting to the Head of Finance, this is a new position to strengthen further the accounting function and improve its service. Your responsibilities will relate mainly to the fundraising activities of the RNLi and its trading subsidiaries. There are good career prospects.

Candidates, likely to be graduates, will be qualified accountants in their late twenties to early forties, well versed in all aspects of financial and management accounting principles. They should have worked within a computerised environment and be able to relate easily and effectively to commercial and fundraising management.

Please write explaining how your experience matches the above requirements and enclosing a detailed curriculum vitae with salary details and quoting reference ICAS/FT to Jeff Cottrill, Ernst & Young Corporate Resources, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH.

ERNST & YOUNG

ANNOUNCING A UNIQUE COLLABORATION CREATING A CHALLENGING OPPORTUNITY FOR A PROFESSIONAL IN THE ARTS & LEISURE SECTOR

A unique amalgamation of two major venues in the South West is about to re-emphasise the city of Plymouth as the cultural capital of the region. The region's two largest arts and leisure providers The Theatre Royal and Plymouth are combining and are seeking a

FINANCE & ADMINISTRATION MANAGER

As part of a small, key senior management team, you will have a particularly important role to play in the formation of the new company policy and for the overall strategic management of the venue.

Working closely with the Chief Executive, you will be responsible for company strategic planning and the management of all income, expenditure, cash handling and general financial affairs of the combined company. You will provide accurate and timely financial and management accounting information to effect a strong and responsive control of the company's affairs. This will involve ensuring the role of Company Secretary for the group's range of subsidiaries. You will ensure all central administration needs of the company including a wide range of contracting, insurance and information technology matters.

THE PERSON Applications are invited from qualified accountants with at least five years experience outside the profession - probably in a fast moving service industry. Although specific experience in the arts is not essential, an appreciation of them is an understanding of the specific requirements of charitable institutions is also desirable. Good management and systems accounting are essential. You must be able to work to tight deadlines and under pressure and be used to multi-tasking.

The ideal candidate will offer a balance between technical knowledge and skills, proven personal management ability and team working potential. Energy and personal commitment are also essential prerequisites.

Salary: £33,000. Interviews for this position will take place on 2nd and 3rd September.

For an application form, job description and information pack, please contact Nicky Catts at

Bayton Executive Selection, Bere Barton, Bere Ferrers, Leicestershire LE12 7JL.

Deadline for applications 13th August 1993.

The Theatre Royal and Plymouth Pantomime are both registered charities. Theatre Royal Plymouth Limited is a registered charity.

FINANCIAL MANAGEMENT AT THE HEART OF INTEGRATED BUSINESS SOLUTIONS

M4 Corridor and the North

Excellent Packages £28-£35k plus

Few companies can undertake the scale of projects in which our client is typically involved. Working for some of the world's largest organisations, they identify areas where the strategic application of technology can radically improve business performance and provide multifaceted, added value solutions. Their capability is unrivalled and their potential for global leadership immense.

The scope of this business demands highly sophisticated financial planning and management skills. The company is now seeking a number of ambitious, proactive finance professionals who can make an immediate contribution, working as part of talented and multi-disciplined project teams.

A graduate aged mid 20's to late 30's and with either an MBA or ACA/CIMA qualification, candidates should demonstrate a high level of PC/systems literacy, commercial acumen and financial planning/project management experience. The ability to work well in an environment of rapid growth and change will be essential to your success as you focus on one of three critical, discrete areas:

SECTOR ACTIVITY

Working closely with the sales and marketing teams, you will assist and advise on the tendering process... identifying new opportunities, sector drivers and relevant cost/pricing structures by developing proposals with detailed and competitive financial information. (Ref: 1213/FT)

PROJECT MANAGEMENT

Optimising project profitability via strong financial control, you will provide project managers with a full accounting and financial advisory service... focusing on the key issues of cost, cash and timeliness as well as the stewardship of project records. (Ref: 1214/FT)

PERFORMANCE ANALYSIS

A key player in the budgeting, forecasting and financial planning processes, you will provide all facets of the business with meaningful financial data... to support performance analysis, the identification of trends and the improvement of profitability/efficiency. (Ref: 1215/FT)

If a rare opportunity for personal development within an outstanding team, a stimulating environment and a growing business appeals to you, please apply to: Adrian Wheale, ACMA, ACIS, or 13 Berkeley Square, Clifton, Bristol, BS8 1HG.



team, a stimulating environment and a growing business appeals to Tony Hodgins ACA, at WTH Executive Resourcing, quoting the appropriate reference no.

WHEALE THOMAS HODGINS PLC

Opportunities in a Global Business Financial Analysis

Heathrow

To £45,000 + Car

British Airways stands as world leader within the airline industry. Our global outlook has generated a whole range of fresh business initiatives and challenges. Not least among these, the recent strategic alliances with US, Australian, French, German and British counterparts present concrete proof of our stated intention to remain the industry leader.

Finance plays an essential role at the heart of British Airways and is committed to providing a proactive and commercial business support service throughout this growing and successful group.

To ensure that competitive advantage and profitability are sustained, there is a need to strengthen the finance team with the appointment of finance professionals whose responsibilities will involve:

- analysis, reporting and forecasting of information to support the group's sales and marketing operations;
- evaluation and appraisal of joint venture initiatives, profit improvement schemes,

asset utilisation and other corporate finance activities;

- development of corporate reporting and enhancement of MIS systems within the group.

These demanding and high profile roles will require leadership skills and analytical ability of the highest calibre. Successful candidates must either have a financial qualification or MBA, together with 3-5 years' post-qualification experience, including extensive financial analysis and management reporting, within a fast-moving, multi-national environment. Alternatively, management consulting or corporate finance experience would be equally relevant.

If you have a fast-track career record and can make a significant contribution within this demanding environment, please send a detailed CV to our advising consultants: GKRS, Search & Selection, Clarendon House, 6 Cork Street, London W1X 1PB. Telephone: 071 287 3820. Please quote reference no. 210J, and include details of current remuneration and availability.



BRITISH AIRWAYS The world's favourite airline

CHIEF ACCOUNTANT PROFESSIONAL AUDIO EQUIPMENT

SOUTH HERTS PACKAGE TO 30K + CAR

Soundcraft Electronics Ltd, an autonomous operating unit of the Harman International Group, has established an enviable reputation for the design and manufacture of high quality audio consoles throughout the world.

With an impressive growth record over the last 4 years, we are now looking to recruit a high calibre finance professional to take responsibility for the Finance Function of the Company.

Reporting to the Finance Director the successful candidate will assume responsibility for the co-ordination and production of all management, financial and statutory accounts.

Ideally you will be a qualified accountant with 2 years post qualification experience. You should be able to demonstrate proven management accounting, staff management and analytical experience, preferably in a manufacturing environment.

This is an ideal opportunity to develop your skills as a strong number two within a dynamic and fast moving environment.

An attractive remuneration package including executive car, non-contributory pension and life assurance will be offered to the successful candidate.

Please send written details or contact HELEN THOMAS on 0707 665000 for further details.

Soundcraft Electronics Ltd
Cranborne House, Cranborne Road
Cranborne Industrial Estate
Potters Bar, Herts EN6 3JN

Finance Director

City

c £50,000 package

Williams Lea Facilities Management Limited is the market leader in reprographic facilities management in the UK. The company is growing rapidly and wishes to appoint a Finance Director who will be a positive and innovative contributor and who will pay close attention to detail. The company is poised for sustained expansion, both by building on its prestigious UK client base and by selectively pursuing overseas opportunities.

The Role

- Organising all accounting and tax matters.
- Advising on financial aspects of asset acquisition and client contracts.
- Dealing with external advisors and with clients.
- The position offers scope to progress to Group finance function.

The Candidate

- Qualified, commercially-experienced accountant probably in 30s.
- Focus on accuracy and quality of information.
- Excellent presentation skills.
- Team player, manager, with a willingness to become involved in all aspects of the business.

Applicants should send CVs to Sean Williams, Director, Williams Lea Group Limited, 89 Worship Street, London EC2A 2BE.

Williams Lea FM

Williams Lea Facilities Management Limited, a member of the Williams Lea Group

NORTH WEST

c £60,000 PACKAGE + CAR

Finance Director

The profitable Leisure Division of a major UK group is planning significant operational changes and seeking opportunities for diversification in order to position itself for continued success.

The Finance Director will be responsible for all aspects of financial management of the business and will lead a function of some 70 staff. As a key member of the executive team, you can expect wide strategic and commercial involvement during a period of considerable change.

As a graduate accountant, you will have a proven track record of senior financial management in a blue-chip organisation. Demonstrable commercial awareness and business systems literacy are essential pre-requisites. An influential communicator, your personal qualities will include:

a robust personality and well-developed leadership skills. There will be significant opportunities for continued career development within the group for an outstanding performer.

Our client is an equal opportunities employer and applications are welcome from all sections of the community.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Executive Resourcing Ltd, Abacus Court, 6 Minshull Street, Manchester M1 3ED, quoting reference P256 on both envelope and letter.



APPOINTMENTS ADVERTISING

Appears every Wednesday & Thursday (UK) and Friday (Int'l only). For further information or to advertise in this section please call:

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on 071-873 4798

JoAnn Gredell
0101 212 752 4500

Corporate Finance Executives

Competitive Salary & Benefits

City

NatWest Markets Corporate Finance is looking to recruit a number of professionals at Executive level.

NatWest Markets is the worldwide corporate and investment banking arm of the National Westminster Bank group. Corporate Finance provides financial and strategic advice to companies and government organisations on flotations, equity underwriting, mergers and acquisitions and financial reconstructions.

Excellent opportunities are offered to the right candidates who are likely to be aged in their mid-twenties and to have:

- a good honours degree and either an MBA, further professional qualification (ACA or equivalent) or relevant work experience;
- high levels of initiative, energy and business acumen;
- good financial and/or computer modelling skills.

If you wish to be considered please write, enclosing your full C.V., to Ian Carlton at the address below. All enquiries will be treated in the strictest confidence.

NATWEST MARKETS
Corporate & Investment Banking

NatWest Markets, Harman Resources, 12th Floor, 133 Boulevard, London EC2M 3UR

FINANCIAL ANALYST

APPRAISING ACQUISITION AND JOINT VENTURE PROPOSALS

Central London
to £32,500 + car

Our client, a major blue-chip energy company, currently has an opportunity for a qualified accountant to carry out financial appraisals of acquisition and joint venture proposals for power generation and other energy-related projects. Ensuring the financial viability of £multi-million projects, you will prepare economic evaluations and calculate the impact on the company's accounts.

In this high-profile role you'll work closely with the treasury and taxation teams, providing advice on appropriate financial packages for successful ventures, and contributing to the co-ordination of project approval reports.

You should have at least three years' post-qualification experience and detailed knowledge of taxation, financial accounting and project appraisal techniques. The ability to communicate effectively with a wide range of people and work under pressure is essential.

Salary, depending on experience, will be in the range £27,000 - £32,500. A generous benefits package will be offered including car, profit sharing, pension and relocation assistance where appropriate.

To apply, please send full cv quoting reference T5090/FT. Address to the Security Manager if listing companies to which it should not be sent. PA Consulting Group, 123 Buckingham Palace Road, London SW1W 9SR.

PA Consulting Group
Creating Business Advantage

Executive Recruitment - Human Resource Consultancy - Advertising and Communications

Marketing Director

Investment Management House

£50,000 - £60,000 Salary & Package

City

Talented marketing professional to join senior management team of prestigious charity and private client investment division.

THE COMPANY

- Leading, UK based, independent global asset management business.
- Private client and charity investment division is growing, client led and successful.
- Currently c.£500m under management. Client base strong and diverse.

THE POSITION

- Create and implement total marketing strategy for charity and private client investment division.
- Work closely with fund and relationship managers in growing direct and intermediary based businesses.

- Provide expert marketing and sales support and guidance for the division.

QUALIFICATIONS

- Graduate marketing professional with over five years experience in financial services. Success in senior marketing role.
- Ideally, background in retail financial services. Well developed relationships with professional advisors and/or charities desirable.
- Team player and persuasive leader. Highly credible, energetic, innovative and performance driven. First class communicator and outstanding presenter.

Please send full cv, stating salary, Ref M3098 NBS, 54 Jernyn Street, London SW1V 6LX

London 071 493 6392 • Slough 0753 819227
Bristol 0272 291142 • Glasgow 041 294 4354
Aberdeen 0224 638080 • Edinburgh 031 229 2250
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NBS SELECTION LTD
a Norman Broadbent International
associated company



A Graduate with High Potential and International Settlement Experience

South West

to £30,000 Package

Our client is a dynamic, financial services organisation with an impressive track record of growth and achievement. The company is committed to a policy of innovation and quality service and is exceptionally well placed to capitalise on the market opportunities as the UK emerges from recession.

In line with this growth, an exciting opportunity has arisen for a high calibre individual to join the treasury team in the role of Assistant Treasury Administration Manager. Responsibilities will be challenging and diverse including managing a motivated team and controlling all administrative functions including treasury processing, systems support, projects and daily reporting.

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1 June 1993

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Please send a curriculum vitae and details of current salary to: Margaret Freeman, Assistant Personnel Officer, RTZ Limited, 6 St. James's Square, London SW1Y 4LD or telephone 071 930 2399 for further information.

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Baring Asset Management Ltd - a subsidiary of Barings plc - is a leading international investment management group with a portfolio of some £24 billion across equities, fixed interest and property.

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In the first instance, please write with your CV to Peter Phillips, Rada Recruitment Communications Limited, 195 Euston Road, London NW1 2BN. All replies will be acknowledged.

BARING ASSET MANAGEMENT

COMMODITIES AND AGRICULTURE

Coffee futures rise higher as options cover increases

By Richard Mooney

COFFEE FUTURES prices on the London Commodity Exchange surged still higher yesterday in a continuation of what some analysts were coming to regard as a self-perpetuating rally.

The December futures position touched \$1,180 a tonne at one stage, before closing at \$1,157 a tonne, up \$32 on the day, \$119 on the week so far and \$338 from the low reached just four months ago.

In the absence of fresh fundamental news, coffee analysts pointed to options covering in a thin market as the most likely explanation for the latest gains.

Increased confidence in Latin American producers' ability to make their export retention scheme work, and perhaps to persuade African producing countries to join in this market support effort -

has given the market a firmer base in recent weeks. This week's initial jump to 24-year highs was prompted by reports of a cold front threatening frost damage to crops in the south of Brazil, the world's biggest coffee producer.

These factors were still providing underlying support, said Mr Lawrence Eagles, analyst at GNI, the London trading house. But there was "one main reason" for the continuing uptrend, and that was options covering, he said.

He explained that increasing numbers of call (buying) options had been put "in the money" by the recent rise and the options' granters were being forced to cover potential losses by buying futures contracts at an accelerating rate.

In view of the low level of trading volume at present these covering purchases were having an exaggerated effect on prices, pushing more

options into the money and forcing more covering by the granters, he added.

Mr Eagles noted that there were large open positions for call options at \$1,100 and \$1,200 a tonne.

He suggested that there was also an element of catching up with the US market in this week's sharp rise.

Coffee prices at New York's Cocoa, Sugar and Coffee Exchange - where Latin American-style arabica coffee is traded, rather than the mainly African robustas traded in London - had been quicker to react to the possibility of frost in Brazil and nearby positions rose by about 5.5 per cent last week, compared with 4.5 per cent for London contracts.

In the first three days of this week, however, the 9.9 per cent rise for the LCE's September position outdistanced the 2 per cent advance in CSE's corresponding contract.

Sharp climb in India's output is forecast

INDIA'S COFFEE output is set to rise 40 per cent to a record 225,000 tonnes in crop year 1993-94 (October-September), which planters fear could cause a glut, reports Reuter from Bombay.

In its "blossoms estimate" for the new season, the state-run Coffee Board put production at 181,000 tonnes of arabica and 124,000 tonnes of robusta for the year, against this year's 73,000 and 82,000 tonnes respectively.

"The weather has been very good in most coffee-growing areas," a United Planters' Association of Southern India official said. He explained that the coffee crop did well in alternate years. In 1991-92, output was 180,000 tonnes.

India has been exporting coffee freely after the collapse in 1989 of International Coffee Agreement controls.

"There'll be a large surplus in the coming season," said Mr Anil Bhandari, a Coffee Board member and a planter from the southern state of Karnataka, which accounts for the bulk of India's output.

In the first three months of the 1993-94 fiscal year (April-March) exports fell to 17,614 tonnes, worth \$569m (£14m) from 18,575 tonnes in the same period of the previous year.

The government has fixed an annual export target of 120,000 tonnes, in spite of only selling 113,150 tonnes in 1992-93, worth \$53.79bn.

Mr Bhandari said world coffee prices had begun to look up and were again an incentive for India to step up exports. "In this changed scenario, I think we can easily export the targeted 120,000 tonnes," he said.

But analysts have observed that stagnating domestic consumption at 60,000 tonnes will not help India reduce surpluses.

Spice suppliers try to pep up market

Grenada and Indonesia discuss new targets. Canute James reports

THE WORLD'S two leading nutmeg producers, Grenada and Indonesia, are trying to find common ground on which they can control supply and strengthen the world market for the spice.

Recent efforts to lift prices have included destroying stocks.

The latest move is being pushed by Grenada, which produces about a quarter of world output, and whose economy is more heavily reliant on nutmeg than Indonesia's, which accounts for virtually all the other 75 per cent.

The destruction of several hundred tonnes of stock by the countries followed a progressive price decline since their cartel, created in 1989, collapsed.

"We have been speaking with the Indonesians about the state of the market," says Mr Nicholas Brathwaite, the prime minister of Grenada.

"I do not think that we will get another formal pact, but we are hoping that we will be able to reach an agreement whereby we will be able to do something about the supplies to the market," he says.

Indonesian industry officials confirm that delegations have been visiting Grenada for discussions on how best the producers can co-operate to improve prices. They say, however, that the Indonesian industry will not again be party to a cartel that attempts to set prices.

"We have explained this to our Grenadian counterparts, and they have told us that they also are not interested in resurrecting the cartel agreement," says one official. "What we are doing now is discussing how we can co-operate in the international marketing of the product in the interest of both countries."

Prices have since fallen as low as \$550 a tonne and have generally been below \$1,000 a tonne.

The price collapse has been particularly painful to Grenada, for which nutmeg is the main commodity export. Grenada's earnings from nutmeg exports fell from \$18.1m in 1989 to \$4.5m last year.

"In 1989 our farmers received EC\$12m (US\$4.5m) in bonus payments because of the prices which we obtained then," says Mr Brathwaite.

Last year there was a bonus for the farmers because the price has fallen. So we are in a very difficult situation."

It remains to be seen whether the new targets for market supplies will include the 3,500 tonnes that Grenada



Grenada's earnings from nutmeg exports fell from \$18.1m in 1989 to \$4.5m last year following the demise of the cartel

has agreed to ship to JHB, a Belgian company, over five years, mainly for sale to China.

Any new agreement with Indonesia will "complement" the marketing agreement with JHB, Grenadian officials say.

The contract will also allow an increase in supplies of the Grenadian spice to the US market, in which Indonesia is dominant.

JHB is to brand the product and will take more than the contracted 3,500 tonnes if the Chinese market performs well.

The eastern Caribbean island's dependence on foreign earnings from the spice lies behind its need for higher

prices. The Indonesians are more able to tolerate lower world prices because their production costs are lower than Grenada's.

Traditionally the market has been willing to pay more for the Grenadian product because the quality was higher. But in seeking the co-operation of the Indonesians, this is not a factor that Mr Brathwaite considers important.

"The purchasers of nutmeg do not usually note that the Grenadian product is of a higher quality," the prime minister says. "The quality does not determine the price on the world market."

Demand for gold increases 1%

By Kenneth Gooding, Mining Correspondent

GOLD DEMAND rose by 1 per cent in the second quarter of this year compared with the same period in 1992 in spite of an 11 per cent rise in the US dollar price from its 1993 low point, according to estimates by the World Gold Council.

The council is a promotional organisation funded by gold producers. Markets monitored for its quarterly demand trends survey account for about 75 per cent of world demand for gold in the form of bars, coins and jewellery.

There was an 18 per cent drop in demand between the first quarter of this year - the gold price fell to a seven-year low in the first quarter - and the second quarter, from 700.1 tonnes to 575.3 tonnes.

Mr Bryan Parker, strategic planning manager for the council, suggested that, as gold demand was seasonal, the better comparison was with last year's second quarter.

The council says that while the dollar gold price rose during the second quarter there were signs of a slowing of demand growth in the price-sensitive Middle East and India markets.

Imports to key areas such as Hong Kong, Taiwan, Singapore and Dubai, used as staging points for gold smuggled into countries where imports are banned, were also significantly below those in the second quarter of 1992.

Higher prices encouraged gold producers to stop selling forward so much metal and to unwind hedging positions. The council estimated that this resulted in about 500,000 troy ounces (15.5 tonnes) of gold

being withdrawn from the market.

In the developed markets, purchases of gold by jewellery makers fell by 5 per cent or 7.6 tonnes compared with the second quarter of 1992, to 147 tonnes. Increased demand in the US and France was more than offset by a fall in Japan, the UK, Germany, Italy, Spain and Greece.

There was a 32 per cent rise in sales of gold bullion coins, however, to 13.5 tonnes, mainly in North America and Europe, which the council suggested was an indication of a revival of interest in gold among western investors.

Gold demand in the first half of this year was 12 per cent up at 1,275.4 tonnes compared with the same months of 1992, the council said. There was a 24 per cent rise in the first quarter.

Levels; and Winkelhaak, US mines in the new index will be Battle Mountain Gold; Homestake Mining; and Newmont Gold.

The method of calculating the index will be a sum of the market capitalisations of the component companies, denominated in US dollars and based at 1,000 on December 31 last year, when the gold price was \$333 an ounce.

Daily calculations will follow the close of business on the New York and Toronto stock exchanges.

Ecuador opens oil blocks to private sector

By Raymond Collett in Quito

IN AN effort to attract capital investment and boost production, Ecuador is opening significant sectors of the petroleum industry to private enterprise.

Service contracts for oil exploration and production will be open for bidding during September.

The government is also soliciting bids for a project to increase the capacity of the country's two oil refineries and the Trans Ecuadorian pipeline.

Increasing the capacity of the Refineria de Esmeraldas on the Pacific coast will cost about \$120m, while work on the Refineria Amazonas is expected to cost \$22.6m.

Work on the projects is expected to be completed within two years and four years respectively.

The pipes leading from the Amazon rain forest across the Andes to the Pacific ports are to be fitted with higher capacity pumps, enabling them to transport more heavy crude oil, the principal type of crude discovered recently in the region.

Ecuador's new foreign investment regulations give foreign and national investors equal opportunities.

Foreign oil companies are still subject to a flat 44.4 per cent income tax for repatriated profits compared with 25 per cent for Ecuador companies.

MARKET REPORT

Base metal prices largely finished in the minus column the London Metal Exchange as earlier advances and stability proved illusory, dealers said. The three months COPPER price failed to penetrate resistance above \$1,980 but the subsequent retreat was limited by continuing technical tightness. The price closed at \$1,952.50 a tonne, up \$0.25. The LEAD market consolidated below an early 2½-month high of \$420 a tonne for three months metal, closing at \$418.25 a tonne, up \$4.50. But traders expected the market to notch up further gains, saying there was an undercurrent of Far Eastern

London Markets

SPOT MARKETS

Commodity	Price	Change
Copper (per tonne FOB)	\$1,952.50	+0.25
Lead (per tonne FOB)	\$418.25	+4.50
Aluminium (per tonne FOB)	\$1,450.00	-0.08
Gold (per ounce)	\$380.25	-13.25
Silver (per ounce)	\$328.50	-15.00
Platinum (per ounce)	\$401.75	-17.25
Palladium (per ounce)	\$142.75	-1.50

Oil products

Commodity	Price	Change
Premium Gasoline	\$180.12	-0.01
Heavy Fuel Oil	\$81.49	+1
Residual	\$160.12	-0.01
Petroleum Argus Estimates		
Other		
Gold (per ounce)	\$380.25	-13.25
Silver (per ounce)	\$328.50	-15.00
Platinum (per ounce)	\$401.75	-17.25
Palladium (per ounce)	\$142.75	-1.50

Copper (US Producer) 91.50
Lead (US Producer) 33.50
Tin (London Market) 12.00
Zinc (New York) 230.00
Zinc (Prime Western) 230.00
Cattle (live weight) 132.40
Sheep (live weight) 94.50
Pigs (live weight) 72.50
London daily sugar (raw) 228.30
London daily sugar (white) 228.40
Tate and Lyle export price 228.50
Barley (English feed) 11.00
Maize (US No 3 yellow) 11.00
Wheat (US No 2 hard) 11.00
Rubber (RSS 1) 60.00
Rubber (RSS 2) 60.00
Rubber (RSS 3) 60.00
Cocoa (Philippine) 3,001
Cocoa (Philippine) 3,001
Cocoa (Philippine) 3,001
Cotton (US index) 56.50
Wool (US index) 56.50
Cattle (live weight) 132.40
Sheep (live weight) 94.50
Pigs (live weight) 72.50
London daily sugar (raw) 228.30
London daily sugar (white) 228.40
Tate and Lyle export price 228.50
Barley (English feed) 11.00
Maize (US No 3 yellow) 11.00
Wheat (US No 2 hard) 11.00
Rubber (RSS 1) 60.00
Rubber (RSS 2) 60.00
Rubber (RSS 3) 60.00
Cocoa (Philippine) 3,001
Cocoa (Philippine) 3,001
Cocoa (Philippine) 3,001
Cotton (US index) 56.50
Wool (US index) 56.50

Compiled from Reuters

SUGAR - LCE (\$/tonne)

Month	Price	Change
Oct	267.50	+0.00
Nov	267.50	+0.00
Dec	267.50	+0.00
Jan	267.50	+0.00
Feb	267.50	+0.00
Mar	267.50	+0.00
Apr	267.50	+0.00
May	267.50	+0.00
Jun	267.50	+0.00
Jul	267.50	+0.00
Aug	267.50	+0.00

CRUDE OIL - IPE (\$/barrel)

Month	Price	Change
Oct	16.50	+0.00
Nov	16.50	+0.00
Dec	16.50	+0.00
Jan	16.50	+0.00
Feb	16.50	+0.00
Mar	16.50	+0.00
Apr	16.50	+0.00
May	16.50	+0.00
Jun	16.50	+0.00
Jul	16.50	+0.00
Aug	16.50	+0.00

GRAIN - LCE (\$/tonne)

Month	Price	Change
Oct	105.00	+0.00
Nov	105.00	+0.00
Dec	105.00	+0.00
Jan	105.00	+0.00
Feb	105.00	+0.00
Mar	105.00	+0.00
Apr	105.00	+0.00
May	105.00	+0.00
Jun	105.00	+0.00
Jul	105.00	+0.00
Aug	105.00	+0.00

Cocoa - LCE (\$/tonne)

Month	Price	Change
Oct	745	+0.00
Nov	745	+0.00
Dec	745	+0.00
Jan	745	+0.00
Feb	745	+0.00
Mar	745	+0.00
Apr	745	+0.00
May	745	+0.00
Jun	745	+0.00
Jul	745	+0.00
Aug	745	+0.00

COFFEE - LCE (\$/tonne)

Month	Price	Change
Oct	1180	+0.00
Nov	1180	+0.00
Dec	1180	+0.00
Jan	1180	+0.00
Feb	1180	+0.00
Mar	1180	+0.00
Apr	1180	+0.00
May	1180	+0.00
Jun	1180	+0.00
Jul	1180	+0.00
Aug	1180	+0.00

FRUIT AND VEGETABLES

Commodity	Price	Change
Apples (US No 1)	1.50	+0.00
Oranges (US No 1)	1.50	+0.00
Lemons (US No 1)	1.50	+0.00
Grapes (US No 1)	1.50	+0.00
Peaches (US No 1)	1.50	+0.00
Plums (US No 1)	1.50	+0.00
Cherries (US No 1)	1.50	+0.00
Strawberries (US No 1)	1.50	+0.00
Raspberries (US No 1)	1.50	+0.00
Blackberries (US No 1)	1.50	+0.00
Blueberries (US No 1)	1.50	+0.00
Cranberries (US No 1)	1.50	+0.00
Gooseberries (US No 1)	1.50	+0.00
Blackcurrants (US No 1)	1.50	+0.00
Redcurrants (US No 1)	1.50	+0.00
Whitecurrants (US No 1)	1.50	+0.00
Loganberries (US No 1)	1.50	+0.00
Marionberries (US No 1)	1.50	+0.00
Thornberries (US No 1)	1.50	+0.00
Blackberries (US No 2)	1.50	+0.00
Raspberries (US No 2)	1.50	+0.00
Blackberries (US No 3)	1.50	+0.00
Raspberries (US No 3)	1.50	+0.00
Blackberries (US No 4)	1.50	+0.00
Raspberries (US No 4)	1.50	+0.00
Blackberries (US No 5)	1.50	+0.00
Raspberries (US No 5)	1.50	+0.00
Blackberries (US No 6)	1.50	+0.00
Raspberries (US No 6)	1.50	+0.00
Blackberries (US No 7)	1.50	+0.00
Raspberries (US No 7)	1.50	+0.00
Blackberries (US No 8)	1.50	+0.00
Raspberries (US No 8)	1.50	+0.00
Blackberries (US No 9)	1.50	+0.00
Raspberries (US No 9)	1.50	+0.00
Blackberries (US No 10)	1.50	+0.00
Raspberries (US No 10)	1.50	+0.00

WORLD COMMODITIES PRICES

COCOA - LCE (\$/tonne)

Month	Price	Change
Oct	745	+0.00
Nov	745	+0.00
Dec	745	+0.00
Jan	745	+0.00
Feb	745	+0.00
Mar	745	+0.00
Apr	745	+0.00
May	745	+0.00
Jun	745	+0.00
Jul	745	+0.00
Aug	745	+0.00

COFFEE - LCE (\$/tonne)

Month	Price	Change
Oct	1180	+0.00
Nov	1180	+0.00
Dec	1180	+0.00
Jan	1180	+0.00
Feb	1180	+0.00
Mar	1180	+0.00
Apr	1180	+0.00
May	1180	+0.00
Jun	1180	+0.00
Jul	1180	+0.00
Aug	1180	+0.00

CRUDE OIL - IPE (\$/barrel)

Month	Price	Change
Oct	16.50	+0.00
Nov	16.50	+0.00
Dec	16.50	+0.00
Jan	16.50	+0.00
Feb	16.50	+0.00
Mar	16.50	+0.00
Apr	16.	

INVESTMENT TRUSTS - CONT.

[illegible]

Johnston		38%	+3%	94
O'Dell		200%	+7%	200%
Don't Know		30		36
Total		30		31

[illegible]

United Fruit	100	100	100
United Fruit	95	95	95
United Fruit	90	90	90
United Fruit	85	85	85
United Fruit	80	80	80
United Fruit	75	75	75
United Fruit	70	70	70
United Fruit	65	65	65
United Fruit	60	60	60
United Fruit	55	55	55
United Fruit	50	50	50
United Fruit	45	45	45
United Fruit	40	40	40
United Fruit	35	35	35
United Fruit	30	30	30
United Fruit	25	25	25
United Fruit	20	20	20
United Fruit	15	15	15
United Fruit	10	10	10
United Fruit	5	5	5
United Fruit	0	0	0
United Fruit	-5	-5	-5
United Fruit	-10	-10	-10
United Fruit	-15	-15	-15
United Fruit	-20	-20	-20
United Fruit	-25	-25	-25
United Fruit	-30	-30	-30
United Fruit	-35	-35	-35
United Fruit	-40	-40	-40
United Fruit	-45	-45	-45
United Fruit	-50	-50	-50
United Fruit	-55	-55	-55
United Fruit	-60	-60	-60
United Fruit	-65	-65	-65
United Fruit	-70	-70	-70
United Fruit	-75	-75	-75
United Fruit	-80	-80	-80
United Fruit	-85	-85	-85
United Fruit	-90	-90	-90
United Fruit	-95	-95	-95
United Fruit	-100	-100	-100

[illegible]

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Trust	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	99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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

French franc falls again

THE French franc, Belgian franc and Danish kroner were somewhat softer against the D-Mark yesterday in spite of the policy of all three countries to keep their overnight interest rates at very high levels, writes James Blitz.

The French franc was trading at around FF3.4625 against the D-Mark at the start of European trading yesterday. But the franc soon fell back to a low of FF3.4775 after the Bank of France effectively revealed that its foreign exchange reserves had been severely depleted by intervention in support of the franc in recent weeks.

Economists have calculated that the Bank of France's official net reserves fell by some FF100.0bn in the week to July 29 using figures issued by the central bank yesterday.

Some analysts said that this would have left the Bank of France with only FF12.5bn going into Friday July 30, when there was massive intervention to support the franc.

That depletion of reserves would partly explain why the Bank of France allowed the franc to fall through the critical FF3.4150 level that it had been defending that morning. But it also suggests that the

country may have a negative net reserves position, since the figures do not take into account swaps and forward selling of the franc.

The franc closed in London last night at FF3.4685 to the D-Mark from a previous FF3.466. This was despite an overnight cost of borrowing of around 12 per cent.

The Danish kroner also weakened in spite of its 1 month interest rates remaining at 25 per cent. The Danish kroner closed at about DK3.9488 to the D-Mark, having been at the DK3.9225 at the start of the day. The Belgian franc fell outside its former ERM band against the D-Mark, closing at BF21.11 just below its old ERM floor of BF21.05.

The Spanish peseta also fell back yesterday, revealing little support from the government's new plans to rein in the country's budget deficit. The Spanish finance minister, Mr Pedro Solbes, announced that current

spending plans next year will be frozen and that spending on social items will rise by 6 per cent, maintaining its relative weight in GDP.

The weakness of the D-Mark due to this high interest rate policy in Europe continued to give some upside to the franc, which closed at DM1.7165 from a previous DM1.7105.

The dollar was partly supported by better than expected jobless claims figures, which showed a decline in US first time jobless claims to 336,000 in the week to July 31 after a revised 396,000 in the prior week.

US June factory orders also improved. They were up 2.6 per cent, the first gain in four months. However, sterling eased against the D-Mark yesterday, and some speculation that the UK would cut base rates later in the year. The pound closed at DM2.5600, from a previous close of DM2.5575.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central Rate	Current Rate	% Change	% Change	% Change
			Aug 5	Aug 5	Aug 5	Aug 5
Belgium	100	20.36	20.36	0.00	0.00	0.00
France	100	6.55	6.55	0.00	0.00	0.00
Germany	100	1.93	1.93	0.00	0.00	0.00
Italy	100	1.36	1.36	0.00	0.00	0.00
Netherlands	100	2.20	2.20	0.00	0.00	0.00
Portugal	100	200.48	200.48	0.00	0.00	0.00
Spain	100	166.37	166.37	0.00	0.00	0.00
Sweden	100	136.48	136.48	0.00	0.00	0.00
Switzerland	100	7.46	7.46	0.00	0.00	0.00
UK	100	16.36	16.36	0.00	0.00	0.00

US central rates set by the European Commission. Currencies are in descending order of strength. Percentages change are for the week ending August 5. Percentages change are for the week ending August 5. Percentages change are for the week ending August 5.

Source: European Central Bank. Data as of August 5, 1993.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG FUTURES OPTIONS

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MONEY MARKET FUNDS

Money Market Trust Funds

Trust Fund	Assets	Net Assets	NAV	Yield
Calvert Money Fund	\$1.2B	\$1.1B	\$1.00	5.5%
Calvert Money Fund II	\$1.1B	\$1.0B	\$1.00	5.5%
Calvert Money Fund III	\$1.0B	\$0.9B	\$1.00	5.5%
Calvert Money Fund IV	\$0.9B	\$0.8B	\$1.00	5.5%
Calvert Money Fund V	\$0.8B	\$0.7B	\$1.00	5.5%
Calvert Money Fund VI	\$0.7B	\$0.6B	\$1.00	5.5%
Calvert Money Fund VII	\$0.6B	\$0.5B	\$1.00	5.5%
Calvert Money Fund VIII	\$0.5B	\$0.4B	\$1.00	5.5%
Calvert Money Fund IX	\$0.4B	\$0.3B	\$1.00	5.5%
Calvert Money Fund X	\$0.3B	\$0.2B	\$1.00	5.5%

Money Market Bank Accounts

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CANADA																		
Sales	Stock	High	Low	Close	Day	Sales	Stock	High	Low	Close	Day	Sales	Stock	High	Low	Close	Day	
TORONTO																		
4 pm close August 5																		
Canadian in US dollars marked 5																		
833 Alcan Pip	5115	151		151		37570 Duffin	521	25		25		16875 Shaw Cat	5115	25		25		
39900 Agri Corp	5147	12	12	12 1/2		37570 Duffin	521	25		25		36300 Shogren A	537	36		36		
29940 Air Cans	335	330		330		21814 Bellco	516	18	18	18 1/2		36320 Sherrill G	517	18	18	18 1/2		
16560 Alcan Pip	5204	204		204		152078 Domett Int	517	18	18	18 1/2		36320 Sherrill G	517	18	18	18 1/2		
1633 Alcan Pip	5217	121		121		165698 Domett Int	517	18	18	18 1/2		36320 Sherrill G	517	18	18	18 1/2		
52719 Alcan Pip	5206	204		204		2280 Domett Int	517	18	18	18 1/2		36100 Sonoma G	517	18	18	18 1/2		
26838 Air Exp	5312	31		31		12364 Domett Int	517	18	18	18 1/2		36100 Sonoma G	517	18	18	18 1/2		
8000 RSC Q1	514	1		1								36100 Sonoma G	517	18	18	18 1/2		
												36100 Sonoma G	517	18	18	18 1/2		
38121 Bk Mervin	5257	26		27		25940 Echo Day	516	9		15	-1	34573 M&H Bns	511	11	11	11 1/2		
46068 Bk Mervin	5257	27		27 1/2		17121 Ford	517	12	12	12 1/2		34573 M&H Bns	511	11	11	11 1/2		
57000 Bk Mervin	5257	27		27 1/2		15190 Empire	515	15	15	15 1/2		34573 M&H Bns	511	11	11	11 1/2		
26222 Bk Mervin	5257	27		27 1/2		13168 Euro New	530	31	31	32	32 1/2	34573 M&H Bns	511	11	11	11 1/2		
53350 General	513	12		12								34573 M&H Bns	511	11	11	11 1/2		
50400 Bk Mervin	513	12		12		20660 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
548200 Bk Mervin	512	11		11 1/2		4250 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
7740 Bk Mervin	512	11		11 1/2		17257 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
490740 Bk Mervin	512	11		11 1/2		20660 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
40118 Bk Mervin	512	11		11 1/2		4250 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
172500 Bk Mervin	512	11		11 1/2		17257 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
7772 Bk Mervin	512	11		11 1/2		20660 F&I Ltd	514	30	320	320	320		34573 M&H Bns	511	11	11	11 1/2	
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FAR MORE THAN FINANCE.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NYSE COMPOSITE PRICES

Table with multiple columns listing stock prices, volume, and changes. Includes sub-sections for 'Continued from previous page' and 'AMEX COMPOSITE PRICES'.

NASDAQ NATIONAL MARKET

Table with multiple columns listing stock prices, volume, and changes. Includes sub-sections for 'Continued from previous page' and 'AMEX COMPOSITE PRICES'.

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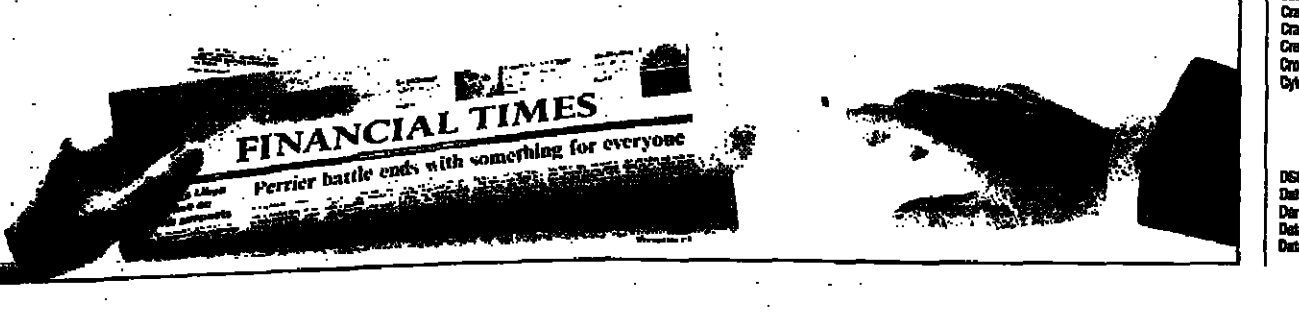


Table with multiple columns listing stock prices, volume, and changes. Includes sub-sections for 'Continued from previous page' and 'AMEX COMPOSITE PRICES'.

AMERICA

Gold stocks tumble as bullion price declines

Wall Street

US stock markets struggled to make any headway for the third straight day, with share prices trading in a narrow range either side of opening values, writes Patrick Harrington in New York.

At 1 pm, the Dow Jones Industrial Average was down 6.71 at 3,545.34. The more broadly based Standard & Poor's 500 was down 0.34 at 447.60, while the Amex composite was down 0.64 at 435.78 and the Nasdaq composite, which set a new record on Wednesday, was up a further 1.47 at 715.26. Trading volume on the NYSE was 149m shares by 1 pm.

The inability of the stock markets to break out of three days of directionless trading is due primarily to uncertainty over the passage of President Clinton's first budget through Congress. Yesterday, the House of Representatives was due to vote on the deficit-reduction package, and today the Senate is scheduled to pass its vote.

Although last minute efforts by the Clinton administration appeared, yesterday, to have ensured that the budget would be approved, investors fear that if it falls at the final hur-

dle, bond prices will drop sharply, triggering a rapid sell-off in the equity markets. Consequently, investors and dealers have been reluctant to commit themselves to the markets over the past few days.

Among individual issues, gold stocks tumbled following a sharp decline in gold prices on world markets. American

Barick Resources fell 1% to \$25.50, Newmont Mining dropped 1% to \$54.75, Newmont Gold fell 1% to \$47.50, Homestake Mining slipped 1% to \$18.75, and Battle Mountain Gold gave up 1% to \$9.75, all in exceptionally heavy trading.

Delta Air Lines fell 1% to \$49.75 after the big carrier announced sharp cuts in air

fares as it fired the latest shot in the long-running price war. Other carriers quickly cut their own fares, leading to heavy selling throughout the sector. AMR, parent of American Airlines, fell 1% to \$93.50, USAir slipped 1% to \$16.50, and UAL, dropped 1% to \$142. Quaker Oats climbed 1% to \$64.75 after the company announced a 31 per cent rise in second quarter earnings per share, a better improvement than analysts had expected.

Retailers were mixed. JC Penney fell 1% to \$43.75 after its same-store sales fell 3.1 per cent last month, while Wal-Mart rose 1% to \$26 on news of higher sales.

On the Nasdaq market, Microsoft climbed 1% to \$74.75 after the company said it plans to become a minority investor in multimedia ventures.

Canada

TORONTO kept to weaker levels in quiet trade at midday as the market awaited for the final vote on President Bill Clinton's budget plan today. Gold shares fell after gold futures fell under renewed selling pressure at midday.

The TSE 300 composite index was down 15.0 at 3,973.6 in volume of 29.4m shares. Declines led advances 336 to 271 in turnover of C\$325m.

EUROPE

Philips gains 4.8 per cent in Amsterdam

AS the fallout from the ERM crisis begins to clear, a number of brokers have started to set out their thoughts on investment prospects, writes Our Markets Staff.

Mr Anthony Thomas of Kleinwort Benson commented in the broker's latest investment handbook that while interest rates outside Germany would fall sharply in the short term "we remain cautious on the outlook for growth as consumer confidence remains very weak in view of widespread fears over unemployment".

The broker recommended overweighting France in relation to Germany, the latter's short-term D-Mark strength and relatively high interest rates will dash "hopes of a near-term recovery in activity".

Merrill Lynch's strategists also followed the interest rate argument, noting that they would continue a shift towards cyclical.

However, the broker remained cautious about the prospects for German cyclical. "The competitiveness of German industry is already at a 20-year low...and last week's ERM changes are likely to exacerbate this problem".

AMSTERDAM was occupied with a host of results from Philips, Royal Dutch and

Elsevier. The CBS Tendency index ended the day 0.3 higher at 123.1.

Philips satisfied expectations with a 48 per cent gain in second quarter net profit, the shares gaining F11.60 to F134.50, but off the day's high of F136.30.

Royal Dutch disappointed a number of analysts and the shares came off F12.10 to F118.20.

Elsevier, which initially rose strongly after announcing its results, fell back towards the close, the shares ending down F1.10 to F135.70.

KLM was another strong performer, up 50 cents to F134.20.

FRANKFURT took a breather after the last few days, the DAX index edging just 0.14 forward to 1,860.70, having moved between a high of 1,867 and a low of 1,845.

Turnover was DM9.3bn. Among the movers was Mannesmann, helped by a positive note from Merrill Lynch which recommended a switch out of Preussag. The broker argued that while Preussag had outperformed the sector over the past 18 months, Mannesmann still appeared undervalued on the basis of higher earnings in 1994-95 helped by its efforts to restructure.

Mannesmann added DM5.70 or 1.9 per cent to DM305, and

FT-SE Actuaries Share Indices

Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Eurotrack 100	1288.65	1289.78	1283.49	1285.75	1285.33	1287.51	1288.17	1288.56
FT-SE Eurotrack 200	1337.17	1336.60	1340.02	1341.51	1338.16	1340.38	1340.98	1340.98
Aug 4	Aug 5	Aug 6	Aug 7	Jul 30	Jul 29			
FT-SE Eurotrack 100	1268.09	1261.48	1252.49	1253.91	1242.42			
FT-SE Eurotrack 200	1339.61	1341.55	1347.49	1343.66	1343.99			

Base value 1000 (2007/1998) High/Low: 100 - 1288.65/1288.56 - 1340.98/1340.98 - 1340.98/1340.98

ing the cost of labour negotiations and introducing the long awaited electoral reform, the government is now poised to approve the 1994 budget law. This, together with the latest developments in the ERM, will lead to further rate cuts in the autumn providing the market with further momentum," he said.

Credito Italiano added L1.68 to L2.766 and BCI was L68 higher at L5.465 following Wednesday's restatement of the government's intention to sell them swiftly.

However, the recently favoured telecommunications sector came under pressure in response to renewed concerns about a delay in the privatisation process. Stet slid L62 to L4.059 while Sip fell L61 to L3.127.

ZURICH was dragged lower by a fall in Nestlé and the SMI index gave up 6.2 to 2,494.5.

*After successfully complet-

Nestlé shed SF7.20 to a year's low of SF1.017 on heavy profit-taking by US investors amid a resurgence of concern about the value of its portfolio of brand names. Analysts have also noted that chart analysis of the share price indicates that the share has the potential for considerable further downward adjustment.

Swissair fell SF1.23 to SF1.50 on worries ahead of half year results, due today.

PARIS added 13.94 to the CAC-40 index, closing at 2,115.30. Turnover remained healthy at FF4bn. Goldman Sachs has recently forecast that the index will reach 2,200 in a year, and believes that the market is currently undervalued.

Some profit-taking among individual stocks continued. LVMH lost FF90 to FF91.75 after announcing that it had bought Kenzo, the fashion house for some FF400m. St Gobain slipped FF1 to FF591 ahead of announcing a fall in first half sales after the close.

STOCKHOLM remained strong, helped by good news from Astra B, up SKR13 to SKR15, and Ericsson B, up SKR3.5 to SKR3.54.

The Aftersvården index added 22.40 or 1.3 per cent to 1,241.50.

Conflicting equity signals emanate from Malaysia

The market is at a peak, writes Kieran Cooke

The Kuala Lumpur equity market is putting out conflicting signals. Since the beginning of the year the composite index has surged by more than 22 per cent. On most recent days the market has been reaching new highs, closing yesterday at 755.49.

Yet brokers describe the market as lethargic. "The index might still be going up, but there is not much excitement about," said one.

Brokers are a hard group to satisfy. Earlier this year dealers were complaining of fatigue as frenzied activity took daily trading volume in Kuala Lumpur to levels well above those of Tokyo or New York. On one day in April more than 1bn units valued at nearly M\$2.5bn (\$1bn) were traded.

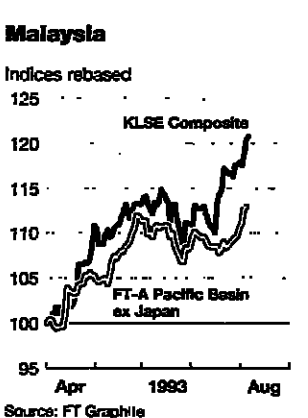
Most of that activity was focused on secondary stocks: rumours of impending government contracts and license awards, for instance, drove some relatively unknown stocks up by as much as 300 per cent.

"That was a real gamblers' market - almost completely unnumbered," said a broker. "Now people have settled down. It is the institutions and foreign funds that are now taking a more measured look at the fundamentals. They are opting for the quality, blue chip stocks."

Most large companies are performing well against the background of continued buoyant economic growth. In each of the past five years Malaysia's GDP has risen by more than 8 per cent. Earlier predictions that growth would slow as the country felt the full

effects of recession in its main export markets seem ill-founded: most analysts forecast growth once again above the 8 per cent level this year.

The pattern of market activity, as compared to April, has completely reversed. Then, there were high volumes traded, but there was only a slight rise in the market. Now volumes are low, around an average of little more than 2m



Source: FT Graphite

shares, but the index has kept on rising.

A handful of companies account for more than 50 per cent of total market capitalisation. Relatively slim trading in their stocks can quickly change the market's direction.

Tenaga, the partially privatised electricity utility, and Telekom, the telecommunications company, which together account for over 30 per cent of total market capitalisation, have been performing well, trading near or at their highs for the year. Their shares closed yesterday at M\$11.10 and M\$15.70 respectively. Banking stocks, led by May-

bank, the country's largest financial institution, have been performing particularly well recently. Maybank's full year figures, due soon, are expected to show the kind of growth for which many western bankers would give up their board room chairs: in the six months to December 31 1992 Maybank's pre-tax profits rose by 27 per cent to M\$246.53m (\$135m).

Gaming-related stocks, long a favourite on the Malaysian market, have also been climbing. Like skillful gamblers, some companies have been playing the China card - letting it be known that they are likely to win substantial gaming licenses in various Chinese cities. As a consequence their stock prices have climbed.

The stock exchange authorities have stepped in to try to separate rumour from reality: some companies have been reprimanded for being less than candid about the exact status of their China projects.

Politics have also been influencing market behaviour. There has been a considerable amount of corporate restructuring over recent months. Analysts say that much of this is due to important elections within the dominant United Malays National Organisation in November.

A closely fought contest is under way for UMNO vice-president, the outcome of which is likely to determine who succeeds Dr Mahathir Mohamad, the prime minister.

Another focus of attention is the 1994 budget, due to be presented to parliament later this year. There are hopes of a reduction in the 24 per cent corporate tax rate and other cuts in personal taxes.

Tokyo

SHARE prices tended to slip back as most investors waited for the inauguration of the new government, which was delayed by the latest Democratic Party attempts to stall the start of the parliamentary session, writes Erika Terazono in Tokyo.

The Nikkei average lost 71.91 to 20,425.64 in quiet trading. The index rose to the day's high of 20,557.46 in the morning, but retreated on small-lot selling by investment trusts and public funds, setting a low of 20,376.24 in the afternoon.

Volume shrank to 230m shares from 301m. Declines outscored rises by 625 to 330, with 195 issues unchanged. The Topix index of all first section stocks finished 2.00 easier at 2,227.44. In London the ISE/Nikkei 50 index was a slight 0.56 firmer at 1,363.55.

The special parliamentary session to name Mr Morihiro Hosokawa, head of Japan New Party, as prime minister failed to start as scheduled as the LDP and the coalition parties failed to agree on parliamentary procedures. Meanwhile, speculation arose of an imminent cut in the official discount rate, but most investors remained on the sidelines.

Market participants focused on the debut of Taiko, a video game maker, on the second section of the Tokyo stock exchange. The public offering price of Taiko was a record ¥7.37m. A lack of sellers pushed the stock up to a bid price of ¥9.3m after an initial trading price of ¥9.0m. Investors were encouraged by Tai-

SOUTH AFRICA GOLD SHARES fell sharply as the bullion price retreated to \$386 an ounce. The golds index, after starting the afternoon 66 points off, ended 141, or 7 per cent, down at 1,874. Indices for the 26 to 4,573 and the overall 73 to 4,059.

to's projection of a 65 per cent rise in pre-tax profits for the current year to March.

Financials were supported by expectations of a discount rate reduction. Trust banks gained ground, with Sunlight Trust and Banking adding ¥30 to ¥1,420, while insurance companies also strengthened, Tokio Marine & Fire appreciating ¥30 to ¥1,340.

In Osaka, the OSE average receded 121.42 to 22,389.95 in volume of 21.8m shares.

Roundup

STRONG overseas demand helped to drive some Pacific Rim markets ahead.

HONG KONG was sharply

higher, powered by a 5 per cent surge in HSBC on strong buying from overseas.

The Hang Seng index finished 143.34, or 2 per cent, ahead at 7,307.54 in heavy turnover of HK\$4.7bn.

HSBC's advance of HK\$4 to HK\$80 followed the profits rise at its Midland Bank subsidiary and a perception that bank earnings are set to rise worldwide as bad debt burdens shrink.

AUSTRALIA was helped by strong overseas buying, particularly among base metal issues and blue chips, and the All Ordinaries index gained 4.1 at 1,865.3, another post-1987 crash high.

Selling of gold shares

throughout the day was offset by a host of buy orders, many from overseas, with the large base metal miners winning the most attention.

MDM climbed 13 cents to \$2.40 in volume of 16m shares in response to rumours of a buy order of around \$200m.

NEW ZEALAND forged ahead on news that the government had cut tax for foreign portfolio investors, with shares hitting a 34-year high at one stage before prices eased back at the close.

The NZSE-40 capital index finished 36.34, or 1.9 per cent, higher at 1,893.87, after a day's peak of 1,913.41. Turnover was a heavy NZ\$74m.

TAIWAN ended slightly

higher, buoyed by strong speculative demand for paper stocks. The weighted index rose on 9.31 at 4,055.52 in active turnover of T\$20.29bn.

Heavy buying was seen in Shulin Paper, which rose to T\$79.50 on media reports that it would soon start developing a property site which had not been used for years.

SEOUL was encouraged by news that the government would allow investment trust companies to extend the maturity date on the repayment of soft loans to the central bank. The composite index moved forward 12.03 to 732.05.

BOMBAY was closed for the day to enable brokers to settle unmatched trades.

What does a cellular call in Bermejillo, Mexico, have to do with a TV show in Liverpool?

We're involved in both. As the need for advanced communications grows worldwide, Southwestern Bell Corporation is growing internationally to meet it. We're now the 93rd largest company in the world, doing business on five continents. And a few islands.

We're in Mexico, where we have controlling interest in Telefonos de Mexico with our partners, Grupo Carso and France Telecom. Over the next four years, Telmex is investing nine billion dollars in cellular and other network upgrades.

We're in the U.K., where we provide cable-television and telephone services to eight markets. That makes us one of the top three cable providers in the country.

We're in Australia, as partners in Pacific Access, a company which produces, distributes, and markets Yellow Pages directories.

We're in Israel, where our interests are in cable networks, telephone directories, and directory software.

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From wireless personal communications to advanced fiber-optic networks, we have the technology to help people communicate better around the world. It's nice to feel welcome in so many places.

Second Quarter 1993 Results

	1993 (unaudited)	1992	% Chg.
Sales (\$000,000)	\$2,580.3	\$2,386.5	8.3
Net Income (\$000,000)	\$336.0	\$304.5	10.0
Earnings per Share	\$0.58	\$0.51	13.7
Assets (\$000,000)	\$23,928.2	\$23,610.0	1.3
Access Lines (\$000)	13,023	12,589	3.4
Cellular Customers (\$000)	1,943	1,113	74.6

*1993 net income and earnings per share are before extraordinary items of \$45.6 million.

Southwestern Bell Corporation

"The One to Call On"

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY AUGUST 4 1993	TUESDAY AUGUST 3 1993	DOLLAR INDEX
Figures in parentheses show number of lines of stock	US Dollar Index	US Dollar Index	US Dollar Index
Australia (89)	144.50	144.24	144.24
Austria (17)	163.54	163.54	163.54
Belgium (42)	148.46	148.46	148.46
Canada (108)	126.97	126.97	126.97
Denmark (23)	202.57	202.57	202.57
Finland (23)	105.30	105.30	105.30
France (97)	158.43	158.43	158.43
Germany (80)	118.34	118.34	118.34
Hong Kong (39)	236.12	236.12	236.12
Ireland (15)	167.00	167.00	167.00
Italy (70)	72.55	72.55	72.55
Japan (470)	158.82	158.82	158.82
Malaysia (69)	381.17	381.17	381.17
Mexico (19)	162.82	162.82	162.82
Netherlands (24)	170.92	170.92	170.92
New Zealand (13)	56.72	56.72	56.72
Norway (22)	159.64	159.64	159.64
Singapore (38)	263.94	263.94	263.94
South Africa (60)	211.86	211.86	211.86
Spain (44)	122.19	122.19	122.19
Sweden (38)	179.53	179.53	179.53
Switzerland (50)	130.37	130.37	130.37
United Kingdom (218)	177.73	177.73	177.73
USA (520)	163.48	163.48	163.48
Europe (751)	149.05	149.05	149.05
Nordic (114)	170.55	170.55	170.55
Pacific Basin (714)	162.13	162.13	162.13
Euro-Pacific (146)	156.64	156.64	156.64
North America (620)	160.05	160.05	160.05
Europe Ex. UK (533)	122.69	122.69	122.69
Pacific Ex. Japan (244)	195.34	195.34	195.34
World Ex. US (1662)	157.11	157.11	157.11
World Ex. UK (1954)	163.44	163.44	163.44
World Ex. So. Am. (2112)	154.69	154.69	154.69
World Ex. Japan (1702)	170.23	170.23	170.23
The World Index (2172)	164.91	164.91	164.91